

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND SEVENTY-FIFTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, August 29, 2001

The Board of Trustees met at its regular monthly meeting on Wednesday, August 29, 2001, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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The Chairman, Mr. Brennan, called the meeting of the Board of Trustees to order on August 29, 2001, at 10:00 a.m. He requested the Secretary to call the roll.

Present: David L. Brennan, Chairman, James F. Patterson, Tami Longaberger, Daniel M. Slane, Robert M. Duncan, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, Kevin R. Filiatraut, and Joseph A. Shultz.

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PRESIDENT'S REPORT

President William E. Kirwan:

I would first like to extend my very best wishes to Janet Ashe, who today is attending her final Board meeting as vice president for Business and Finance. Janet will be leaving us in a couple of weeks to take the position of deputy director of administration and treasurer with the Cleveland Museum of Art.

Janet, on behalf of The Ohio State University, we thank you for your nearly 10 years of exceptional service to this University. In the coming weeks, there will be other opportunities to acknowledge your significant contributions to Ohio State.

This morning, let me just say what a great asset you've been to this community. Among many other accomplishments, your efforts to build continuous quality improvement into the culture of the Office of Business and Finance, and your outspoken advocacy for efforts on behalf of the University's diversity agenda, have had a very significant impact on the University. We will miss you very much, but you have our very best wishes as you pursue this exciting new opportunity.

Today's Board meeting will also be the last for Steve Reed, chair of the Faculty Council, and Larry Anderson, chair of the Senate Steering Committee. Larry is on vacation, but Steve is here. I would just like to take this opportunity to thank Steve and Larry personally, on behalf of the entire University community, for their exceptional service and leadership in two very demanding positions. These are volunteer roles they play, and the time and energy they devote to this effort while maintaining their full-time work as faculty members is of enormous benefit to the University. Steve, we thank you for all that you've done.

As we thank these three colleagues for their service, I also want to welcome a new colleague, Willa Young. Willa is the incoming chair of USAC, the University Staff Advisory Committee, a very valuable organization to the University and to its administration. Willa, we look forward to working with you in the coming year and thank you for your service in this way.

Today as we approach the beginning of the new academic year and the one-year anniversary of our Academic Plan, I would like to give you a brief review of some of the progress we've made towards reaching the goals expressed in that plan.

First, in terms of building a world-class faculty, I am very pleased to report that two Ohio State faculty members recently were recognized for their world-class research. Marie-Alda Gilles-Gonzalez, a faculty member in biochemistry, plant biology, and plant biotechnology, was named to the Council of the Forum Engelberg Foundation, which is based in Switzerland. To give you a sense of the honor this represents, I note that every other member of this council is a Nobel Prize winner. This is a tremendous confirmation of the global impact that Professor Gilles-Gonzalez is making in her field. This appointment presents a new opportunity for her to continue to grow professionally and to enhance the scholarship of her colleagues and students at Ohio State.

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

Earlier this month, *Time* magazine and CNN named Professor of Geological Sciences Lonnie Thompson as one of America's best scientists. Professor Thompson's research has shown that within 15 years, massive mountainous ice caps and glaciers around the world will melt because of global warming.

CNN aired a one-hour documentary on the scientists called, "CNN Presents: America's Best." The show focused primarily on five researchers, and Professor Thompson was one of those five. *Time* focused on 18 of those selected and Lonnie Thompson is the centerfold in this issue of *Time* magazine. So I urge all of you to get a copy of it and read with great pride what he has done. It was a much-deserved recognition for Professor Thompson and a testament of Ohio State's academic excellence to a national audience.

Also this summer, we have continued to enhance the quality and depth of our faculty by hiring and promoting outstanding new faculty leaders. The latest is Jan Kronmiller, whose appointment as dean of the College of Dentistry is being submitted to the Board today.

He currently serves as professor and chair of the Department of Orthodontics at Oregon Health Sciences University, and he has received numerous awards and honors, including the National Institute of Health's National Research Service Award. I know you share my pride in the fact that Dr. Kronmiller is an alum of Ohio State. He is especially excited about the opportunity to return to his alma mater.

Also today, the Board will be asked to approve the appointment of Karen Bell as interim dean of the College of the Arts. Since 1995, she has chaired Ohio State's world-renowned, number one ranked Department of Dance, and she has an outstanding reputation as a leader in the arts.

And I'm very happy to report that one of our most distinguished graduates has come back to Ohio State and is now chair of our Department of Civil and Environmental Engineering and Geodetic Science. Oliver McGee most recently served as deputy assistant secretary for Transportation Technology Policy at the U.S. Department of Transportation and as senior policy analyst in the White House Office of Science and Technology Policy. Professor McGee previously held faculty positions at MIT, the Georgia Institute of Technology, the University of Arizona, and Ohio State. He also has worked as an engineer for NASA and Boeing.

His numerous awards include: a 1991 National Science Foundation Presidential Young Investigator Award; a 1995 Georgia Professor of the Year from the Council of Advancement and Support of Education in the Carnegie Foundation; the 1996 Black Engineer of the Year Award from *U.S. Black Engineer* magazine; and Ohio State College of Engineering's 2000 Distinguished Alumnus Award.

Oliver is a 1981 graduate of The Ohio State University in civil engineering. But listen to this, during 1980 he served as drum major for The Ohio State University Marching Band. Oliver is with us today and I would like to congratulate him. What a great pleasure it is to welcome you back home and we look forward to your many years of contribution to this University.

Other significant appointments will help us enhance the student experience at Ohio State: Carole Anderson, vice provost for Academic Administration, will be replacing Nancy Rogers, who has moved on to become dean of the Moritz College of Law; Barbara Snyder, vice provost for Academic Policy and Human

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

Resources, is replacing Nancy Rudd, who has retired; and Kay Halasek, associate provost for Honors and Scholars, will be replacing Dan Farrell, who is returning to the Department of Philosophy. All three are proven leaders with strong records of professional accomplishment at the University and we are asking the Board for approval of these appointments today.

One of the most exciting pieces of news we received this summer was the restoration of the Ohio Eminent Scholar program. The state will be funding seven new Eminent Scholar positions and Ohio State will receive four of these seven positions. Yet another Eminent Scholar position has been recommended for Ohio State if state funding becomes available.

All four new Eminent Scholar positions will be in Selective Investment units at the University: electrical engineering, English, psychology, and biomedical engineering. This is a testament both to the quality of these programs and to the wisdom we have shown in selecting them for special investment.

Earning the funding for four new Eminent Scholars is an exceptional accomplishment – it makes a strong statement about this University's position within the State of Ohio and the crucial role people are counting on us to play in building a successful future for our state. This is, of course, a central focus of our Academic Plan.

Another important focus of the Academic Plan is building an exceptional learning environment for our undergraduates. Relief from the tuition cap has provided some needed funding for this priority. When students return this fall, they will find greater course accessibility, a revised and more structured advising system, and a new initiative for first-year students, which we call First-Year Focus. Mabel Freeman is here this morning to speak briefly at the end of my remarks about this exciting new program.

Yet another key goal of the Academic Plan is creating a diverse University Community. A generous gift of \$130,000 from alumnus Corbett A. Price, the chairman and CEO of Kurron Shares of America, is helping us take an important step toward that goal. Mr. Price's gift will be used in part to support the Institute for the Study of Race and Ethnicity in the Americas, which will soon be established at Ohio State. The interdisciplinary research center will help establish Ohio State as an international research leader in this vital field.

Another exceptional gift from a former Buckeye basketball star, Lawrence Funderburke, is expanding scholarship opportunities for disadvantaged youth. Mr. Funderburke, who has a degree in financial management from the Fisher College of Business, established a \$100,000 scholarship endowment that will help students coming from disadvantaged economic backgrounds from Columbus, to attend the Fisher College and other academic programs at Ohio State. It is this type of action that has made Lawrence Funderburke such a great Buckeye and a tremendous role model for the young people in our community.

Actions like those I have described demonstrate just a few of the ways we are making progress on our Academic Plan, in spite of the budget constraints. We are also now in the process of revising and updating the plan to reflect activity over the past year and to take into account changes required by altered circumstances, such as modified budget assumptions. I look forward to reviewing those revisions with the Board of Trustees in the fall and providing you with a more formal statement of the progress we have made.

PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

The Academic Plan will continue to be an evolving document, but the core goals will remain constant and unwavering. We are intent on becoming one of the nation's truly great universities – the top-tier teaching and research university that Ohio so desperately needs.

Finally to fully realize our academic aspirations, we will need a greater level of state support. There is much we can and will do with the Academic Plan through reallocation and an aggressive effort to generate new sources of revenue. But given the vital nature of higher education generally and, research universities specifically, in a knowledge-based economy, neither the state nor Ohio State can realize their full potential without a much greater investment in higher education at all levels. As you know, Ohio currently ranks 42nd among the states in terms of state investment in higher education. For the well being of our state, not just Ohio State, this must change.

Thus, as we begin our new year, we must also renew our efforts with the state's business and elected leadership to achieve the kind of investment in higher education that will make a bright future for all Ohioans possible.

Mr. Chairman and members of the Board of Trustees, this concludes my report.

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FIRST-YEAR EXPERIENCE PRESENTATION

President William E. Kirwan:

I would like now to invite Mabel Freeman to say a few words about this fall's entering class and our new First-Year Focus program.

Dr. Mabel Freeman: [PowerPoint presentation]

Thank you very much, Chairman Brennan, members of the Board of Trustees, and President Kirwan. We're delighted to be here today and introduce to you the First-Year Experience program that will be coming, but first we want to introduce to you what the Freshman Class of 2001 should look like.

We're still working with a projection because the students haven't arrived yet, but as we look at who we think is coming this will be the most talented and most diverse class ever to come to The Ohio State University. We don't have data for you, because until we have the actual numbers we would rather not put things out.

At this point in time, I can tell you that over a third of the entering class will have graduated in the top 10 percent of their high school class. Over two-thirds of them will have graduated in the top 25 percent of their high school class. Last year's entering class had an average ACT score of 24.9 and it looks like this year's fall class will have an average ACT of 25.2. This will be a class that will welcome about 120 National Merit, National Hispanic, and National Achievement scholars, which is about a five to six percent increase over last year.

This is a class that will welcome a 10 percent increase in University scholars, those are our top academic students. We're going to go from about 700 in last year's freshman class to about 760 in this fall's class – a remarkable increase. We're also going to see increases in the numbers of African-American, Asian-American, Hispanic, and Native American students. So this will be our most

FIRST-YEAR EXPERIENCE PRESENTATION (contd)

Dr. Freeman: (contd)

diverse class. We are quite excited to welcome this group of students in another few weeks. I tell you that because it's also important for us to recognize that the fact that they are talented and the fact that they will be a diverse class by itself is not going to be enough to guarantee their success.

I'd like to tell you a story. About two years ago, we had on campus Ron Susskind, the Pulitzer Prize-winning author of the book, "Hope and the Unseen." The book is about a young man's transition from high school into college.

Mr. Susskind met with a couple hundred of our freshman in October and asked them a very simple question, "How many of you, when you were in high school, had your mothers make your bed?" Nobody raised their hand, they all kind of looked at each other. He said, "How many of your mothers made your bed for you last month when you moved into the dorm?" Almost every hand went up. He said, "So why do you think that is? I'll give you my answer. I think there are two reasons mothers make the beds of their freshmen students: 1) it gives them one more thing to do to delay having to leave and say goodbye; and 2) it's their way of 'tucking you in tight' to the University."

I usually lose a few moms at this point when I tell that story, but in a couple of weeks we are going to have thousands of mothers coming here and tucking their sons and daughters in tight to The Ohio State University. They are coming with their concerns, their anxieties, their worries, and their hopes, and so are their children. So the First-Year Experience is a critical experience for college students. We know that it really is the most important year in their college experience and so we have put together a team of folks across this University to direct their attention toward that.

In this year of fiscal limitations, I need to give credit – my colleagues refuse to let me play off of "it takes a village to raise a child, but it takes an entire university to bring in freshmen," -- because it really has been a University-wide effort. With us today are eight Ohio State University staff members. I would like to take a quick minute to introduce them. I want everyone to understand that all of these people had full-time jobs before we started launching the First-Year Experience initiative. Now they have 'fuller' time jobs, and a great dedication. I think it's important for us to recognize that.

We have with us: Eric Reasoner, administrative associate, who has helped us link Undergraduate Admissions with the First-Year Experience, because this has now become one unit; Phyllis Miller, director of University Orientation, runs the largest and finest orientation program of any university in this country; Karin Henn, marketing and communications specialist for Undergraduate Admissions and First-Year Experience, has put together a number of the programs that we're going to be talking about this morning; Maryline Kulewicz, associate director for Community Relations, because the community these students are coming into goes beyond the campus itself; and Jenny Klein, assistant director in Residence Life in the Office of Student Affairs, has been working with first-year students through the residence hall programming for the past six years and has added tremendously as we look at what we can be doing beyond the residence halls.

Also with us today is Janeen Sands, academic advisor in the College of Engineering, who works with pre-engineering first-year students. She represents the dozens and dozens of academic advisors who have been part of this focus on first-year students. Susan Schnell is the senior assistant director in Undergraduate Admissions and First-Year Experience, and in her previous life

FIRST-YEAR EXPERIENCE PRESENTATION (contd)

Dr. Freeman: (contd)

she worked with the colleges on the recruitment end of getting the students here. This year Susan has been adding to that and working with the colleges as to how we can serve the students now that they are here. And finally we have Allen Kraus, senior assistant director for Marketing and Communications. I think many of you were given *Book One*, our book that goes out to all prospective students talking about Ohio State and that is under Allen's authorship. He is also responsible for the communications to the students as they are transitioning in. It is important to know that there are faculty, administrators, and staff across the campus who have been involved in this project.

We have five goals that we believe reflect what we're trying to do in the First-Year Experience. The first is to effectively integrate first-year freshmen and transfer students into the University community. We're talking about integrating about 5,900 freshman, but about 2,000 transfer students will also be new to our campus this fall.

There are three parts to this integration: the communications with the students, their orientation, and quick involvement in our campus. We know those things will make the transition more effective. So we have everything from newsletters to a website that will be launched September 15, to an e-mail address called ASKFYE@osu.edu that will have a 24-hour response. In other words, we'll have students manning the e-mail to help first-year students with any questions they might have, to direct them to the correct source, and to give them the answers when we know the answers ourselves. This will make it easy for first-year students to feel that they have one more location for information.

Our telecounselors -- who normally call prospective students trying to get them here -- have spent the summer calling students who have already committed to coming, saying "Welcome." Again, to personalize the University.

During orientation, Phyllis welcomed over 5,800 freshman and 6,900 of their family members. Over 1,600 of the transfer students have already come through orientation with 887 of their family members, and we still have a couple more programs to go in this month. During that orientation program we had 295 faculty members working with us, as well as over 500 staff members. You cannot do a program of this size without campus-wide support. We have one of the most successful programs in the country and we're very proud of it. We made some changes this year to make sure the messages at orientation are consistent with the messages the students are going to get here once fall quarter begins.

Our third part of the plan is the involvement. We launched the Buckeye Book Community, based on a project we started at Honors with a couple hundred students. We were hoping maybe a thousand of these freshmen would buy one of these two books and read it this summer after orientation and before they came back in the fall. Our campus bookstores sold 3,500 copies of these books to freshman and their families during orientation. It was a remarkable number. Now, we need to talk with all of these students about the books they've read. We're ready to do that, but the reality is that we think this is a group of students coming, saying I want to be involved.

The two books they read were: *Night* by Elie Weisel, Nobel Peace Prize winner, speaks of his experiences in the Holocaust; and *Brothers and Sisters* by Bebe Moore Campbell, a contemporary author, who speaks of our society trying to get along in this country. It is a piece of fiction set in Los Angeles after the 1989 riots in Los Angeles. Both of these authors will be visiting OSU this fall. Bebe Moore

FIRST-YEAR EXPERIENCE PRESENTATION (contd)

Dr. Freeman: (contd)

Campbell will be here October 10 to meet with students and talk about her writings and her ideas; and Elie Weisel will be here October 23. Our students will have the opportunity to interact with a man who not only has shared these experiences, but also has won the Nobel Peace Prize, and we're quite excited about that.

Our second goal is to facilitate collaborative efforts between the Offices of Academic Affairs and Student Affairs. We're all working on behalf of the same students and, again, the book community is an excellent example. The second day of classes forty of our faculty will be leading sessions about these books in the residence halls, a more comfortable setting for most of the students. There will be a couple of sessions taking place outside the residence halls, but the reality is we want students to know that they can talk about academic topics and issues of diversity and change and sensitivity to differences, which both of these books deal with, in settings away from the classroom. They are important topics that we want the students to be thinking about at Ohio State.

We're also introducing the First-Year Success series to compliment the survey course. As you all know, every new student must take a survey course their first quarter and it is usually taught by their academic advisor. Given the fact that we no longer have University College -- which had been the home of that survey course -- we have a lot of new people teaching the course. It was an opportunity to try some new things, and so we are introducing a series of programs to compliment the course.

There will be over 70 different programs that have been created this summer that will take place during the first seven weeks, and you can see the topics for each week -- some of those have more interesting titles than others. We're expecting big turnouts.

The reality is that we are bringing such people in as Chief Justice Thomas Moyer, of the Ohio Supreme Court, and Michael Curtin, president of *The Columbus Dispatch*, both of them will be part of leadership week. We will also be having interactive programs with the students, some with peer facilitators on alcohol and drug use. The Office of Student Financial Aid will be putting on ten different programs, dealing with everything from credit card debt, to how to manage your money, to how to make some money if we have students into investment. So we are excited about this. At the end of each program, every student will be writing a one-minute reflection paper that they will then turn in on did they get it, did they catch the idea so that we can evaluate this.

We also will be having eight scholars programs this fall at Ohio State. You've heard about the scholars programs in the past. Four of these are new this year and we're giving you the numbers up there of students. In the case where you see only the number of freshmen, that's a new program being introduced this year. In the case where you see sophomores and freshmen, that's a second year program. You'll notice that we have more freshmen coming than we had in the previous class, which is a sign the programs are growing.

About 11 percent of the freshman class will be participating in one of the eight scholars programs. This is a wonderful combination of residential life and programs in the residence halls connected to their academic interests and focus groups, and we're quite excited. In 2002, we'll be adding a ninth program -- the international affairs scholars program.

FIRST-YEAR EXPERIENCE PRESENTATION (contd)

Dr. Freeman: (contd)

The honors program continues to go great guns and linking curricular and co-curricular experiences. We still have five honors residence halls. Within the residence halls there are living/learning programs linking academics and residence life, such as German House and the Ford Business and Engineering program, and close to thirty different ways of living/learning within the residence halls.

Our next goal is simply to create an awareness and appreciation among our first-year students of the traditions at Ohio State. This is such an important part of linking a student immediately to a campus to appreciate the traditions. We're going to do it particularly at Convocation 2001, where the students meet with President Kirwan and a number of others. In addition to being able to feature the President, the marching band will be there and every student will be receiving a personal invitation to the Convocation. Every student will be receiving an alumni sponsored bag -- and we appreciate the OSU Alumni Association getting on the bandwagon with this -- to keep their goodies in so to speak, and the outside of the bag will say, "Successful Alumni Were Successful First-Year Students."

At the same time, each student will receive one of these scarlet and gray tassels -- no college has this combination of colors at graduation. Barnes and Noble helped us with 6,000 of these tassels. We want each student to take this tassel, hang it up in their dorm room, in their apartment, or in their bedroom, as a constant reminder that down the road they're going to wear a tassel of a different color -- the tassel of their college graduation color. The goal is that the Convocation is one end of the bookends, with graduation being the other end. So the tassel is meant to be a symbolic reminder to them of what it's all about.

We're going to teach them not only how to sing the alma mater, but also where it came from and what the words mean. The 6,000 students -- thanks to University Relations' Marketing and Communications -- are going to be the first big group to receive the new logo in the form of a pin, and each student will be able to put on that pin during Convocation and understand what it means to be a Buckeye. Then, of course, we will do the traditional walk to the Oval going through the new stadium. These are the traditions that we want to begin to convey to our students.

Another goal we have is developing internal and external partnerships in the community. We can't do this by ourselves, we need the support of the community and need the students to understand the benefits of linking to the Columbus community. At Convocation, Janet Jackson, the city attorney, will be speaking and representing the City of Columbus, and welcoming the students on behalf of the city.

Maryline Kulewicz has been working on developing an arts sampling packet. We are going to be able to offer our students, for \$20, an arts packet that will allow them to buy one ticket to the symphony, one ticket to Ballet Met, one ticket to the Columbus Jazz Arts Group, and one ticket to the local theatre. This will be a way for the students to begin to see what's available to them in the Columbus community.

Finally, our fifth goal -- probably the one that undergirds what we're all about and is part of the Academic Plan -- is that we very much want to increase the retention of first-year students at Ohio State and influence higher graduation rates. I think it might interest you to know that nationally, about 75 percent of all first-year college students return for a second year.

FIRST-YEAR EXPERIENCE PRESENTATION (contd)

Dr. Freeman: (contd)

This past year 84 percent of our students returned for a second year and while that's certainly better than the national average, that's not where we want to stay. We know it will be a higher percentage figure this fall and hope it will be around 85-86 percent with the eventual goal being a 90 percent return rate. If we can get students back for the second year, we can get them graduated. It might interest you to know that all the research suggests that students make up their minds whether they're going to stay or leave in the first three weeks of their college career. They might not leave in those first three weeks, but they've made up their minds that they might be doing it at the end of that first year. So this is one reason why we are particularly frontloading the experiences.

I want to mention a couple of projects that are also going on to increase the retention. One is the Stradley Hall math project and Jenny Klein has been very involved in this. This is a simple project that we hope has a big payoff. When the students came this summer and scheduled their math classes, we looked at those who signed up for two of our introductory courses – Math 104 and Math 148 – and we looked at their recitation sections. Then Housing made their residence hall assignments and 180 students will be assigned to floors in Stradley Hall based on who else is in their math recitation section. They don't even realize this, but when they show up that first week and go to their math recitation class, they're going to think, "Well, you look familiar to me; oh, you live on the same floor I do!"

We're doing this for a reason, we think it will help form study groups. The residence hall is committed to working with the math department and have been holding meetings on having special tutoring sessions, review sessions at the time of exams, having receptions for math faculty and TAs, and having the TAs come over and do study hours in the residence hall. Also, creating programs like Study Bucks where students will be recognized for how much time they spend studying math and going to tutoring sessions.

Finally, we've not just been working with the students, we've also been working with our faculty. Alan Kalish, from Faculty TA and Development, has already done a workshop with our freshman survey instructors on how to engage these freshmen the very first quarter in their survey course. We can't make an official announcement yet, but it appears he has secured a very significant grant to run a series of seminars this fall. We've asked the ten departments on campus that teach the greatest number of first-year students to each identify a senior faculty member and they have. These ten senior faculty members will engage in five seminars this fall on the teaching of freshmen -- what can we be doing to shift some of the paradigms and how we do business with the teaching and the learning experiences of our freshmen. We are quite excited about that.

The bottom line is that the first-year experience is clearly a partnership among many colleges, departments, units, and individuals on our campus in order for us to be successful and make sure that our students are successful. That is the goal – future graduates.

Finally, in case you haven't caught the message, they're coming and we're really looking forward to their arrival. Thank you. If there are any questions, we'd be happy to entertain any of them.

Mr. Brennan:

Any questions from any Board members? I've observed in the business world, Dr. Freeman, that a successful business is the result of thousands of many small

FIRST-YEAR EXPERIENCE PRESENTATION (contd)

Mr. Brennan: (contd)

things. The common wisdom is that it's always one or two big home run items that make a business succeed, and nothing is further from the truth. I don't think I've ever heard a better recitation of how to go after a thousand small things, than what you just told to us.

Dr. Freeman:

Thank you very much.

Mr. Brennan:

Thank you and thank all your staff. We're very proud of what you're doing and we support what you're doing.

Dr. Freeman:

Thank you for this opportunity. May I mention one other thing? The notebook you have in front of you is the notebook we gave to parents at orientation with the idea that they would take it home. The students have the same notebook on campus. So the idea is when their sons or daughters call during the first few weeks and say, "I've hit a problem and I don't know what to do," the parents would be able to refer their kids, and say, "Well, here's a place in the book that mentions who you should talk to." The parents are working with us as partners in the development of the autonomy of their young people.

This is the first time we've had these notebooks and it has a pretty nifty cover, which Allen and Karin created. The bottom line is communicating with the parents, because often times this is as important as communicating with the students. If you don't need the notebook and you'd like to give it to a young high school senior who lives near you, we'd be thrilled about that, too.

Ms. Hendricks:

How long is the freshman orientation prior to starting classes?

Dr. Freeman:

Freshman orientation lasts for about seven weeks. It is a day and a half program, but it takes about seven weeks to work them all through.

Ms. Hendricks:

Then when a freshman comes to campus, do they come before everybody else?

Dr. Freeman:

I'm convinced that because we start so late in September, all students are ready to get back here. Move-in day is Sunday, September 16, and that is when freshmen move into the residence halls. A number of them come earlier, but that is the big day for Bill Hall's wonderful move-in process and most of the upper-class students are around by Sunday or Monday. Welcome Week events are particularly pitched to the new students, but it's certainly inclusive of all of them and then classes start on Wednesday of that week.

FIRST-YEAR EXPERIENCE PRESENTATION (contd)

Mr. Brennan:

Any other questions?

Mr. McFerson:

I know you don't have first-year numbers tied down, but approximately what percentage of those students will come from Ohio?

Dr. Freeman:

Last year approximately 85 percent of the students were from Ohio, with 15 percent out-of-state. This year it looks like there might be more students out-of-state -- around 16 or 17 percent, so the students from Ohio figure might be around 83 or 84 percent. I wouldn't want to be held to that because there's still a couple of weeks and still some shifting, but it will be in that range. We've been in that neighborhood for the last few years. We believe that simply as the reputation of the University is getting stronger and stronger, we are generating more interest beyond the State of Ohio.

Mr. Brennan:

Thank you again, Dr. Freeman.

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OUTREACH AND ENGAGEMENT PRESENTATION

Mr. Brennan:

I would like to call on Dr. Bob Moser for the Outreach and Engagement presentation.

Dr. Bob Moser: [PowerPoint presentation]

Mr. Chairman, thank you very much. First of all, let me make some introductions. We have with us today, Janet Sanfilippo, a member of our outreach and engagement team, and we're very pleased to have her with us. She is bringing a lot of enthusiasm, leadership, and direction to where we are going with outreach and engagement.

Then we have Barbara Millisor, administrative associate within outreach and engagement. If you call Smith Lab, it's probably Barbara on our end of the phone and she has done a great job in helping us get organized. The best thing she's doing this morning is helping me learn technology and getting me into the 21st century.

Finally, we have Daryl Siedentop, director of the P-12 project, which is part of the outreach and engagement effort. Daryl will be helping me with the presentation today.

I really appreciate this chance to bring you up-to-date on the outreach and engagement effort and where we're going. I want to start off this morning with the first slide to remind you again how we are defining outreach and engagement, because it's a little bit unique than how other universities have approached this particular area. The bottom line is that we are trying to make this an integral part of the existing functions of the University, we're not trying to build a whole new structure for outreach and engagement.

OUTREACH AND ENGAGEMENT PRESENTATION (contd)

Dr. Moser: (contd)

As it says, "A meaningful and mutually beneficial collaboration with partners in education, business, and the public, and social service." This represents that aspect of teaching that enables learning beyond the campus walls. It's that aspect of research that makes what we discover useful beyond the academic community, and that aspect of service that directly benefits the public. These are the three major functions of the University – teaching, research, and service -- and outreach and engagement is an integral part of each of those three.

Within the past couple of years there was a major effort underway called the Kellogg Commission of Land Grant Universities, and President Kirwan is a vital part of that particular commission. This commission is looking at the 21st century land grant university. I have with me this morning a publication which has the quote, "What is an engaged university?" It is practices and the process of developing partnerships that bring the University's research, teaching, and service capacity to bear on social needs. In fact, Dr. Kirwan was the leader in the last report that was put together. In my opinion, this is going to set the stage and define the direction for the land grant universities for the 21st century and we are certainly a part of that.

An engaged university, as we have defined it here, is beyond just a transfer of knowledge. We think it's much more than that. As we've said before, we see this in building true partnerships because we think that's very important as we look to the future. What I'm talking about is that true partnerships are not one-way partnerships, but two-way partnerships. As we look at how to approach this, there are three ways to develop these partnerships, and two of them are wrong.

The first way is that I can be the first one and I can go out and say, "I'm Bob Moser from Ohio State University and I'm here to help you." You've heard that one before. I think that's wrong. The second way is that the stakeholders can approach us at Ohio State University and say, "We are stakeholders, we're taxpayers, and here's what we think you should do." Personally, I think that's wrong. The best way to do it is to build these mutually beneficial relationships, where we gain trust and respect one another. We sit down together and we talk about a problem and how to solve that problem together, and we go about solving that problem. I may think of some things that you haven't thought about, and you may think of some things that I haven't thought about, and probably will. Together we go about this as a team. To me, that is a true partnership. That is where we want to take our outreach and engagement program for Ohio State University.

Building upon our land grant mission is certainly a part of what we're all about. Outreach and engagement is not new to Ohio State University. We've been doing outreach and engagement for quite some time. We may not have called it outreach and engagement, but we've been actively involved. Of course, in the College of Food, Agricultural, and Environmental Sciences it's been part of our history. It began with us and it's gone much more beyond that. The Health Sciences and all of the professional colleges are very active in outreach and engagement. In fact, when we surveyed the colleges to get a benchmark as to where we are and what we're doing, we were very impressed with what others are doing, and you're going to hear some of that in just a minute.

We think we can even increase the impact of what we do even more and that's what we want to try to do. We think we can do more than what we're doing at the present time. I'm going to take a quote from Brad Moore where he said, "Ohio State University should become the knowledge provider to the world." That's a

OUTREACH AND ENGAGEMENT PRESENTATION (contd)

Dr. Moser: (contd)

lofty goal and purpose, but we can become that. We all want Ohio State University to be the choice of preference for people in this state, this country, or even around the world. When they have a question, they want to know information, or they want to build a relationship with a university, they think of us first. That is a big and lofty goal, but Mr. Brennan has taught us over time to think big. So we're trying to do that.

Encouraging outreach and engagement: What are we doing at the present time? We're developing leadership and structure. I want to compliment this Board and also the University administration for establishing an Office of Outreach and Engagement at the vice presidential-level. That shows commitment, dedication, and foresight for this activity. I personally am very privileged to be a part of that particular program.

At the present time we're trying to develop a mission and vision statement to see how outreach and engagement can contribute toward the University's mission and vision statement. What is our contribution and what are the indicators of success, so we can measure our progress and what we're doing.

As we also think about the future, we think about where we're going and what we're doing. We're establishing committees, we have a dean's oversight and advocacy committee. We have a leadership action committee and we also will be looking at establishing an outreach and engagement council for this fall. Every academic unit and vice presidential unit at the present time has a person in that unit that has been designated the responsibility of outreach and engagement, that is the first accomplishment that we have to have. Getting those people together, focusing in the right direction, and working together is what we'd like to have.

As the second bullet says, making activities visible. Janet will be working with University Relations on establishing a marketing plan -- both external and internal marketing -- on what we're doing. As you know, we still have some internal marketing to do and we're going to continue to work on that. Janet is also working on a web page and a database, and benchmarking to see the progress that we're making. We will have a database available for people to tap into. That gets into some of the discussion we've been doing with our Distance Education Committee on developing some things that hopefully will be open to people to access -- not only developing credit courses, but also knowledge-based information.

To support such activities we have a grants program that's been very active. It's a small seed grant program. We see it as allowing faculty to develop projects for the first step and using that to leverage those dollars into other grants from the outside. The exciting thing about this is that we have far more proposals than what we have the resources to allocate and this is a good problem to have. Some of these are really making an impact and I wish I had time to tell you about all of them. Daryl will tell you about some of those as we get into his part of the presentation.

The Roads Scholar tour -- we tell people, "All of your life you wanted to be a Rhodes Scholar now you can be one." We just don't tell them how to spell it. This has been a very popular program. The goal is to take new faculty out across the state so they can learn about Ohio, and also learn how Ohio State has already engaged in outreach and engagement activities where they're making a difference. I have faculty all the time come up to me and say, "Hi! I was on the

OUTREACH AND ENGAGEMENT PRESENTATION (contd)

Dr. Moser: (contd)

Roads Scholar tour two years ago, it was a great experience and here are some things that have happened as a result of that." So we feel very good about that.

We've had two outreach and engagement conferences. One was in 1997 and drew about 200 people. The second one was this last spring, it drew over 300 people, and our keynote speaker was from Michigan State University. He's a great guy, but he told me after the conference, "This is remarkable what you've done here, drawing this many people with this much interest. I don't think we could do this at Michigan State." So that says something about where we're going with this, and some of the impact we're having.

We have roundtable meetings on a regular basis to bring faculty and staff together to talk about outreach and engagement and where we might go with that particular part of it.

Let me end with this last slide -- developing focus area strategies. We know we can't do everything and we can't be all things to all people. So we're trying to focus our efforts as a part of the Academic Plan on three major areas: P-12 education; economic development; and health and safety.

We're asking ourselves the questions: "What can Ohio State do to enhance P-12 education? What can we do to be a contributor to economic development in this state and this country? And could we be a contributor to the health and safety issues that we're talking about?" We know that those are broad areas and that we can't cover everything, but we can carve out our niche and we can find out our strengths and focus those on the needs. We think we can make a difference in what we're talking about here.

Now we don't have time to talk about all of these, but let me take just a few minutes and turn this over to Daryl. We're just going to give you a slice of the pie -- we can't give you the whole pie today -- and that's the P-12 education activity we currently have underway. Daryl --

Dr. Daryl L. Siedentop: [PowerPoint presentation]

Thank you, Bob. Chairman Brennan and Trustees, it is a pleasure to be here. P-12 arose as a University-wide project in discussions about what it means to be a land grant university in the new century. Clearly, the language of the Academic Plan indicates our commitment to help to improve public education with a special focus on the education of underserved children and youths. The College of Education is the lead college, this is a University-wide project, and it is funded out of the Provost's office.

Obviously, you heard President Kirwan and others talk this morning about a knowledge-based economy. It is a different economy that needs a different kind of preparation even at the very entry level. It is also necessary, in all of our views, to consider the health and vitality of a participatory democracy in terms of the quality of education people bring to that participation.

Our project goals are: to develop and implement a coherent strategy for P-12 for the University; to provide an organizing structure, which is the small office and working group that I've developed; to provide a single initial point of contact for those interested in P-12 activities; and to initiate and support projects that are aligned with school improvement and increased student performance. To engage the entire University in the improvement of the initial preparation and continuing development of teachers and administrators, we've just created the

OUTREACH AND ENGAGEMENT PRESENTATION (contd)

Dr. Siedentop: (contd)

University Council on Teacher Education that has equal participation from faculty in the Arts and Sciences and faculty in Education led by Dean Donna Evans and Associate Provost Randy Smith. And, finally, to assist the Ohio legislature, the Governor's Office, the Board of Regents, and the Ohio Department of Education in developing policy and programs to improve the performance of Ohio's schools.

You might have read in the paper yesterday that a new poll indicates that it is still at the top of the list of concerns of citizens in this state. In a weak moment, we decided that this modest effort we would make to help solve what appeared to be intractable problems of public education is something we needed to do.

The P-12 office is a clearinghouse. We have developed a web site that helps us to allow people, both within and outside the University, to understand what is going on. There is a searchable database. You can come to the database and punch in "high school science" and up will pop all of the projects at Ohio State that are focused on various science areas at the high school level. You can then punch on those further and they will link to full information about the project – who to contact, what its purposes are, things like that. So, we think finally we have a handle on all the things going on in the University and have made that available to both the people within the University and outside in a way that's very accessible and easy.

A special case is our neighborhood schools. We're working with Campus Partners and other agencies in the University to help fulfill the overall goals of the Campus Partners project. All of us realize and have for a long time that to revitalize the neighborhoods, we have to build on the base of jobs, homes, and education. Many of us feel that education is the most fundamental of those improvements. We're not going to get people to buy homes and raise kids in our neighborhoods unless they have good schools to send them to.

We have developed an agenda with the thirteen Columbus Public schools that serve the boys and girls who live within the Campus Partners' boundaries, which we call "the Learning Bridge." The Learning Bridge has been operating now for about six months and is a good example of illustrating some of the principles, which Bob referred to just a moment ago.

We've also spent most of our time building trust. We brought in substitutes for the thirteen lead professional teachers and had a day in this very building where we sat for eight hours and listened to them talk about the problems of the classroom teacher in urban elementary, middle, and high schools. We spent half a day with the principals of those schools, again, talking with them about how we might assist you? What are your problems? And gradually, over time, I think we've built a substantial amount of trust with them and we're beginning now to provide that assistance.

Our goal here is to assist, but to do so in a way that informs the improvement of urban education statewide and nationally. There is no magic bullet to improving urban schools. There are myriad ways of helping to improve them, but our strategy has been to aggregate resources and target them so that we can expect to show improvement in the bottom line indicators that are important both at the district and state level in Ohio.

We have a lot of things going with these schools, but we are targeting several of the schools in particular. The Weinland Park Elementary School and Indianola Middle School, both of which are in the Campus Partners area, and both of which

OUTREACH AND ENGAGEMENT PRESENTATION (contd)

Dr. Siedentop: (contd)

are on the Columbus Public Schools' probation list -- what Columbus Public Schools call, "AAA schools" -- an interesting way to describe the lowest performing schools.

At their request we will provide the teachers in these schools this fall with professional development and cultural awareness for immigrant populations. These schools have a tremendous influx of Somalian students and some of the local problems of the Somalian culture integrating has to do with the civil war in Somalia that's being replayed in some respects in the schools of Columbus, Ohio, and problems between Somalian immigrants and African-American students. So we're building that. We're building a series of hands-on math and science education experiences for these teachers in the elementary school, because that's what they indicated to us was their greatest immediate need.

We will place five school psychology interns in three of our neighborhood elementary schools, supervised by a Ph.D. in school psychology. We have found through listening and through our research in these schools that the services provided are too thin. I think it's no secret that the key to improving quality education is to have a competent teacher and have quality time with students who are ready to learn. Part of the problem in an urban elementary school, particularly, is quality time with students ready to learn. Student nurses are not widely available in the schools. School psychologists are typically there one day a week and can hardly keep up with the testing from last year. School counselors are not widely available, and so we're going to try to help provide and evaluate some of these services with the goal of having the teachers get more quality time with their students and having those students more ready to learn.

Our view of education goes beyond the 8:00 am to 3:00 pm time period. We have a very active group working with after school and summer programs. We've made connections with Mayor Coleman's Cap City Kids, with the YWCA, with Boys and Girls Clubs, with Big Brothers/Big Sisters, and a number of other agency providers to try to focus and integrate the work in after school and summer programs. Most of which, as I'm sure you understand, are poorly funded and most of those agencies compete for a small pool of local funds.

We think we can do more together than we can do separately. And part of our goal is to help them to come together to produce a more strategic plan that involves them all and through which we can help with assessment, technical training, and development. A large part of what we want to do depends upon providing volunteers to schools. There is a dire need for more adults in schools as mentors, tutors, and assistants to teachers. The problem logistically is how to identify them, get them there, and prepare them to do well when they do get there.

With the assistance of Vice President Bill Hall and the Service Learning Roundtable, my project has gone a long way to create a web-based matching system for The Ohio State University for volunteers in service learning. I'm hopeful that by the end of Autumn Quarter or the beginning of Winter Quarter, we will be able to place on a website, for instance, that Medairie Elementary School needs mathematics tutors from 1:00 to 1:45 pm on Monday, Wednesday, and Friday, and would prefer that these tutors have these experiences and be able to make this kind of a time commitment.

Students will be able to log on to this website and match up their volunteering interests with the volunteer opportunities we have available. We're going to provide a series of training programs so that our volunteers do not go out to

OUTREACH AND ENGAGEMENT PRESENTATION (contd)

Dr. Siedentop: (contd)

schools, agencies, or senior citizen centers unprepared for what's going to be there. We'll also have a training program for the agencies and schools so they know how better to utilize volunteer services when they do come there. So that's all part of what we're trying to do with the local neighborhood schools.

We think we have an enormous opportunity with the Weinland Park area and Weinland Park Elementary School to create something really special in what might be the most troubled elementary school in the City of Columbus. As most of you know, Campus Partners is trying to gain some control of the subsidized housing in that area, and upgrade the services through the leadership of Dean David Andrews in the College of Human Ecology, in conjunction with our project. We would hope, within a year or so, to have an early education center in the Weinland Park area that serves up to 150 youngsters, from toddlers through pre-school.

I'm working with Ron St. Pierre, who heads up the health and safety part of our outreach project, to create a student clinic in that area. This is where students from the various health and medical colleges, particularly, can help with screening and education. We want families, caregivers, and children in these areas to have a place to go that is linked both to an elementary school and to an early education center.

None of these things that we have started to do have been done without making sure that they are sustainable, that they're going to be assessed, and that we find ways to replicate them if indeed they are successful.

Emerging P-12 initiatives more at the state-level are an early literacy educational leadership. As you know, we have the Ohio Principals Leadership Academy at Ohio State. We also have the Ohio First-Year Principals Intern program in conjunction with that. We desperately need a stronger presence in educational policy. The number of legislative initiatives and programs and projects out of OBR and ODE in the Governor's Office happened without sufficient policy analysis prior to creating the legislation and the programs are quite astounding. It seems absolutely logical that The Ohio State University should be able to assist at the state-level in helping to do policy analysis and form policy and programs.

As I said, we're also working on teacher development, and math and science education. The early education and literacy one is especially important to me. I received a lot of flack around here for insisting that this be called P-12. The nation's first goal is to have every child ready to learn when they enter kindergarten. It is the goal in my mind that the nation is furthest from achieving, and to achieve it one has to get into the early education arena. That's a largely unregulated arena and it is very messy out there. But the notion that we have to get into early education and literacy seems to me to be fundamental.

I'm very hopeful that we are in the final stages of bringing to Ohio State for the next year or two, part of a project that started in the Governor's Office with the Ohio Families and Children First. It has now migrated over into the Ohio Department of Education, into their Early Education Academy. This will help to integrate the early childhood care education and literacy programs for the State of Ohio, and link them in a more integrated way for the human and economic development of the state and it will help policy development at the state-level in the area of early education and literacy.

OUTREACH AND ENGAGEMENT PRESENTATION (contd)

Dr. Siedentop: (contd)

So those are some of the things we've been about. We are not very old, and the funding from the Provost and the President has been quite generous for the next year and their commitment for the several years after that. We have every expectation that we will be able to be successful in raising external funds to support our work.

Dr. Moser:

Daryl, thank you very much. I really appreciate the leadership that Daryl's providing in this area. We were looking for someone that not only had the content and knowledge, but also had the reputation and leadership skills to move a project such as this along. Daryl is doing that in a very fine way.

Let me just summarize by saying that we're very excited about the opportunities for outreach and engagement for this University. We appreciate very much the leadership that the Board and the administration have provided in setting this as a high priority and as a part of the Academic Plan. I believe we can meet Brad Moore's challenge of becoming the knowledge provider to the world. Another way that I like to state it is that outreach and engagement at Ohio State University brings knowledge to life. We not only develop and discover knowledge, we also bring it to life and we get it into the hands of the user of that knowledge. That is our ultimate goal. Our bottom line is, we want to enhance and be a part of enhancing the quality of life for the people of this state, this nation, and this world. Thank you, Mr. Chairman.

Mr. Brennan:

Thank you, Dr. Moser. Are there any questions of the Trustees of either of the panel participants. Dan --

Mr. Slane:

As you know, we pumped \$25 million into Campus Partners, and in my opinion we cannot succeed unless we can solve the school problem there. It's been very discouraging, because the Columbus Public Schools cannot solve it. So what you are doing is so critical and we're so hopeful that we will get this done. I think it can become a model for the rest of the nation.

Dr. Siedentop:

We have high expectations, but also understand the difficulties involved. It's so important for us to gain the trust of the Columbus Public Schools in a way that we can be a full-partner with them. That is going to take time. President Kirwan and I went to the Board of Education this spring and presented our Learning Bridge project to them. I know that Stephanie Hightower wanted it done, but was anxious about the outcome of it. And glory be, it turned into a love fest and all the members of the board were tremendously supportive of it. So I think we've made the important first step to gain the trust of the leadership, and we have made the equally important step to gain the trust of the people on the front lines -- the principals and teachers in those schools.

Mr. Brennan:

My question may address that last point. Realizing the political problems at least at public schools with the charter schools, have you looked at how charter schools are dealing with these same populations?

OUTREACH AND ENGAGEMENT PRESENTATION (contd)

Dr. Siedentop:

We certainly have assets in the University that have done research and focused on the charter school movement. Our initial foray into the Columbus Public Schools and our neighborhoods has been, "We're here to assist you in achieving your goals." We have frankly avoided at all costs any kind of sense that we're there with the answers. We think we do have some answers, but we have to wait until we've got a full partnership developed so that the answers can come collaboratively from us and them working together.

We're very pleased, as I know Dr. Kirwan was, that Jean Harris, the new superintendent of Columbus Public Schools, requested a meeting with him. One of the things she suggested was that Ohio State and the Columbus Public Schools should have a high-level strategic plan to work together and get out of this mode of ad hoc improvements in education.

Mr. Brennan:

My question was more addressed to the fact that a lot of experimentation is going on in charter schools. You have several in Columbus dealing with these populations in different ways. I think it would be useful for your committee to become aware of what they're doing. It was more for your information.

Dr. Siedentop:

Yes, I'm aware of several of them. Jim Gordon, director of the Millennium School, is a former doctoral student of mine. I've been particularly aware about the developments in that, which is one of the more successful schools, to say the least. I think you know him, also, Chairman Brennan.

Mr. Brennan:

I do indeed. I was just curious if you've visited the school and seen what they're doing.

Dr. Siedentop:

Yes, I have.

Mr. Brennan:

I think your staff should, too. The big problem is that no one likes to be told what to do and reform within public education for too many years has been resistant to that, and the price we're paying is too high.

I recognize the political reality of forming a partnership, but the fact remains alternatives are available for those problems that I hope you'll be made sufficiently aware of to consider as well.

Dr. Siedentop:

Yes.

Mr. Brennan:

The only solution in Campus Partners is not the Columbus Public Schools. There are other solutions.

OUTREACH AND ENGAGEMENT PRESENTATION (contd)

Dr. Siedentop:

Thank you.

Mr. Brennan:

Thank you. Any other questions? Karen --

Ms. Hendricks:

Are you familiar with Project GRAD?

Dr. Siedentop:

Yes. I've had several meetings with the leadership of Project GRAD and we have a meeting planned with Dr. Kirwan, Provost Ray, and the leadership of Project GRAD, including Ms. Shackelford, sometime in early autumn. Two of the GRAD schools in the Linden McKinley feeder system are part of our neighborhood initiative.

Ms. Hendricks:

That was my next question.

Dr. Siedentop:

We've made that connection and are trying to work through this internal reform effort in Columbus. They plan to have a second feeder system start this year. The tealeaves seem to me to be easy to read that Project GRAD is the model that Columbus wants to replicate and spread within their district. So, yes, we have been in contact with them.

Mr. Brennan:

Any other questions? Thank you very much.

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CONSENT AGENDA

President William E. Kirwan

We have 7 resolutions on the Consent Agenda today and unless there are any objections, I would like to recommend them to the Board:

AMENDMENTS TO COMMITTEE APPOINTMENTS FOR 2001-2002

Resolution No. 2002-20

BE IT RESOLVED, That the appointments to Committees and representatives to various Boards for 2001-2002 be amended as follows:

AMENDMENTS TO COMMITTEE APPOINTMENTS FOR 2001-2002 (contd)

Student & Educational Affairs Committee:

Robert M. Duncan, Chair
Tami Longaberger, Vice Chair
Daniel M. Slane
Kevin R. Filiatraut
Joseph A. Shultz
Student Advising Ad Hoc
Committee:
Tami Longaberger, Chair
Robert M. Duncan, Vice Chair
Joseph A. Shultz
Employee Education Ad Hoc
Committee:
James F. Patterson, Chair
Dimon R. McFerson, Vice Chair
Jo Ann Davidson

Fiscal Affairs Committee:

James F. Patterson, Chair
Karen L. Hendricks, Vice Chair
Dimon R. McFerson
Zuheir Sofia
Jo Ann Davidson
Planning Ad Hoc Committee:
Karen Hendricks, Chair
Dimon R. McFerson, Vice Chair
Athletics Ad Hoc Committee:
Daniel M. Slane, Chair
Karen L. Hendricks, Vice Chair
James F. Patterson

Investments Committee:

Zuheir Sofia, Chair
Karen L. Hendricks, Vice Chair
Robert M. Duncan
Jo Ann Davidson
John Gerlach, Jr. (Foundation Board)
Ex Officio
William Ingram III (Foundation Board)
Ex Officio

Agricultural Affairs Committee:

James F. Patterson, Chair
Fred L. Dailey, Vice Chair, Ex Officio
Tami Longaberger
Dimon R. McFerson
Joseph A. Shultz

University Hospitals Board:

Zuheir Sofia
Daniel M. Slane

Campus Partners Board:

~~Dimon R. McFerson~~ JO ANN DAVIDSON

Research Foundation Board of Directors:

Karen L. Hendricks

Outreach & Engagement Committee:

Tami Longaberger, Chair
Daniel M. Slane, Vice Chair
Karen L. Hendricks
Kevin R. Filiatraut
Dan Heinlen, Ex Officio
Distance Learning Ad Hoc Committee:
Daniel M. Slane, Chair
Tami Longaberger, Vice Chair
Zuheir Sofia
Kevin R. Filiatraut
Ted Celeste, Ex Officio

Government Relations Committee:

David L. Brennan, Chair
James F. Patterson, Vice Chair
Daniel M. Slane
Robert M. Duncan
Jo Ann Davidson
Michael F. Colley, Ex Officio
William Blair, Ex Officio
Stan Aronoff, Ex Officio

Affiliated Entities Committee:

Dimon R. McFerson, Chair
Robert M. Duncan, Vice Chair
Karen L. Hendricks
Kevin R. Filiatraut

Personnel Committee:

David L. Brennan, Chair
James F. Patterson, Vice Chair
Zuheir Sofia

Regional Campus Boards:

Lima – Jo Ann Davidson
Mansfield - James F. Patterson
Marion - Dimon R. McFerson
Newark - Daniel M. Slane

**The Arthur G. James Cancer Hospital
and Solove Research Institute Board:**

Zuheir Sofia, Chair
Daniel M. Slane

**Science and Technology Campus
Board of Directors:**

Robert M. Duncan

**University Managed Health Care
System, Inc. Board of Directors:**

Robert M. Duncan

AMENDMENTS TO COMMITTEE APPOINTMENTS FOR 2001-2002 (contd)

University Foundation Ex Officio

Class of Directors:

James F. Patterson (1 year)
Tami Longaberger (2 years)
Zuheir Sofia (3 years)

Wexner Center Foundation Board:

Leslie H. Wexner (2002)
Jo Ann Davidson

OHIO STATE UNIVERSITY AFFILIATES, INC.:

DAVID L. BRENNAN (1 YEAR)
JAMES F. PATTERSON (2 YEARS)
ZUHEIR SOFIA (3 YEARS)

DEGREES AND CERTIFICATES – SUMMER QUARTER COMMENCEMENT

Resolution No. 2002-21

Synopsis: Approval of Degrees and Certificates for Summer Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on August 30, 2001, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 2002-22

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 29, 2001 meeting of the Board, including the following Appointments/Reappointments, Appointments/Reappointments of Chairpersons and Director, Extension of Term – Principal Administrative Officials, Reappointment of Principal Administrative Official, Leaves of Absence Without Salary, Professional Improvement Leaves, Emeritus Titles, and Corrections to Promotions/Tenure/ Reappointments, as detailed in the University Budget be approved; and

BE IT FURTHER RESOLVED, That the Medical Staff Appointments/Reappointments approved June 28, 2001, by The Ohio State University Hospitals Board, and the Medical Staff Appointments approved July 17, 2001, by The James Cancer Hospital Board, be ratified.

PERSONNEL ACTIONS (contd)

Appointments

Name: CAROLE A. ANDERSON
Title: Vice Provost for Academic Administration
Office: Academic Affairs
Term: September 1, 2001 through June 30, 2003
Present Position: Dean, College of Nursing

Name: KAREN A. BELL
Title: Interim Dean
College: Arts
Term: August 1, 2001 through June 30, 2002
Present Position: Chairperson, Department of Dance

Name: JOSHUA DRESSLER
Title: Professor (The Edwin M. Cooperman Designated Professorship in Law)
College: Michael E. Moritz College of Law
Effective: August 29, 2001
Present Position: Distinguished Professor and Scholar, McGeorge School of Law, University of the Pacific

Name: EVONNE K. HALASEK
Title: Associate Provost for Honors and Scholars
Office: Academic Affairs
Term: September 1, 2001 through June 30, 2005
Present Position: Associate Professor, Department of English

Name: JAN E. KRONMILLER
Title: Dean
College: Dentistry
Term: September 19, 2001 through June 30, 2006
Present Position: Chair and Professor, Department of Orthodontics, School of Dentistry, Oregon Health Sciences University

Name: JOSEPH MURPHY
Title: Professor (The William Ray and Marie Adamson Flesher Professorship In Educational Administration)
School: Educational Policy and Leadership
Term: July 1, 2001 through June 30, 2006
Concurrent Position: President, Ohio Principal's Leadership Academy

Name: RUSSELL M. PITZER
Title: Interim Director
Center: Ohio Supercomputer Center
Term: July 1, 2001 through June 30, 2002
Present Position: Professor, Department of Chemistry

Name: ANTHONY B. SANDERS
Title: Professor (The John W. Galbreath Chair in Real Estate)
College: Fisher College of Business
Term: October 1, 2001 through September 30, 2006
Present Position: Professor, Department of Finance

PERSONNEL ACTIONS (contd)

Appointments (contd)

Name: DANIEL D. SEDMAK
Title: Associate Vice President for Health Sciences Education and Vice Dean
for Education
Office/College: Health Sciences/Medicine and Public Health
Effective: August 1, 2001
Present Position: Interim Associate Vice President for Health Sciences Education and
Vice Dean for Education

Name: WILLIAM M. SHERMAN
Title: Interim Director
Center/College: Education and Training for Employment/College of Education
Term: July 1, 2001, through June 30, 2002
Present Position: Director, School of Physical Activity and Educational Services

Reappointments

Name: MARVIN T. BATTE
Title: Professor (The Fred N. VanBuren Professorship in Farm Management)
Department: Agricultural, Environmental, and Development Economics
Term: July 1, 2001 through June 30, 2006

Name: ROBERT E. MICHLER
Title: Professor (The Karl P. Klassen Chair of Thoracic Surgery)
Division/Department: Cardio-Thoracic Surgery/Surgery
Term: July 1, 2001 through June 30, 2005

Name: THOMAS L. SPORLEDER
Title: Professor (The Farm Income Enhancement Endowed Chair in
Agricultural Policy, Trade and Marketing)
Department: Agricultural, Environmental, and Development Economics
Term: July 1, 2001, through June 30, 2006

Appointment of Chairpersons

July 1, 2001 through December 31, 2001

Human and Community Resource
Development

Donald W. Thomas**

July 1, 2001 through June 30, 2005

Civil and Environmental Engineering
and Geodetic Science

Oliver G. McGee III

August 1, 2001 through June 30, 2002

Dance

Michael K. Bruce*

January 1, 2002 through June 30, 2005

Human and Community Resource
Development

Robert J. Birkenholz

*Acting

**Interim

PERSONNEL ACTIONS (contd)

Reappointment of Chairpersons and Director

July 1, 2001 through June 30, 2002

Pharmacology
Psychiatry

Andrej Rotter**
Radu V. Saveanu**

October 1, 2001 through September 30, 2005

Melton Center for Jewish Studies

Tamar Rudavsky

*Acting

**Interim

Extension of Term – Principal Administrative Officials

HENRY W. FIELDS, Dean, College of Dentistry, effective July 1, 2001 through September 18, 2001.

SHERRI M. GELDIN, Director, Wexner Center for the Arts, effective July 1, 2001 through December 31, 2001.

VIOLET I. MEEK, Dean/Director, Lima Campus, effective July 1, 2002 through June 30, 2003.

JOHN O. RIEDL, Dean/Director, Mansfield Campus, effective July 1, 2002 through June 30, 2003.

Reappointment of Principal Administrative Official

DAVID E. SCHULLER, Director, The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, effective July 1, 1999 through June 30, 2003.

Leaves of Absence Without Salary

TATSURO ICHIISHI, Professor, Department of Economics, effective Autumn Quarter 2001, Winter Quarter and Spring Quarter 2002, to accept a visiting position at the Graduate School of Economics, Hitotsubashi University, Tokyo, Japan.

HASSAN Y. ALY, Associate Professor, Department of Economics (Marion Campus), effective Autumn Quarter 2001, Winter Quarter and Spring Quarter 2002, to serve as a Senior Economist in the Economic Department, Ministry of Planning, in Kuwait.

LEIGH GILMORE, Associate Professor, Department of English, effective Autumn Quarter 2001, Winter Quarter and Spring Quarter 2002, to accept an appointment as Resident Scholar at the Center for Cultural Studies at the University of California, Santa Cruz.

SUSAN I. KENT, Associate Professor, School of Teaching and Learning (Newark Campus), effective Autumn Quarter 2001, Winter Quarter and Spring Quarter 2002, for personal reasons.

CAROLINE BICKS, Assistant Professor, Department of English, effective Winter Quarter and Spring Quarter 2002, for personal reasons.

ROSE M. HARRIS, Assistant Professor, Department of Women's Studies, effective Autumn Quarter 2001, Winter Quarter and Spring Quarter 2002, to accept a post-doctoral appointment at the University of Illinois -- Urbana Campus, in African American Studies.

PERSONNEL ACTIONS (contd)

Leave of Absence Without Salary -- Continuation

RAJ JAIN, Professor, Department of Computer and Information Science, effective Autumn Quarter 2001, Winter Quarter and Spring Quarter 2002, to continue working with the startup company Nayna Networks, Inc., San Jose, California.

Professional Improvement Leaves

BUNNY C. CLARK, Distinguished University Professor, Department of Physics, effective Winter Quarter, Spring Quarter and Autumn Quarter 2002.

MELVIN L. MOESCHBERGER, Professor, School of Public Health, effective Autumn Quarter 2002, Winter Quarter and Spring Quarter 2003.

DAVID L. HAURY, Associate Professor, School of Teaching and Learning, effective Autumn Quarter 2001.

JUDITH A. SCHWARTZBAUM, Associate Professor, School of Public Health, effective Spring Quarter and Summer Quarter 2002.

Professional Improvement Leave -- Change in Dates

GARY STEIGMAN, Professor, Department of Physics, change leave from Autumn Quarter 2001, Winter Quarter and Spring Quarter 2002, to Autumn Quarter 2002, Winter Quarter and Spring Quarter 2003.

Professional Improvement Leave -- Continuation

JO M. JONES, Associate Professor, Ohio State University Extension and Department of Human and Community Resource Development, effective June 13, 2001, through July 31, 2001.

Emeritus Titles

JOHN D. BOSSLER, Department of Civil and Environmental Engineering and Geodetic Science, with the title Professor Emeritus, effective September 1, 2001.

JAMES S. GALLAGHER, School of Music, with the title Professor Emeritus, effective September 1, 2001.

CHARLES JOHNSTON, Department of Animal Sciences, with the title Professor Emeritus, effective October 1, 2001.

GERALD M. REAGAN, School of Educational Policy and Leadership, with the title Professor Emeritus, effective September 1, 2001.

FRANK L. RICHARDSON, Department of History of Art, with the title Professor Emeritus, effective September 1, 2001.

ANN K. BLOMBACH, School of Music, with the title Associate Professor Emeritus, effective September 1, 2001.

THOMAS W. TOWNSEND, School of Natural Resources, with the title Associate Professor Emeritus, effective October 1, 2001.

DALE J. BLACKLEDGE, Ohio State University Extension, with the title Assistant Professor Emeritus, effective September 1, 2001.

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

REGINA ANN BROWN, University Libraries, with the title Assistant Professor Emeritus, effective September 1, 2001.

PATRICIA J. LONG, Ohio State University Extension, with the title Assistant Professor Emeritus, effective September 1, 2001.

JAMES N. BAIRD, Jr., Department of Obstetrics and Gynecology, with the title Clinical Associate Professor Emeritus, effective September 1, 2001.

Corrections and Additions to Promotions, Tenure, and Reappointment

COLLEGE OF PHARMACY

PROMOTION TO PROFESSOR

M. Guillaume Wientjes – change effective date from 7/1/01 to 10/1/2001

COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Bruce A. Weinberg, Economics - effective 10/1/2001, change from Psychology to Economics

COLLEGE OF VETERINARY MEDICINE REGULAR CLINICAL

REAPPOINTMENT

William G. Queen, Veterinary Clinical Sciences - effective retroactive to 7/1/2001

Medical Staff Appointments (The Ohio State University Medical Center)

June 2001

Nancy Alkire, M.D., Anesthesiology, PGY-2 Limited, 05/24/2001-06/30/2003
Stacy P. Ardoin, M.D., Internal Medicine/Pediatrics, Attending, 07/01/2001-06/30/2003
Mindy A. Banks, M.D., General Medicine, PGY-1 Limited, 07/01/2001-06/30/2003
Susan M. Bejciy-Spring, C.N.S., General Surgery, Licensed Healthcare Professional, 06/13/2001-06/30/2003
Hillary B. Boswell, M.D., Obstetrics & Gynecology, PGY-1 Limited, 07/01/2001-06/30/2003
Vincent E. Brinkman, M.D., General Medicine, PGY-1 Limited, 07/01/2001-06/30/2003
John C. Byrd, M.D., Hematology/Oncology, Attending, 07/01/2001-06/30/2003
Laurie M. Chevalier, M.D., General Medicine, PGY-1 Limited, 07/01/2001-06/30/2003
Richard C. Chou, M.D., Ph.D., General Medicine, PGY-1 Limited, 07/01/2001-06/30/2003
Nina K. Edwards, M.D., Surgery/Transplant, PGY-3 Limited (Rotating), 04/01/2001-06/30/2001
Michael E. Ezzie, M.D., General Medicine, PGY-1 Limited, 07/01/2001-06/30/2003
Richard B. Fries, M.D., Obstetrics & Gynecology, PGY-1 Limited, 07/01/2001-06/30/2003
Shefali A. Gandhi, M.D., Obstetrics & Gynecology, PGY-1 Limited, 07/01/2001-06/30/2003
Michael B. Green, M.D., General Medicine, PGY-1 Limited, 07/01/2001-06/30/2003
Benjamin J. Hackett, M.D., Orthopedic Surgery, PGY-1 Limited, 07/01/2001-06/30/2003
Bradley R. Harrold, M.D., General Medicine, PGY-1 Limited, 07/01/2001-06/30/2003
Melissa J. Harrold, M.D., Internal Medicine/Pediatrics, PGY-1 Limited, 07/01/2001-06/30/2003
William J. Janssen, M.D., General Medicine, Attending, 07/01/2001-06/30/2003
Stephen E. Kirkby, M.D., General Medicine, PGY-1 Limited, 07/01/2001-06/30/2003
Andrew J. Kostraba, M.D., Internal Medicine/Pediatrics, PGY-1 Limited, 07/01/2001-06/30/2003
Mollie K. Kreider, M.D., Obstetrics & Gynecology, PGY-1 Limited, 07/01/2001-06/30/2003
Justin K. Krueger, M.D., General Medicine, PGY-1 Limited, 07/01/2001-06/30/2003
Marcia Ann Kuhn, M.D., General Surgery, PGY-1 Limited-07/01/2001-06/30/2003

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Ohio State University Medical Center) (contd)

June 2001 (contd)

David J. Marquardt, M.D., General Medicine, PGY-1 Limited, 07/01/2001-06/30/2002
Randall Scott Orr, M.D., General Psychiatry, PGY-1 Limited, 07/01/2001-06/30/2002
Jessica R. Philpott, M.D., Ph.D., General Medicine, PGY-1 Limited, 07/01/2001-06/30/2002
Mona R. Prasad, D.O., M.P.H., Obstetrics & Gynecology, PGY-1 Limited, 07/01/2001-06/30/2002
Primrose A. Sedmak, M.D., General Medicine, Community Affiliate Physician, 07/01/2001-06/30/2002
Scott G. Shipley, M.D., Otolaryngology, PGY-1 Limited, 07/01/2001-06/30/2002
Carrie R. Soder, M.D., Obstetrics & Gynecology, PGY-1 Limited, 07/01/2001-06/30/2002
Stephen R. Stanley, D.O., Obstetrics & Gynecology, PGY-2 Limited (Rotating), 03/31/2001-06/30/2002
Christa R. Tokarsky, M.D., General Medicine, PGY-1 Limited, 07/01/2001-06/30/2002
Timothy J. Vollbrecht, M.D., General Medicine, PGY-1 Limited, 07/01/2001-06/30/2002
Jon P. Walker, M.D., General Medicine, PGY-1 Limited, 07/01/2001-06/30/2002
Alvin G. Wee, D.D.S., Oral/Maxillofacial Surgery, Attending, 05/24/2001-06/30/2002
Jeremy D. Young, M.D., General Medicine, PGY-1 Limited, 07/01/2001-06/30/2002
Jill E. Young, M.D., General Medicine, PGY-1 Limited, 07/01/2001-06/30/2002
Emily J. Yu, M.D., Physical Medicine & Rehabilitation, Courtesy, 07/01/2001-06/30/2002

Medical Staff Reappointments (The Ohio State University Medical Center)

Reappointment Period: 07/01/2001 – 06/30/2003

Leslie J. Acakpo-Satchivi, M.D., Surgery, PGY3 Limited
John L. Adams, M.D., Pediatrics, Courtesy
Charlotte M. Agnone, M.D., Ophthalmology, Courtesy
Muhammad I. Akhtar, M.B.B.S., Neurology, PGY4 Limited
Naeem A. Ali, M.D., Internal Medicine, Attending
Hugh D. Allen, M.D., Pediatrics, Courtesy
Mary E. Alton, M.D., Internal Medicine, Attending
Rannie B. Amiri, M.D., Internal Medicine, Community Affiliate Physician
Douglas R. Anderson, D.D.S., Dentistry, Attending
Aimee R. Andrews, M.D., Pediatrics, Fellowship 2nd Year
Dimitrios C. Angouras, M.D., Surgery, Fellowship 2nd Year
Diana J. Angus, C.R.N.P., Internal Medicine, Licensed Healthcare Professional
Marjorie J. Arca, M.D., Surgery, Attending
James A. Arnett, Ph.D., Physical Medicine and Rehabilitation, Attending/PhD
L. Eugene Arnold, M.D., Psychiatry, Attending
Mark W. Arnold, M.D., Surgery, Attending
Carol J. Ashman, M.D., Radiology, Attending
Glen F. Aukerman, M.D., Family Medicine, Attending
John C. Auseon, D.O., Internal Medicine, Courtesy
Belinda R. Avalos-Copelan, M.D., Internal Medicine, Attending
Leona B. Ayers, M.D., Pathology, Attending
Carl R. Backes, D.O., Pediatrics, Courtesy
Stephen K. Badolato, M.D., Family Medicine, PGY4 Limited
Abner H. Bagenstose, III, M.D., Internal Medicine, Courtesy
David P. Bahner, M.D., Emergency Medicine, Attending
Robert R. Bahnson, M.D., Surgery, Attending
Robert A. Baiocchi, Ph.D., M.D., Internal Medicine, PGY3 Limited
Michael A. Baird, M.D., Internal Medicine, Fellowship 2nd Year
Jennifer L. Baisden-O'Brien, C.N.P., Family Medicine, Licensed Healthcare Prof
Matthew B. Baker, M.D., Internal Medicine, PGY2 Limited
Norman D. Baker, M.D., Ophthalmology, Attending

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Medical Center) (contd)

Reappointment Period: 07/01/2001 – 06/30/2003 (contd)

Adel A. Bakhsh, M.D., Surgery, PGY4 Limited
Steven P. Balaloski, M.D., Obstetrics and Gynecology, Courtesy
Alton J. Ball, M.D., Family Medicine, Courtesy
Richard A. Baltisberger, M.D., Pediatrics, Courtesy
Gregory W. Balturshot, M.D., Surgery, PGY4 Limited
Raymond E. Barker, M.D., Internal Medicine, Courtesy
Gregory A. Barrett, M.D., Pediatrics, Courtesy
William J. Barson, M.D., Pediatrics, Courtesy
Dennis W. Bartholomew, M.D., Pediatrics, Courtesy
Rosalind J. Batley, M.D., Physical Medicine and Rehabilitation, Courtesy
Constance J. Bauer, M.D., Radiology, Attending
Stephen R. Bauer, D.O., Pediatrics, Courtesy
Peter K. Bauer, M.D., Pathology, PGY3 Limited
Melissa A. Baujan, M.D., Radiology, Attending
Philip O. Bauman, M.D., Pediatrics, PGY3 Limited
Mark A. Bechtel, M.D., Internal Medicine, Courtesy
William J. Becker, D.O., Pathology, Attending
Kenneth A. Beckman, M.D., Ophthalmology, Courtesy
Bryan E. Beggin, D.O., Family Medicine, Attending
Sarah Arnold Behrens, M.D., Pediatrics, PGY3 Limited
David C. Bell, M.D., Obstetrics and Gynecology, Courtesy
Susan D. Bell, C.N.P., Surgery, Licensed Healthcare Professional
Costantino Benedetti, M.D., Anesthesiology, Attending
Susan C. Benes, M.D., Ophthalmology, Attending
Robert P. Bennett, M.D., Ophthalmology, Attending
William F. Bennett, M.D., Radiology, Attending
Martin F. Bertram, M.D., Physical Medicine and Rehabilitation, Courtesy
Gail E. Besner, M.D., Surgery, Attending
Christy Anna Beyer, M.D., Obstetrics and Gynecology, PGY3 Limited
Philip F. Binkley, M.D., Internal Medicine, Attending
Peter B. Baker, M.D., Pathology, Attending
Alan J. Block, D.P.M., Orthopaedic Surgery, Community Affiliate Physician
Michael L. Blumenfeld, M.D., Obstetrics and Gynecology, Attending
Misty L. Bogdahn-Wayman, M.D., Obstetrics and Gynecology, PGY2 Limited
Leo R. Boggs, M.D., Emergency Medicine, Attending
Ruben A. Bogin, M.D., Surgery, PGY2 Limited
Jennifer A. Bogner, Ph.D., Physical Medicine and Rehabilitation, Attending/Phd
Julie A. Boss, D.O., Ophthalmology, PGY3 Limited
Olga Boudoulas, M.D., Internal Medicine, Courtesy
Eric C. Bourekas, M.D., Radiology, Attending
James G. Bova, D.O., Radiology, Attending
Thomas Andrew Boyce, M.D., Pediatrics, PGY2 Limited
Kenneth A. Boyle, Jr., M.D., Ophthalmology, Attending
Michael T. Brady, M.D., Pediatrics, Courtesy
John A. Brem, D.P.M., Orthopaedic Surgery, PGY2 Limited
Priscilla A. Bresler, M.D., Internal Medicine, Attending
Darrin L. Bright, M.D., Family Medicine, PGY4 Limited
Benjamin D. Bringardner, M.D., Internal Medicine, PGY2 Limited
David A. Brown, M.D., Surgery, Attending
Terry L. Brown, C.R.N.A., Anesthesiology, Licensed Healthcare Professional
Melinda A. Brown, M.D., Physical Medicine and Rehabilitation, PGY2 Limited
Jennifer S. Browning, C.N.P., Internal Medicine, Licensed Healthcare Professional
Robert A. Bruce, Jr., M.D., Ophthalmology, Attending

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Medical Center) (contd)

Reappointment Period: 07/01/2001 – 06/30/2003 (contd)

Judy Sue Brummer, M.D., Emergency Medicine, PGY3 Limited
Christopher R. Bruno, M.D., Ophthalmology, PGY4 Limited
Donald K. Bryan, M.D., Obstetrics and Gynecology, Courtesy
Brentley A. Buchele, M.D., Surgery, Attending
Michael A. Burgin, M.D., Internal Medicine, Attending
Stephen J. Burgun, M.D., Internal Medicine, Attending
John A. Burns, M.D., Ophthalmology, Attending
Meleana Jane Burt, C.N.P., Surgery, Licensed Healthcare Professional
Charles A. Bush, M.D., Internal Medicine, Attending
James H. Caldwell, M.D., Internal Medicine, Attending
Patricia B. Caldwell, M.D., Internal Medicine, Attending
Michael A. Caligiuri, M.D., Internal Medicine, Attending
Diego R. Camacho, M.D., Surgery, PGY3 Limited
Denise M. Cambier, M.D., Neurology, Attending
Renee M. Caputo, M.D., Obstetrics and Gynecology, Courtesy
Richard D. Carr, M.D., Internal Medicine, Honorary with privileges
William E. Carson, III, M.D., Surgery, Attending
Steven C. Cassidy, M.D., Pediatrics, Courtesy
David Castellano, M.D., Ophthalmology, Attending
Samuel Cataland, M.D., Internal Medicine, Attending
Robert B. Chambers, D.O., Ophthalmology, Attending
Jeff D. Chancellor, M.D., Obstetrics and Gynecology, PGY4 Limited
Christina L. Charles-Beery, M.D., Obstetrics and Gynecology, PGY3 Limited
Margaret A. Chase, M.D., Internal Medicine, PGY2 Limited
Feng Chen, M.D., Internal Medicine, Community Affiliate Physician
Bart A. Chess, M.D., Surgery, PGY6 Limited
George M. Chioran, M.D., Ophthalmology, Attending
Vijay Kumar Chitkara, M.D., Pediatrics, Courtesy
Louis J. Chorich, III, M.D., Ophthalmology, Attending
Anthimos John Christoforidis, M.D., Radiology, Attending
Greg A. Christoforidis, M.D., Radiology, Attending
Adina M. Cioc, M.D., Pathology, PGY3 Limited
Albert C. Clairmont, M.D., Physical Medicine and Rehabilitation, Attending
Arthur L. Clark, M.D., Pediatrics, Courtesy
Jeffrey A. Clark, M.D., Anesthesiology, PGY3 Limited
Scott A. Clark, M.D., Internal Medicine, Fellowship 2nd Year
Kathryn P. Clausen, M.D., Pathology, Honorary without privileges
Thomas J. Clinch, M.D., Ophthalmology, PGY3 Limited
Daniel M. Clinchot, M.D., Physical Medicine and Rehabilitation, Attending
Steven K. Clinton, M.D., Ph.D., Internal Medicine, Attending
Thomas H. Coleman, M.D., Internal Medicine, Courtesy
Michael P. Collins, M.D., Neurology, Attending
David L. Condon, M.D., Internal Medicine, Community Affiliate Physician
Kelly L. Conklin, D.O., Internal Medicine, Community Affiliate Physician
Charles H. Cook, M.D., Surgery, Attending
Elizabeth A. Cook, Ph.D., Physical Medicine and Rehabilitation, Attending/Phd
Paul A. Cook, M.D., Orthopaedic Surgery, Attending
Stephanie C. Cook, D.O., Emergency Medicine, Attending
Glen E. Cooke, M.D., Internal Medicine, Attending
Christopher M. Copeland, M.D., Obstetrics and Gynecology, Courtesy
Edward A. Copelan, M.D., Internal Medicine, Attending
William E. Copeland, Jr., M.D., Obstetrics and Gynecology, Courtesy
Leandro Cordero, M.D., Pediatrics, Attending

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Medical Center) (contd)

Reappointment Period: 07/01/2001 – 06/30/2003 (contd)

Kimberly D. Cordes, M.D., Emergency Medicine, PGY2 Limited
Jeanne L. Cortez, M.D., Internal Medicine, PGY2 Limited
Fernando Garcia Cosio, M.D., Internal Medicine, Attending
Daniel L. Coury, M.D., Pediatrics, Courtesy
Elson L. Craig, M.D., Ophthalmology, Attending
Theresa Lynn Craig, C.R.N.A., Anesthesiology, Licensed Healthcare Professional
Robert S. Crane, M.D., Family Medicine, Attending
Holly R. Cronau, M.D., Family Medicine, Attending
Ranie H. Cropper, C.N.M., Obstetrics and Gynecology, Licensed Healthcare Prof
David R. Crotzer, M.D., Obstetrics and Gynecology, PGY4 Limited
Elliott D. Crouser, M.D., Internal Medicine, Attending
Sangeeta J. Crouser, M.D., Obstetrics and Gynecology, Courtesy
Robert R. Crowell, M.D., Orthopaedic Surgery, Attending
Clifford L. Cua, M.D., Pediatrics, Fellowship 1st Year
Karekin R. Cunningham, M.D., Surgery, PGY2 Limited
Michael F. Cunningham, M.D., Surgery, Attending
Camilla Curren, M.D., Pediatrics, Community Affiliate Physician
Louise W. Curtis, C.N.P., Family Medicine, Licensed Healthcare Professional
David Earl Dalton, M.D., Emergency Medicine, PGY3 Limited
Matthew E. Dangel, M.D., Ophthalmology, Attending
Charles M. Daniel, M.D., Internal Medicine, Attending
Marcella Dardani, D.O., Radiology, Attending
Elliot Davidoff, M.D., Ophthalmology, Courtesy
Frederick H. Davidorf, M.D., Ophthalmology, Attending
John Terrance Davis, M.D., Surgery, Attending
Brian Lynn Davison, M.D., Orthopaedic Surgery, Community Affiliate Physician
Lawrence E. Daykin, M.D., Pediatrics, PGY2 Limited
Jess J. DeMaria, M.D., Internal Medicine, Courtesy
Constantina S. Demou, D.P.M., Orthopaedic Surgery, PGY2 Limited
Michael J. DePalma, M.D., Physical Medicine and Rehabilitation, PGY3 Limited
Lawrence A. De Renne, M.D., Pathology, Attending
Robert J. Derick, M.D., Ophthalmology, Attending
Hiwot B. Desta, M.D., Internal Medicine, Fellowship 1st Year
Elizabeth A. Diakoff, M.D., Internal Medicine, PGY2 Limited
Donna T. Diaz, M.D., Obstetrics and Gynecology, Courtesy
Salvatore Di Carlo, M.D., Pediatrics, Courtesy
Michael R. Dick, M.D., Emergency Medicine, Attending
Fredrick M. Dillard, D.M.D., Dentistry, PGY3 Limited
Douglas J. DiOrio, M.D., Family Medicine, Attending
Edward E. Dodson, M.D., Otolaryngology, Attending
Kent W. Doherty, D.O., Pediatrics, Courtesy
Roy L. Donnerberg, M.D., Internal Medicine, Honorary without privileges
Dennis M. Doody, M.D., Pediatrics, Courtesy
Brian K. Dorner, M.D., Surgery, PGY5 Limited
Michelle L. Duffey, M.D., Pediatrics, PGY3 Limited
Pamela A. Dull, M.D., Family Medicine, Attending
Lisa R. Dunn- Albusese, M.D., Obstetrics and Gynecology, Fellow 3rd Year
Antoinette P. Eaton, M.D., Pediatrics, Honorary with privileges
Peter H. Edwards, Jr., M.D., Orthopaedic Surgery, Attending
Emile N. El-Shammaa, M.D., Emergency Medicine, Attending
Moustafa H. El-Ghareeb, D.D.S., Dentistry, PGY3 Limited
Elmahdi A. Elkhammas, M.D., Surgery, Attending
Alice T. Epitropoulos, M.D., Ophthalmology, Attending

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Medical Center) (contd)

Reappointment Period: 07/01/2001 – 06/30/2003 (contd)

Avrom D. Epstein, M.D., Neurology, Courtesy
Allison Joy Esenwine, M.D., Emergency Medicine, PGY3 Limited
Garth F. Essig, M.D., Obstetrics and Gynecology, Attending
Herbert R. Estis, Jr., M.D., Family Medicine, Courtesy
Elizabeth D. Euscher, M.D., Pathology, PGY4 Limited
John E. Evans, M.D., Pediatrics, PGY2 Limited
Karen C. Evans, M.D., Physical Medicine and Rehabilitation, PGY4 Limited
Thomas W. Evans, M.D., Dentistry, Attending
Matthew C. Exline, M.D., Internal Medicine, PGY2 Limited
Renata B. Fabia, M.D., Ph.D., Surgery, PGY4 Limited
Patrick J. Fahey, M.D., Family Medicine, Attending
Ruairi J. Fahy, M.D., Internal Medicine, Attending
Michael E. Falkenhain, M.D., Internal Medicine, Attending
Sherif S. Farag, M.D., Ph.D., Internal Medicine, Attending
William B. Farrar, M.D., Surgery, Attending
Robert J. Fass, M.D., Internal Medicine, Attending
Melissa K. Fenner, M.D., Emergency Medicine, PGY3 Limited
Eustace S. Fernandes, M.D., Internal Medicine, PGY3 Limited
Henry W. Fields, D.D.S., Dentistry, Attending
Brett R. Forehand, M.D., Emergency Medicine, PGY2 Limited
Lisa G. Forehand, M.D., Internal Medicine, PGY3 Limited
Lowell Arick Forrest, M.D., Otolaryngology, Attending
Jill A. Foster, M.D., Ophthalmology, Attending
Charity C. Fox, M.D., Internal Medicine, Attending
Nancy L. Franke, C.N.S., Internal Medicine, Licensed Healthcare Professional
Richard A. Freeland, M.D., Psychiatry, Attending
Donald L. Freidenberg, D.O., Neurology, Courtesy
Janet A. Freno, M.D., Pediatrics, Courtesy
David J. Frid, M.D., Internal Medicine, Attending
Barry M. Friedman, M.D., Internal Medicine, Attending
Norman Mark Friedman, M.D., Neurology, PGY4 Limited
Roger A. Friedman, M.D., Internal Medicine, Courtesy
Lisa P. Fugate, M.D., Physical Medicine and Rehabilitation, Attending
David T. Fujiwara, M.D., Emergency Medicine, PGY2 Limited
John V. Gaeuman, M.D., Internal Medicine, Attending
Reinhard A. Gahbauer, M.D., Radiology, Attending
Gloria M. Galloway, M.D., Pediatrics, Attending
Robert W. Galloway, M.D., Radiology, PGY2 Limited
Pablo Alejandro Gamboa, M.D., Radiology, Attending
Angela B. Gantt, M.D., Obstetrics and Gynecology, PGY4 Limited
Steven I. Ganzberg, D.M.D., Anesthesiology, Attending
Walton R. Garner, M.D., Family Medicine, Community Affiliate Physician
Mark A. Gerhardt, M.D., Ph.D., Anesthesiology, Attending
Alfred L. Gest, M.D., Pediatrics, Attending
Mimi Ananya Ghosh, M.D., Family Medicine, Community Affiliate Physician
Michael R. Gigax, M.D., Surgery, PGY3 Limited
Christopher M. Godell, M.D., Internal Medicine, PGY3 Limited
Scott G. Goin, M.D., Orthopaedic Surgery, PGY3 Limited
Melissa M. Goist, M.D., Obstetrics and Gynecology, PGY2 Limited
Jill S. Goldberg-Arnold, Ph.D., Psychiatry, Attending/PhD
Andrew H. Goldstein, M.D., Surgery, Attending
John F. Goodhart, PA-C, Surgery, Licensed Healthcare Professional
Gayle M. Gordillo, M.D., Surgery, Attending
Rodney C. Graber, M.D., Internal Medicine, Attending

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Medical Center) (contd)

Reappointment Period: 07/01/2001 – 06/30/2003 (contd)

Andrew V. Grainger, M.D., Internal Medicine, Fellowship 2nd Year
Anna Christine Gray, M.D., Pediatrics, PGY2 Limited
Linda S. Gray, M.D., Internal Medicine, Attending
Carol J. Greco, M.D., Obstetrics and Gynecology, Courtesy
Damian J. Green, M.D., Internal Medicine, PGY2 Limited
Michael R. Grever, M.D., Internal Medicine, Attending
Kenneth James Griffiths, M.D., Internal Medicine, Attending
David Keith Groen, M.D., Family Medicine, Community Affiliate Physician
Arpita Gupta, M.D., Pediatrics, PGY3 Limited
Piyush Gupta, M.B.B.S., Internal Medicine, PGY1 Limited
David N. Hackney, M.D., Obstetrics and Gynecology, PGY2 Limited
Kevin V. Hackshaw, M.D., Internal Medicine, Attending
Dawn S. Hackshaw, M.D., Pediatrics, Courtesy
Mona Y. Halim-Armanios, M.D., Anesthesiology, Attending
James F Hamilton, M.D., Internal Medicine, Courtesy
Ayser C. Hamoudi, M.D., Family Medicine, Attending
Adam J. Hanje, M.D., Internal Medicine, PGY2 Limited
Lisa G. Hanna, M.D., Internal Medicine, PGY4 Limited
Thomas N. Hansen, M.D., Pediatrics, Attending
Susan M. Harding, C.N.M., Obstetrics and Gynecology, Licensed Healthcare Prof
Ronald L. Harter, M.D., Anesthesiology, Attending
David William Hauswirth, M.D., Internal Medicine, PGY3 Limited
Veronica D. Haverick, C.R.N.A., Anesthesiology, Licensed Healthcare Professional
Dean W. Hearne, M.D., Internal Medicine, Attending
Lee A. Hebert, M.D., Internal Medicine, Attending
John S. Heintz, M.D., Internal Medicine, Courtesy
Brandy L. Helminiak, M.D., Emergency Medicine, PGY3 Limited
Bruce Liam Hennessy, M.D., Internal Medicine, PGY3 Limited
Jonathon C. Henry, M.D., Orthopaedic Surgery, Community Affiliate Physician
Mitchell L. Henry, M.D., Surgery, Attending
Gail E. Herman, M.D., Pediatrics, Courtesy
Adam B. Hessel, M.D., Internal Medicine, Attending
Geri D. Hewitt, M.D., Obstetrics and Gynecology, Attending
Brian C. Hiestand, M.D., Emergency Medicine, PGY3 Limited
Jacqueline Hinsley Morrison, LISW, Ph.D., Psychiatry, Attending/Phd
Charles L. Hitchcock, M.D., Ph.D., Pathology, Attending
Carolyn S. Hixson, M.D., Obstetrics and Gynecology, Courtesy
Todd S. Hochman, M.D., Internal Medicine, PGY2 Limited
Philip J. Hodge, M.D., Surgery, PGY5 Limited
James W. Hoekstra, M.D., Emergency Medicine, Attending
Tracy A. Hollar-Ruegg, C.N.P., Internal Medicine, Licensed Healthcare Professional
Jonathan R. Honegger, M.D., Internal Medicine, PGY2 Limited
Robert J. Hoover, M.D., Internal Medicine, Attending
Mark S. Hopkin, M.D., Family Medicine, PGY2 Limited
Lekha S. Hota, M.D., Obstetrics and Gynecology, PGY2 Limited
William A Houser, M.D., Internal Medicine, Attending
Michael B. Howie, M.D., Anesthesiology, Attending
Hu Yiqun Hu, M.D., Ph.D., Neurology, PGY4 Limited
Michael K. Huang, M.D., Internal Medicine, Community Affiliate Physician
Jean P. Hubble, M.D., Neurology, Attending
Marilyn J. Huheey, M.D., Ophthalmology, Attending
Christopher Hyer, D.P.M., Orthopaedic Surgery, PGY2 Limited
Jay D. Iams, M.D., Obstetrics and Gynecology, Attending
Rebecca D. Jackson, M.D., Internal Medicine, Attending

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Medical Center) (contd)

Reappointment Period: 07/01/2001 – 06/30/2003 (contd)

Jay Jacoby, M.D., Anesthesiology, Attending
Igor E. Janke, M.D., Psychiatry, Attending
Richard F. Jennings, Jr., D.P.M., Orthopaedic Surgery, PGY2 Limited
Jeffrey L. Jensen, M.D., Pediatrics, PGY3 Limited
Gregory M. Jewell, M.D., Family Medicine, Courtesy
Andrew Jimerson, II, M.D., Surgery, PGY2 Limited
Tracy L. Jimerson, M.D., Pediatrics, PGY2 Limited
Mihai Jipa, M.D., Internal Medicine, Attending
Michael G. Johanson, D.O., Anesthesiology, Attending
Ernest W. Johnson, M.D., Physical Medicine and Rehabilitation, Attending
David A. Jones, M.D., Surgery, PGY4 Limited
Edna M. Jones, M.D., Family Medicine, Attending
Eric Crayton Jones, M.D., Internal Medicine, PGY3 Limited
Hilary L. Jones, M.D., Radiology, PGY3 Limited
Sharmila M. Jones, M.D., Pediatrics, PGY3 Limited
Stephen S. Jung, M.D., Radiology, Attending
Eiad B. Kahwash, M.D., Pathology, PGY2 Limited
Samir Kahwash, M.D., Pathology, Attending
Ellen S. Kaitz, M.D., Physical Medicine and Rehabilitation, Courtesy
Gerard S. Kakos, M.D., Surgery, Attending
Loree K. Kalliainen, M.D., Surgery, Attending
John R. Kalmar, D.M.D., Ph.D., Dentistry, Attending
Steven L. Kanter, M.D., Internal Medicine, Fellowship 2nd Year
Joyce I. Karl, C.N.P., Internal Medicine, Licensed Healthcare Professional
Michael M. Kassur, M.D., Psychiatry, Attending
Steven E. Katz, M.D., Ophthalmology, Attending
William R. Kaye, D.D.S., Dentistry, Courtesy
Joseph E. Kearns, D.O., Family Medicine, Community Affiliate Physician
Lisa M. Keder, M.D., Obstetrics and Gynecology, Attending
Brian S. Kelley, M.D., Obstetrics and Gynecology, Courtesy
Curtin G. Kelley, M.D., Ophthalmology, Attending
Donald L. Kelley, M.D., Pathology, Attending
Kevin J. Kelley, M.D., Internal Medicine, Fellowship 2nd Year
Garrett T. Kelly, M.D., Anesthesiology, Attending
Elizabeth A. Kennard, M.D., Obstetrics and Gynecology, Attending
Melanie S. Kennedy, M.D., Pathology, Attending
Richard D. Kennedy, M.D., Internal Medicine, PGY2 Limited
Daniel L. Kerlan, D.D.S., Dentistry, PGY2 Limited
Joyce M. Kerr, C.N.P., Family Medicine, Licensed Healthcare Professional
Craig B. Key, M.D., Emergency Medicine, Attending
Hooman Khabiri, M.D., Radiology, Attending
Muhammad N. Khan, M.D., Internal Medicine, Attending
Raheela A. Khawaja, M.D., Internal Medicine, Attending
Samer J. Khouri, M.D., Internal Medicine, Fellow 3rd Year
Janice K. Kiecolt-Glaser, Ph.D., Psychiatry, Attending/PhD
Denis R. King, M.D., Pediatrics, Attending
Devin A. King, M.D., Ophthalmology, PGY2 Limited
Mark Alan King, M.D., Radiology, Attending
Paul C. Kirk, M.D., Family Medicine, Community Affiliate Physician
Steven M. Kirkham, M.D., Ophthalmology, Attending
Robert B. Kirkpatrick, III, M.D., Internal Medicine, Attending
Christopher T. Kirkup, D.D.S., M.S., Dentistry, PGY2 Limited
Jennifer L. Klaus, M.D., Internal Medicine, PGY3 Limited
Rosemary J. Klecker, M.D., Radiology, PGY4 Limited

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Medical Center) (contd)

Reappointment Period: 07/01/2001 – 06/30/2003 (contd)

Cynthia L. Klein, M.S.N., C.N.P., Internal Medicine, Licensed Healthcare Professional
Dino D. Klisovic, M.D., Ophthalmology, PGY3 Limited
Matthias T. Klomfass, M.D., Family Medicine, PGY2 Limited
Kathryn J. Klopfenstein, M.D., Pediatrics, Attending
Lynne M. Knowles, M.D., Obstetrics and Gynecology, PGY3 Limited
Douglas J. Knutson, M.D., Family Medicine, Attending
Ergun Kocak, M.D., Surgery, PGY2 Limited
Heather C. Koelling, M.D., Ophthalmology, Attending
Stephen A. Koff, M.D., Surgery, Attending
Hisako M. Koizumi, M.D., Psychiatry, Attending
Susan L. Koletar, M.D., Internal Medicine, Attending
Susmitha P. Kolli, M.D., Ophthalmology, Attending
Stella B. Kontras, M.D., Psychiatry, Attending
Sandra K. Kostyk, M.D., Neurology, Attending
Alan J. Kover, M.D., Anesthesiology, Attending
Carl A. Krantz, M.D., Obstetrics and Gynecology, Courtesy
Eric H. Kraut, M.D., Internal Medicine, Attending
Cynthia G. Kreger, M.D., Internal Medicine, Attending
Gilbert L. Kukiela, M.D., Internal Medicine, Attending
Ellen K. Kumler, M.D., Pediatrics, PGY2 Limited
Stephanie E. Ladson-Wofford, M.D., Internal Medicine, Attending
James Laffey, D.O., Radiology, Attending
David R. Lambert, M.D., Internal Medicine, Attending
Mark B. Landon, M.D., Obstetrics and Gynecology, Attending
John A. Larry, M.D., Internal Medicine, Attending
Peter E. Larsen, D.D.S., Dentistry, Attending
Matthew Kenneth Lashutka, M.D., Emergency Medicine, PGY3 Limited
Larry C. Lasky, M.D., Pathology, Attending
Jeffery Christopher Laubenthal, M.D., Family Medicine, Fellowship 1st Year
Joseph W. Lavelle, D.O., Internal Medicine, PGY5 Limited
Mark S. Law, M.D., Ophthalmology, Courtesy
Leah C. Laxson, M.D., Ophthalmology, Attending
Cynthia H. Ledford, M.D., Internal Medicine, Community Affiliate Physician
Jeffery S. Lee, D.D.S., Dentistry, PGY3 Limited
Carl V. Leier, M.D., Internal Medicine, Attending
Diane M. Lemay, M.D., Pediatrics, Attending
Richard G. Lembach, M.D., Ophthalmology, Attending
Robert E. Lembach, M.D., Ophthalmology, Courtesy
Mark Steven Lepi, M.D., Internal Medicine, PGY3 Limited
Karen E. Lerhaupt, M.D., Ophthalmology, PGY2 Limited
David S. Lever, M.D., Internal Medicine, Attending
Douglas M. Levin, M.D., Internal Medicine, Courtesy
Edward J. Levine, M.D., Internal Medicine, Attending
George S. Lewandowski, M.D., Obstetrics and Gynecology, Courtesy
Steven H. Lichtblau, M.D., Internal Medicine, Courtesy
Margaret Ann Lind, C.N.P., Internal Medicine, Licensed Healthcare Professional
Jaina Rachelle Lindauer, M.D., Obstetrics and Gynecology, PGY3 Limited
Steven E. Lindner, M.D., Pediatrics, Courtesy
Leopold Liss, M.D., Neurology, Attending
Warren D. Lo, M.D., Pediatrics, Courtesy
Michael C. Loar, M.D., Pediatrics, Courtesy
John A. Lombardo, M.D., Family Medicine, Attending
Holly B. Loughlin, C.N.P., Internal Medicine, Licensed Healthcare Professional
Charles J. Love, M.D., Internal Medicine, Attending

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Medical Center) (contd)

Reappointment Period: 07/01/2001 – 06/30/2003 (contd)

Lawrence M. Lubbers, M.D., Orthopaedic Surgery, Attending
Martin Lubow, M.D., Ophthalmology, Attending
Joel G. Lucas, M.D., Pathology, Attending
William J. Lutmer, M.D., Internal Medicine, Courtesy
Micki N. Ly, M.D., Internal Medicine, PGY3 Limited
D. Joanne Lynn, M.D., Neurology, Attending

Reappointment Period: 07/01/2001-06/30/2002

James R. Otworth, D.O., Anesthesiology, Attending

Requests for Additional/Special Privileges (The Ohio State University Medical Center)

Reappointment Period: 07/01/2001-06/30/2003

Charlotte Agone, M.D., Ophthalmology, Ophthalmic Yag, Argon
Mary Alton, MD, IM/Cardiology, Conscious Sedation
Douglas Anderson, D.D.S., Dentistry, Conscious Sedation
Mark Arnold, M.D., Surgery, CO2 Laser
David Bahner, M.D., Emergency Medicine, Hyperbaric Medicine, Conscious Sedation
Robert Bahnson, M.D., Surgery, CO2 Laser, Surgical Yag
Norman Baker, MD, Ophthalmology, Ophthalmic Yag
Rosaline Batley, M.D., Physical Medicine & Rehabilitation, Electrodiagnostic Medicine
Melissa Baujan, M.D., Radiology, Conscious Sedation
David Bell, M.D., Obstetrics & Gynecology, CO2 Laser
Susan Benes, MD, Ophthalmology, CO2 Laser, Ophthalmic Yag, Argon
William Bennett, M.D., Radiology, Conscious Sedation
Martin Bertram, MD, PM&R, Electrodiagnostic Medicine, Pain Management Procedures
Michael Blumenfeld, M.D., OB/GYN, CO2 Laser
Richard Boggs, M.D., Emergency Medicine, Conscious Sedation, Hyperbaric Medicine
Eric Bourekas, M.D., Radiology, Admitting (limited to peri-procedural observation), Percutaneous
Vertebroplasty., Angioplasty, Angiography, Stenting , Aneurysm & AVM Endo.
James Bova, D.O., Radiology, Conscious Sedation
Kenneth Boyle, MD, Ophthalmology, Ophthalmic Laser Excimer, Argon
Donald Bryan, MD, OB/GYN, CO2 Laser
Brentley Buchele, M.D., Surgery, Conscious Sedation
Stephen Burgun, M.D., Internal Medicine/Endocrinology
Charles Bush, MD, IM/Cardiology, Conscious Sedation
Denise Cambier, M.D., Neurology, EEG, Lumbar Puncture
David Castellano, M.D., Ophthalmology, Ophthalmic Yag, Excimer
Robert Chambers, D.O., Ophthalmology, Ophthalmic Yag, Argon, Tunable Dye
George Chioran, M.D., Ophthalmology, Ophthalmic Yag, Argon, Tunable Dye
Greg Christofridis, M.D., Radiology, Admitting (limited to peri-procedural observation),
Conscious Sedation
Daniel Clinchot, M.D., PM&R, Electrodiagnostic Med.
Michael Collins, M.D., Neurology, Skeletal Muscle Biopsy, EMG, Lumbar Puncture
William Copeland, Jr., MD, OB/GYN, CO2 Laser, Laparoscopy
Elson Craig, M.D., Ophthalmology, Argon
Elliott Crouser, M.D., Internal Medicine, Conscious Sedation
Marcella Dardani, D.O., Radiology, Arthrography, Joint Aspiration
Elliot Davidoff, MD, Ophthalmology, Ophthalmic Yag, Argon, Frequency Doubled Yag
Frederick Davidorf, M.D., Ophthalmology, Ophthalmic Yag, Argon, Tunable Dye
Donna Diaz, MD, OB/GYN, CO2 Laser
Michael Dick, M.D., Emergency Medicine, Hyperbaric Medicine

PERSONNEL ACTIONS (contd)

Requests for Additional/Special Privileges (The Ohio State University Medical Center) (contd)

Reappointment Period: 07/01/2001-06/30/2003 (contd)

Emile El-Shammaa, M.D., Emergency Medicine, Conscious Sedation
Alice Epitropoulas, M.D., Ophthalmology, Ophthalmic Yag, Argon
David Frid, M.D., Internal Medicine, Conscious Sedation
Pablo Gamboa, M.D., Radiology, Admitting (limited to peri-procedural observation), Conscious Sedation
Steven Ganzberg, D.M.D., Dentistry, Conscious Sedation, Anesthesia Core, Pain/Anesthesia Core
John Goodhart, P.A.-C, Surgery, Endoscopic, Harvest Radial Arteries, presence of C/T attend.
Gayle Gordillo, M.D., Surgery, Conscious Sedation
Diane Gorgas, M.D., Emergency Medicine, Conscious Sedation
Dean Hearne, M.D., Dermatology, Liposuction
James Hoekstra, M.D., Emergency Medicine, Hyperbaric Medicine, Conscious Sedation
Robert Hoover, MD, IM/Cardiology, Conscious Sedation
Ernest Johnson, M.D., Physical Medicine & Rehabilitation, Electrodiagnostic Medicine
Stephen Jung, M.D., Radiology, Admitting (limited to peri-procedural observation), Conscious Sedation
Colin Kaide, M.D., Emergency Medicine, Conscious Sedation
Ellen Kaitz, M.D., PM&R, Lumbar Puncture for Intrathecal Injection
Frederick Kapetansky, MD, Ophthalmology, Ophthalmic Yag, Argon
Sherman Katz, M.D., Surgery, Conscious Sedation
William Kaye, D.D.S., Dentistry, Conscious Sedation
Lisa Keder, MD, OB/GYN, Conscious Sedation, CO2 Laser
Brian Kelley, M.D., OB/GYN, CO2 Laser
Craig Key, M.D., Emergency Medicine, Conscious Sedation
Hooman Khabiri, M.D., Radiology, Admitting (limited to peri-procedural observation)
Sorabh Khandelwal, M.D., Emergency Medicine, Conscious Sedation
Heather Koelling, MD, Ophthalmology, Ophthalmic Yag, Argon, Tunable Dye
Carla Krantz, MD, OB/GYN, CO2 Laser, Laparoscopy
Cynthia Kreger, MD, IM/General, Flexible Sigmoidoscopy
John Larry, M.D., Internal Medicine, Conscious Sedation
Peter Larson, D.D.S., Dentistry, CO2 Laser, Conscious Sedation
Leah Laxson, M.D., Ophthalmology, Ophthalmic Yag, Argon
Richard Lembach, MD, Ophthalmology, Ophthalmic Yag, Argon, Excimer
Robert Lembach, M.D., Ophthalmology, Ophthalmic Yag, Surgical Yag, Argon
Edward Levine, MD, IM/Digestive Diseases, Conscious Sedation
George Lewandowski, MD, OB/GYN, Diagnostic Laparoscopy
Charles Love, MD, IM/Cardiology, Conscious Sedation

Request for Change in Medical Staff Category (The Ohio State University Medical Center)

June 2001

Naeem Ali, M.D., Internal Medicine, from Attending (Chief Resident) to Fellow PGY-6
Amiee Andrews, M.D., Pediatrics, from Attending to Fellow 2nd Year
Martin Bertram, M.D., Physical Medicine & Rehabilitation, from Attending to Courtesy

Medical Staff Reappointments (The Ohio State University Hospitals East)

Reappointment Period: 07/01/2001-06/30/2003

Aaron M. Amos, M.D., Surgery, Active
Larry G. Armstrong, D.O., Surgery, Courtesy
Mark W. Arnold, M.D., Surgery, Courtesy
Glen F. Aukerman, M.D., Family Practice, Active

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Hospitals East) (contd)

Reappointment Period: 07/01/2001-06/30/2003 (contd)

Leona B. Ayers, M.D., Pathology, Consulting
James P. Bacon, M.D., Internal Medicine, Active
David P. Bahner, M.D., Emergency Medicine, Active
Peter B. Baker, M.D., Pathology, Active
Melissa A. Baujan, M.D., Radiology, Active
William H. Bay, M.D., Internal Medicine, Consulting
Marwan Bazerbashi, M.D., Surgery, Active
William J. Becker, D.O., Pathology, Consulting
Bryan E. Beggin, D.O., Family Practice, Active
William F. Bennett, M.D., Radiology, Active
Gregory C. Berlet, M.D., Orthopedics, Active
Kevin R. Berry, M.D., Internal Medicine, Active
Nikki Bester, P.A., Surgery, LHCP
David Q. Beversdorf, M.D., Internal Medicine, Active
Michael G. Bissell, M.D., Ph.D., M.P.H, Pathology, Active
Wilbur C. Blount, M.D., Internal Medicine, Consulting
Carl P. Boesel, M.D., Pathology, Active
Leo R. Boggs, M.D., Emergency Medicine, Active
Misty L. Bogdahn-Wayman, M.D., Surgery, PGY2
Harisios Boudoulas, M.D., Internal Medicine, Active
Eric C. Bourekas, M.D., Radiology, Active
Chad M. Braun, M.D., Family Practice, Active
John A. Brem, D.P.M., Orthopedics, PGY2
Anthony Brym, M.D., Emergency Medicine, Active
Charles A Bush, M.D., Internal Medicine, Active
Gretchen Calhoun C.N.P., Medical Management Team, Licensed Healthcare Professional
George F. Calloway, Jr., M.D., Internal Medicine, Consulting
Philip E. Calendine, M.D., Radiology, PGY4
Denise M. Cambier, M.D., Internal Medicine, Consulting
Richard K. Cavender, M.D., Emergency Medicine, Active
Christina L. Charles-Beery, M.D., Surgery, PGY3
Anthimos J. Christoforidis, M.D., Radiology, Active
Scott A. Clark, M.D., Family Practice, Active
Paul A. Cook, M.D., Orthopedics, Active
Frank Cosentino, D.O., Internal Medicine, Courtesy
Julie Costello M.D., Internal Medicine, Courtesy
Robert R. Crowell, M.D., Musculoskeletal Diseases, Active
Karekin R. Cunningham, M.D., Surgery, PGY2
Eric Cwynar, D.P.M., Musculoskeletal Diseases, Courtesy
Curt J. Daniels, M.D., Internal Medicine, Active
Marcella Dardani, D.O., Radiology, Active
Constantina S. Demou, D.P.M., Orthopedics, PGY1
Lawrence A. De Renne, M.D., Pathology, Active
Michael R. Dick, M.D., Emergency Medicine, Active
Peter H. Edwards Jr., M.D., Orthopedics, Consulting
Adam El-Dieb, M.D., Radiology, PGY3
Emile N. El-Shammaa, M.D., Emergency Medicine, Active
Robert A. Fada, M.D., Orthopedics, Active
Shella Farooki, M.D., Radiology, Active
Lucy R. Freedy, M.D., Radiology, Active
Miriam L. Freimer, M.D., Internal Medicine, Courtesy
Gloria M. Galloway, M.D., Internal Medicine, Active
Pablo Alejandro Gamboa, M.D., Radiology, Active
Angela B. Gantt, M.D., Surgery, PGY4

PERSONNEL ACTIONS (contd)

Medical Staff Reappointments (The Ohio State University Hospitals East) (contd)

Reappointment Period: 07/01/2001-06/30/2003 (contd)

Thomas Gavin M.D., Emergency Medicine, Active
Mark A. Gerhardt, M.D., Ph.D., Anesthesiology, Active
Seth E. Gerkin, M.D., Internal Medicine, Active
Michael R. Gigax, M.D., Surgery, PGY2
Gayle M. Gordillo, M.D., Surgery, Active
Diane L. Gorgas, M.D., Emergency Medicine, Active
Phillip S. Greene, M.D., Internal Medicine, Courtesy
David N. Hackney, M.D., Surgery, PGY1
Connie A. Haines-McCoy, D.O., Family Practice, PGY3
David K. Halley, M.D., Musculoskeletal Diseases, Active
Ann M. Haynes-Eiginger, M.D., Emergency Medicine, Active
Lee A. Hebert, M.D., Internal Medicine, Consulting
Jonathon C Henry, M.D., Orthopedics, Active
Charles L. Hitchcock, M.D., Ph.D, Pathology, Active
James W. Hoekstra, M.D., Emergency Medicine, Active
Brant S. Holtzmeier, D.O., Family Practice, Courtesy
Mark S. Hopkin, M.D., Family Practice, PGY1
Ronald Hopkins, P.A., Surgery, Licensed Healthcare Professional
Lekha S. Hota, M.D., Surgery, PGY1
Deborah Hoy, R.N., C.N.S., Psychiatry, Licensed Healthcare Professional
Christopher Hyer, D.P.M., Orthopedics, PGY2
William M. Jantsch, M.D., Internal Medicine, Active
Richard Jennings, D.P.M., Orthopedics, PGY2
Grant L. Jones, M.D., Orthopedics, Active
Stephen S Jung, M.D., Radiology, Active
Christopher C. Kaeding, M.D., Orthopedics, Active
Colin G. Kaide, M.D., Emergency Medicine, Active
Loree K. Kallianen, M.D., Surgery, Active
Steven E. Katz, M.D., Internal Medicine, Courtesy
Lisa M. Keder, M.D., Surgery, Courtesy
Thomas C. Keeling, M.D., Internal Medicine, Active
Matthew V. Kellar, M.D., Emergency Medicine, Active
Donald L. Kelley, M.D., Pathology, Consulting
Melanie S. Kennedy, M.D., Pathology, Active
Craig B. Key, M.D., Emergency Medicine, Active
Sedigheh Keyhani-Rofagha, M.D., Pathology, Active
Hooman Khabiri, M.D., Radiology, Active
Mark Alan King, M.D., Radiology, Active
Paul F. Klawitter, M.D., Emergency Medicine, Active
Rosemary J. Klecker, M.D., Radiology, PGY4
Douglas J. Knutson, M.D., Family Practice, Active
Raymond J. Kobus, M.D., Orthopedics, Active
Ergun Kocak, M.D., Surgery, PGY2
Stephanie E. Ladson-Wofford, M.D., Internal Medicine, Consulting
James Laffey, D.O., Radiology, Active
John A. Larry, M.D., Internal Medicine, Active
Larry C. Lasky, M.D., Pathology, Active
Adolph V. Lombardi, Jr., M.D., Orthopedics, Courtesy
Melissa P. Lowe, M.D., Surgery, PGY2
Lawrence M. Lubbers, M.D., Musculoskeletal Diseases, Active
Joel G. Lucas, M.D., Pathology, Consulting
D. Joanne Lynn, M.D., Internal Medicine, Consulting

PERSONNEL ACTIONS (contd)

Request for Additional/Special Privileges (The Ohio State University Hospitals East)

Anil Agarwal, M.D., Internal Medicine, Dual lumen IJ catheter, 07/01/2001-06/30/2003
Carol Ashman, M.D., Radiology, Spinal tap for contrast material (myelography), 07/01/01 – 06/30/03
Leona Ayers, M.D., Pathology, Surgical Pathology (consultation only), Infant and child, Adult, Tzanck prep only, 07/01/01-06/30/03
David Bahner, M.D., Emergency Medicine, Moderate Sedation, 07/01/01 – 06/30/03
Barry Blank, M.D., Surgery, Prosthetic dental implant, Diagnostic procedures, 07/01/01 – 06/30/03
Leo Boggs, M.D., Emergency Medicine, Moderate Sedation, 07/01/01 – 06/30/03
Anthony Brym, M.D., Emergency Medicine, Moderate Sedation, 07/01/01 – 06/30/03
Charles Bush, M.D., Internal Medicine, Moderate Sedation, 07/01/01 – 06/30/03
George Calloway, M.D., Ophthalmology, Vitreal and Retinal Procedures, 07/01/01 – 06/30/03
Denise Cambier, M.D., Neurology, EMG performance/interpretation, intraoperative neurophysiologic monitoring 07/01/01-06/30/03
Donald Chakeres, M.D., Radiology, Moderate Sedation, 07/01/01 – 06/30/03
Curt Daniels, M.D., Internal Medicine, Moderate Sedation, 07/01/01 – 06/30/03
Michael Dick, M.D., Emergency Medicine, Moderate Sedation, 07/01/01 – 06/30/03
William Emlich, D.O., Gastroenterology, EGD, ERCP, Colonoscopy, Colonoscopic Polypectomy, Endoscopy, Electrosurgery, Sclerotherapy, Percutaneous Endoscopic Gastrostomy, Endoscopic Esophageal Dilatation, 07/01/01 – 06/30/03
Shella Farooki, M.D., Radiology, Joint aspirations, Diagnostic imaging, 07/01/01 – 06/30/03
Thomas Gavin, M.D., Emergency Medicine, Moderate Sedation, 07/01/01 – 06/30/03
Mark Gerhardt, M.D., Anesthesiology, Moderate Sedation, 07/01/01 – 06/30/03
Diane Gorgas, M.D., Emergency Medicine, Moderate Sedation, 07/01/01 – 06/30/03
Ronald Harter, M.D., Anesthesiology, Moderate Sedation, 07/01/01 – 06/30/03
Fred Hensley M.D., Anesthesiology, Moderate Sedation, 07/01/01 – 06/30/03
James Hoekstra, M.D., Emergency Medicine, Moderate Sedation, 07/01/01 – 06/30/03
Stephen Jung, M.D., Radiology, Moderate Sedation, 07/01/01 – 06/30/03
Stephen Jung, M.D., Radiology, G & L tube placement, line placement, thrombolysis, FB retrieval, 07/01/01 – 06/30/03
Colin Kaide, M.D., Emergency Medicine, Moderate Sedation, 07/01/01 – 06/30/03
Paul Kaufman, M.D., Surgery, Laser- Indigo, Holmium, 07/01/01 – 06/30/03
Craig Key, M.D., Emergency Medicine, Moderate Sedation, 07/01/01 – 06/30/03
John Larry, M.D., Internal Medicine, Moderate Sedation, 07/01/01 – 06/30/03
Rajendra Patel, M.D., Cardiology, Moderate Sedation, 07/01/00 – 06/30/02
Michael Waite, M.D., Emergency Medicine, Moderate Sedation, 07/01/00 – 06/30/02

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

June/July 2001

Initial Appointments – Faculty

Melissa A. Baujan, M.D., Radiology, Associate Attending
David E. Cohn, M.D., Obstetrics and Gynecology, Gynecologic Oncology, Assistant Professor, Attending
Charles F. Eisenbeis, M.D., Ph.D., Internal Medicine, Hematology/Oncology, Assistant Professor, Attending
Jon C. Gould, M.D., Surgery, General Surgery, Clinical Assistant Professor, Associate Attending
Venkata (Rama) R. Jayanthi, M.D., Surgery, Urology, Clinical Assistant Professor, Clinical Attending
Thomas S. Lin, M.D., Ph.D., Internal Medicine, Hematology/Oncology, Assistant Professor, Attending
Peter Novak, M.D., Neurology, Clinical Assistant Professor, Associate Attending

PERSONNEL ACTIONS (contd)

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

June/July 2001 (contd)

Initial Appointments – Faculty (contd)

Stephen P. Povoski, M.D., Surgery, Surgical Oncology, Associate Professor, Attending
Eric S. Ward, M.D., Surgery, Urology, Clinical Assistant Professor, Associate Attending
Alvin G. Wee, D.D.S, Dentistry, Restorative Dentistry, Assistant Professor, Associate Attending

Provisional to Full Appointment – Faculty

Loree Kalliainen, M.D., Plastic Surgery, Associate Attending
Mariarita Santi, M.D., Pathology, Associate Attending
Cora Schlesinger is no longer with the Dept. of Pathology

Provisional to Full Appointment – Community

M. Husain Jawadi, M.D., Community Associate

Reappointment – Faculty (term of appointment 7/1/01-6/30/03)

Anesthesiology:

Costantino Benedetti, M.D., Attending
Hamdy M. Elsayed-Awad, M.D., Associate Attending
Mark A. Gerhardt, M.D., Ph.D., Associate Attending
Ernesto Goldman, M.D., Associate Attending
Mona Halim-Armanios, M.D., Associate Attending
Ronald Harter, M.D., Associate Attending
Frederick A. Hensley, Jr., M.D., Associate Attending
Jay Jacoby, M.D., Associate Attending
Michael G. Johanson, D.O., Associate Attending
William B. Kelly, M.D., Associate Attending

Dentistry:

Guillermo E. Chacon, D.D.S., Associate Attending
John R. Kalmar, D.M.D., Ph.D., Associate Attending

Emergency Medicine:

Robert M. Guthrie, M.D., Associate Attending

Family Medicine:

Glen F. Aukerman, M.D., Associate Attending
Patrick J. Fahey, M.D., Associate Attending

Internal Medicine:

Cardiology

Charles A. Bush, M.D., Associate Attending
Gregory M. Eaton, M.D., Associate Attending
John A. Larry, M.D., Associate Attending
Charles J. Love, M.D., Associate Attending

Dermatology

Dean W. Hearne, M.D., Associate Attending
Adam B. Hessel, M.D., Associate Attending
David R. Lambert, M.D., Associate Attending

PERSONNEL ACTIONS (contd)

Reappointment – Faculty (term of appointment 7/1/01-6/30/03) (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

Internal Medicine: (contd)

Endocrinology

Samuel Cataland, M.D., Associate Attending
Rebecca D. Jackson, M.D., Associate Attending
Richard T. Kloos, M.D., Associate Attending

Gastroenterology

James H. Caldwell, M.D., Associate Attending
John Fromkes, M.D., Associate Attending
Robert B. Kirkpatrick, III, M.D., Associate Attending
Edward J. Levine, M.D., Associate Attending

General Medicine

Michael A. Burgin, M.D., Associate Attending
Barry M. Friedman, M.D., Associate Attending
John V. Gaeuman, M.D., Associate Attending
Deborah A. Gordish, M.D., Associate Attending
James F. Lamb, M.D., Associate Attending

Hematology-Oncology

Belinda R. Avalos, M.D., Attending
Michael A. Caligiuri, M.D., Attending
Spero Cataland, M.D., Attending
Steven K. Clinton, M.D., Ph.D., Attending
Edward A. Copelan, M.D., Attending
Charis E. Eng, M.D., Ph.D., Attending
Sherif S. Farag, M.D., Ph.D., Attending
Eric H. Kraut, M.D., Attending

Infectious Disease

Robert J. Fass, M.D., Associate Attending
Susan L. Koletar, M.D., Associate Attending

Nephrology

Anil K. Agarwal, M.D., Associate Attending
William H. Bay, M.D., Associate Attending
Michael E. Falkenhain, M.D., Associate Attending
Fernando Garcia-Cosio, M.D., Associate Attending
Lee A. Hebert, M.D., Associate Attending
Stephanie E. Ladson-Wofford, M.D., Associate Attending

Pulmonary

Philip T. Diaz, M.D., Associate Attending

Rheumatology

Linda S. Gray, M.D., Associate Attending
Kevin V. Hackshaw, M.D., Associate Attending

Neurology:

Avrom D. Epstein, M.D., Associate Attending
Miriam L. Freimer, M.D., Associate Attending
John T. Kissel, M.D., Associate Attending

OB-GYN:

Deborah Bartholomew, M.D., Associate Attending
David C. Bell, M.D., Clinical Attending
Michael L. Blumenfeld, M.D., Associate Attending
Donald K. Bryan, M.D., Clinical Attending
Renee M. Caputo, M.D., Associate Attending
David F. Colombo, M.D., Associate Attending

PERSONNEL ACTIONS (contd)

Reappointment – Faculty (term of appointment 7/1/01-6/30/03) (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

OB-GYN: (contd)

Christopher Copeland, M.D., Clinical Attending
Larry Copeland, M.D., Attending
William Copeland, M.D., Clinical Attending
Stephanie W. Costa, M.D., Clinical Attending
Lynne A. Eaton, M.D., Attending
Garth Essig, M.D., Associate Attending
Cynthia B. Evans, M.D., Associate Attending
Jeffrey Fowler, M.D., Attending
Chad I. Friedman, M.D., Associate Attending
Walter B. Hull, M.D., Associate Attending
Jay D. Iams, M.D., Associate Attending
Lisa Keder, M.D., Clinical Attending
Elizabeth A. Kennard, M.D., Associate Attending
Mark B. Landon, M.D., Associate Attending
George S. Lewandowski, M.D., Clinical Attending

Ophthalmology:

Susan C. Benes, M.D., Associate Attending
Robert A. Bruce, JR., M.D., Associate Attending
John A. Burns, M.D., Associate Attending
Kenneth V. Cahill, M.D., Associate Attending
Robert B. Chambers, D.O., Associate Attending
Matthew E. Dangel, M.D., Associate Attending
Frederick H. Davidorf, M.D., Associate Attending
Steven E. Katz, M.D., Associate Attending
Richard G. Lembach, M.D., Associate Attending
Alan Letson, M.D., Associate Attending
Martin Lubow, M.D., Associate Attending

Otolaryngology:

Edward E. Dodson, M.D., Associate Attending
L. Arick Forrest, M.D., Associate Attending
Iain L. Grant, M.D., Associate Attending
David R. Kelly, M.D., Associate Attending

Pathology:

Lawrence A. DeRenne, M.D., Associate Attending
Melanie S. Kennedy, M.D., Associate Attending
Larry C. Lasky, M.D., Associate Attending

Physical Medicine and Rehabilitation:

Brian L. Bowyer, M.D., Associate Attending
Albert C. Clairmont, M.D., Associate Attending
Daniel M. Clinchot, M.D., Associate Attending

Radiation Oncology:

Constance Bauer, M.D., Attending
Reinhard Gahbauer, M.D., Attending
John C. Grecula, M.D., Attending

Radiology:

William F. Bennett, M.D., Associate Attending
James G. Bova, D.O., Associate Attending

PERSONNEL ACTIONS (contd)

Reappointment – Faculty (term of appointment 7/1/01-6/30/03) (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

Radiology: (contd)

Donald W. Chakeres, M.D., Associate Attending
Anthimos Christoforidis, M.D., Associate Attending
Shella Farooki, M.D., Associate Attending
Lucy R. Freedy, M.D., Associate Attending

Surgery:

Cardiothoracic

David A. Brown, M.D., Associate Attending
John T. Davis, M.D., Associate Attending
Gerard S. Kakos, M.D., Associate Attending

General Surgery

Mark W. Arnold, M.D., Associate Attending
E. Christopher Ellison, M.D., Associate Attending

Pediatric

Marjorie J. Arca, M.D., Associate Attending
Gail E. Besner, M.D., Associate Attending
Donna A. Caniano, M.D., Associate Attending
Jonathan I. Groner, M.D., Associate Attending
Denis R. King, M.D., Clinical Attending

Plastic

Brentley A. Buchele, M.D., Associate Attending
Gayle M. Gordillo, M.D., Associate Attending
Loree Kalliainen, M.D., Associate Attending

Surgical Oncology

William B. Farrar, M.D., Attending

Transplant

Ginny L. Bumgardner, M.D., Ph.D., Associate Attending
Elmahdi Elkhmmas, M.D., Associate Attending
Mitchell L. Henry, M.D., Associate Attending

Urologic

Robert R. Bahnson, M.D., Attending
Michael F. Cunningham, M.D., Associate Attending

Reappointment – Community (term of appointment 7/1/01-6/30/03)

Anesthesiology:

Kamel S. Abraham, M.D., Community Associate
Paul P. Chu, M.D., Community Associate

Emergency Medicine:

Kenneth L. Jacobs, D.O., Community Associate
Scott K. Kellogg, D.O., Community Associate
Rohn Kennington, M.D., Community Associate

Family Medicine:

Sally Abbott, M.D., Community Associate
Jeffery B. Blackburn, M.D., Community Associate
Daniel H. Brumfield, M.D., Community Associate
Cleanne Cass, D.O., Community Associate
William A. Garringer, M.D., Community Associate
Robert E. Kneisley, M.D., Community Associate

PERSONNEL ACTIONS (contd)

Reappointment – Community (term of appointment 7/1/01-6/30/03) (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

Internal Medicine:

Cardiology

Mohammed Khan, M.D., Community Associate

Endocrinology

M. Husain Jawadi, M.D., Community Associate

Gastroenterology

Alan L. Gabbard, M.D., Community Associate

Hematology/Oncology

Ahmed M. Ghany, M.D., Community Oncologist

Ravi Khanna, M.D., Community Oncologist

Internal Medicine

Thomas W. Ericksen, M.D., Community Associate

Timothy W. Hickerson, M.D., Community Associate

G. Anthony Holt, M.D., Community Associate

Nephrology

Pius Kurian, M.D., Community Associate

Pulmonary

Shahid Bashir, M.D., Community Associate

Neurology:

Amrit L. Chadha, M.D., Community Associate

OB-GYN:

David R. Billing, M.D., Community Associate

Lisa M. DeLong, M.D., Community Associate

Ophthalmology:

Gary J. Lau, M.D., Community Associate

Jeffrey Kearfott, M.D., Community Associate

Otolaryngology:

Michael B. DuVall, M.D., Community Associate

John B. Gillen, III, M.D., Community Associate

Pathology:

Elillian J. Daugherty, M.D., Community Associate

Physical Medicine and Rehabilitation:

Albert Belfie, D.O., Community Associate

Radiology:

Rick A. Kukulka, M.D., Community Associate

Robert Lemming, M.D., Community Associate

Surgery:

General Surgery

Krish Balakrishnan, M.D., Community Associate

Pamela S. Bucklew, M.D., Community Associate

Joseph Demeter, M.D., Community Associate

Richard W. Furay, M.D., Community Associate

PERSONNEL ACTIONS (contd)

Reappointment – Community (term of appointment 7/1/01-6/30/03) (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

Surgery: (contd)

Neurologic Surgery

A. Neil Cole, M.D., Community Associate

Orthopaedic

Noshir E. Deboo, M.D., Community Associate

John W. Dobson, M.D., Community Associate

Reappointment – Nurses in Advanced Practice (term of appointment 7/1/01-6/30/03)

Marjorie Anderson, C.N.S.

Michelle Couture Angelis, P.A.

Charles Gary Baker, C.R.N.A.

Dan Benner, P.A.

Kristine Kihm Browning, C.N.P.

Maureen Buckner, C.N.P.

Susan Ezzzone, C.N.P.

Jack Fry, C.R.N.A.

John Goodhart, P.A.

Tracy Hollar-Ruegg, C.N.P.

Lisa Kemp, C.N.P.

Pauline King, C.N.S.

Joanne Lester, C.N.P.

Holly Loughlin, C.N.P.

RESOLUTIONS IN MEMORIAM

Resolution No. 2002-23

Clarence A. Forbes

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 8, 2001, of Dr. Clarence A. Forbes, Professor Emeritus in the Department of Greek and Latin.

Dr. Forbes was born into a farming family in Colebrook, New Hampshire, in 1901. He received his A.B. degree from Bates College, where he was elected to Phi Beta Kappa, and his A.M. and Ph.D. degrees from the University of Illinois at Urbana-Champaign. While completing his dissertation for the 1928 award of the doctoral degree, he served as Instructor in Classics at the University of Cincinnati, 1925-1927, moving in the latter year to the University of Nebraska in Lincoln, where he served through the professorial ranks until 1948. He came to Ohio State in 1948, and remained on the faculty until his retirement in 1971. He was a frequent summer visitor at the Universities of Illinois, Oklahoma, and Michigan.

At the suggestion of his professor, mentor, and friend William Abbott Oldfather, one of the most distinguished American Classicists of his generation, Dr. Forbes undertook the study of Greek physical education, which became the subject of his dissertation and his first and second books (Greek Physical Education in 1928 and Neoi. A Contribution to the Study of Greek Associations in 1933). These books and an early series of papers have been especially influential in providing technique and context for the work of modern sports historians, whose associations have welcomed and honored him as a pioneer in their work. He regularly lectured for Professor Emeritus Bruce Bennett in his history courses in the School of Physical Activity and Educational Services. He was consistently recognized for his perceptive scholarship on the value of Greek association of boys and then men with commitment to physical activity to the moral and political well-being of the members and of the state.

RESOLUTIONS IN MEMORIAM (contd)

Clarence A. Forbes (contd)

Dr. Forbes was wide-ranging in his scholarly interests and in his teaching repertoire as well. He often turned to Latin literature, with Vergil as his favorite poet, and dealt with many cultural aspects of the ancient and post-ancient world, including history, politics, theatre, philosophy, and even teachers' pay. His notorious tendency to punning is only partially suggested by his 1951 article in *The Classical Journal*, "Beer: a Sober Account." Many a student and colleague winced at his genial sharpness at word play. His final book, appearing in the series *Ancient Christian Writers*, was a detailed introduction, translation, and commentary on the fourth-century aristocrat Firmicus Maternus' de errore profanarum religionum and offers valuable insights into our understanding of the pagan-Christian confrontation at one of its most notorious moments, as a recently converted Christian calls for total elimination of paganism by the successors of Constantine. This book reaffirmed Dr. Forbes' longtime interest in Christian Latin and the language and history of his church.

A versatile teacher and well-respected scholar, Dr. Forbes was also active in classical associations, serving as president of the Classical Association of the Middle West and South in 1950, and becoming recipient of its highest award, an OVATIO, for his distinction in 1971. In 1963 he was awarded the "Good Teacher Award" in the College of Arts and Sciences. An indefatigable traveler to places classical, he formed close personal and professional friendships wherever he went.

His beloved wife of 63 years, Florence LeMaire, predeceased him. They were the parents of five children, all but one of whom survive him. In his 100th year he became the 'ancestor' of his hundredth descendant. His devotion to his family, church, friends, students and colleagues, and his profession is legendary.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Clarence A. Forbes its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Roger E. Gerkin

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 23, 2001, of Roger E. Gerkin, Professor Emeritus in the Department of Chemistry.

Roger Gerkin was born in 1931 in Indiana, and received his primary and secondary education in Indiana public schools. Since he was too young for military service in WWII, he proceeded directly to the University of Chicago after high school. He was awarded the A.B. degree with general and special honors in liberal arts and chemistry at the age of 20. He was also elected to Phi Beta Kappa and was a Physical Sciences Divisional Honors Scholar during his undergraduate years. He was awarded the M.S. degree in physical chemistry at Chicago in 1954.

Professor Gerkin was awarded the Ph.D. degree in physical chemistry with research under the guidance of K.S. Pitzer at the University of California at Berkeley in 1960 and was elected to Sigma Xi scientific research honorary society. He was twice awarded National Science Foundation Predoctoral Fellowships in competition with others of the most highly-qualified young scientific scholars in the nation. Having performed brilliantly at two of the finest American universities, both with excellent reputations of long standing for the training of America's finest academicians, and having a father who taught science at secondary and college levels in Indiana, it naturally occurred to him that he ought to seriously consider a university teaching and research career for himself.

RESOLUTIONS IN MEMORIAM (contd)

Roger E. Gerkin (contd)

Thus, in 1958, after completing his experimental work at Berkeley and with the promise of simultaneously gaining significant teaching experience and making a substantial beginning in an exciting new area of research, he accepted a temporary position at the University of Chicago. Professor C.A. Hutchison, Jr., a Ph.D. graduate of Ohio State in physical chemistry, welcomed him into his group and introduced him to the mysteries, challenges, and satisfactions of the new and exciting field of low temperature electron paramagnetic resonance (EPR) spectroscopy.

Dr. Gerkin joined the OSU faculty in Columbus in the autumn of 1962. The first of many challenges awaiting him was that of designing and then constructing the sophisticated experimental equipment required for his proposed research. This was a slow and frustrating experience. Little of the necessary apparatus was purchasable "off the shelf," and not a few members of the departmental community were insensitive to a type and degree of difficulty they had not experienced establishing their own research programs. The second challenge was to interest promising graduate students in working with him on difficult fundamental problems of little or no interest to industry, and the third was to set about obtaining funds to help support the cost of his research work. In addition, he characteristically threw himself wholeheartedly and joyously into classroom and laboratory teaching from his first day at OSU. Professor Gerkin met and conquered each of these challenges with patience, intelligence, and good humor. He established a first-rate laboratory, attracted a respectable number of the best graduate students, was awarded National Science Foundation research funds, and became one of the most widely respected and popular teachers of physical and general chemistry. His election to honorary membership as a professor in Phi Eta Sigma, the honor society for college freshmen, attests to his impressive talent in making general chemistry interesting to beginning students at OSU.

His early interest in the structures and properties of crystalline solids led in a few years to the addition of extensive x-ray crystallographic studies on a great variety of carefully prepared pure inorganic and organic crystals. His extensive experimental investigations in physical chemistry included thermodynamic studies of heat capacities of crystalline solids (low T calorimetry), electron paramagnetic resonance (EPR) spectroscopic studies at low and high magnetic field strengths in pure and dilutely substituted single crystals, studies of triplet state EPR spectra and of isotope effects in triplet states, crystalline disorder, phase transitions in molecular and hydrated ionic crystals, and hydrogen-bonding in crystalline organic acids and hydrated inorganic salts. He was author or coauthor with his students of over 160 peer reviewed scientific articles in leading journals. Upon his retirement in 1995 he was named Professor Emeritus.

Throughout his career Dr. Gerkin sustained great genuine curiosity and interest in all natural phenomena and relationships beyond those subsumed by his own research. In this quality and his very considerable intelligence lay the principal source of his ability to lead so many of his students, graduate and undergraduate, and some colleagues to share and appreciate his enthusiasm for learning for its own sake and for the striking beauty of natural systems. He loved the beauty and pristine order of the natural world at all levels from subatomic to macroscopic, from the wonderfully simple order in the structure of crystals to the fundamentally amazing and ordinary flora and fauna around him. As well, he deeply understood the power of understanding in the world of basic science and the necessity of communicating its merits in carefully fashioned clear language. He loved learning and language and mathematics and music above all and, as one might expect of one who held the principles of chemical thermodynamics in reverence, he loved the music of J.S. Bach most of all.

As one of his colleagues recently remarked, "Roger could have been anything he wanted to be." It is OSU's good fortune that he wanted to be an outstanding member of the chemistry faculty and the University community. He will continue to be sorely missed by all who were privileged to work with him and learn from him.

RESOLUTIONS IN MEMORIAM (contd)

Roger E. Gerkin (contd)

On behalf of the University community, the Board of Trustees expresses to the family of Professor Roger E. Gerkin its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Marian E. Hermance

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 27, 2001, of Marian E. Hermance, Associate Professor Emeritus in the Department of Human Nutrition and Food Management.

Professor Hermance was born in Penfield, New York, in 1916 and received her associate degree from the Rochester Institute of Technology. While she worked as an extension home economist in Lansing, she earned the B.S. degree from Michigan State University. Her M.S. degree was from Cornell University. She worked for Bausch and Lomb Co. until the start of World War II, when she enlisted in the U.S. Army Air Corps.

In 1963, Marian Hermance moved to Columbus and worked for the Ohio Cooperative Extension Service as State Extension Specialist in Foodservice Management and as an assistant professor in the Department of Human Nutrition and Food Management. Upon retiring with the title of associate professor emeritus in 1978, she relocated to Rutland, Vermont.

The primary focus of Professor Hermance's professional life was foodservice management with emphasis on food safety in different locales. She conducted workshops and trained foodservice supervisors, managers, and employees who worked in school lunch cafeterias, nursing homes, retirement centers, and in 4-H and other camps. Her extension publications included bulletins, fact sheets, newsletters, news releases, and radio scripts on quantity food production, foodservice management, meal management, and food safety and sanitation. She had enormous enthusiasm for excellence in all phases of her expertise. She constantly kept current with research and progress in the field of foodservice management. Her talks and presentations for professionals and extension clientele were stimulating, clear, and comprehensive.

Professor Hermance was a member of Tyson Church, Tyson Ladies Aid, Black River Senior Center, and Windsor County Council on Aging. She was an active volunteer and leader for a local chorus group that sang in nursing homes and hospitals. She had a wide range of other interests. She was an active member of a Sweet Adeline group for many years. Her beautiful singing voice was an asset to her church choir. Another interest was in traveling. She collected many interesting anecdotes of friends she met in her travels. She loved and enjoyed people. Her boundless energy and contagious enthusiasm were an inspiration for colleagues, students, clientele, and many friends.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Marian E. Hermance its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

Harry J. Keys

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 2, 2001, of Harry J. Keys, M.D., Clinical Assistant Professor Emeritus in the Department of Obstetrics and Gynecology.

RESOLUTIONS IN MEMORIAM (contd)

Harry J. Keys (contd)

Dr. Keys was born in Columbus, Ohio, in 1914, and received his M.D. degree from Ohio State in 1941. After military service with the U.S. Army, stationed in England and France, he trained in obstetrics and gynecology at St. John's Hospital, Brooklyn, New York, from 1946 until 1949, at which time Dr. Keys returned to Columbus and entered private practice. He joined the faculty at Ohio State in 1950 as an instructor, being promoted to clinical assistant professor in 1954. He achieved emeritus status in 1985.

Dr. Keys was a member of Phi Delta Theta; Fellow, American College of Obstetricians and Gynecologists; Alpha Omega Alpha; the American College of Surgeons; and Academy of Medicine of Franklin County. Dr. Keys was an active participant in Ob/Gyn clinics at Ohio State, teaching medical students and residents for 35 years. He also attended and contributed to teaching conferences for ten years, from 1975-1985.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Harry J. Keys its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Dale W. Kretchman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 27, 2001, of Dr. Dale W. Kretchman, Professor Emeritus in the Department of Horticulture and Crop Science.

Dr. Kretchman was born in Berrien Springs, Michigan, in 1931. In 1954-1956 he served as a first lieutenant in the United States Army. He received his B.S. (1953), M.S. (1954), and Ph.D. (1958) degrees from Michigan State University. From 1958 to 1963 he was an assistant horticulturist at the Citrus Experiment Station, Lake Alfred, Florida. In 1963 he was appointed associate professor in the Department of Horticulture at the Ohio Agricultural Research and Development Center and The Ohio State University. He attained full professor status in 1967 and remained on the faculty of the horticulture department at OARDC/OSU until his retirement in 1992.

Professor Kretchman's area of expertise was the culture and physiology of cucumber and tomato for processing. He also worked with fertilization of vegetable crops and direct seeding of small vegetables in the U.S. and Brazil. He authored many articles relative to effects of daminozide and ethephon on vegetable transplant quality, plant growth and development, and yield. He studied the effects of water stress on pickling cucumber and the response of several vegetables to defoliation due to hail.

He was a member of several scientific and professional societies: American Society for Horticultural Science, Council for Agricultural Science and Technology, Michigan State Horticultural Society, Florida State Horticultural Society, Sigma Xi, Phi Kappa Phi, and the Growth Regulator Society of America. He was a member of the local and national chapters of the Izaak Walton League, and was named chairman of the National Executive Board for the 2000-2001 year.

Dale Kretchman was an avid fisherman, hunter, and all-around outdoorsman. He enjoyed elk hunting in Wyoming, as well as deer hunting in Ohio. He enjoyed fishing in the ocean off the Florida coast, as well as in Lake Erie or Lake Michigan. He taught everyone he met how to conserve our natural resources and for over 30 years volunteered to teach hunter safety to youth so that thousands could enjoy the outdoors as he did.

RESOLUTIONS IN MEMORIAM (contd)

Dale W. Kretchman (contd)

On behalf of the University community, the Board of Trustees expresses to the family of Professor Dale W. Kretchman its deepest sympathy and sense of understanding of their loss. It was directed that the resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Yurii Kyogoku

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 7, 2001, of Yurii Kyogoku, Instructor Emeritus in The Ohio State University Libraries.

Ms. Kyogoku was born on April 13, 1916, near Hiroshima, Japan, and came to the United States with her family in 1919. After receiving a B.A. degree in English from the University of California - Berkeley in 1936, Ms. Kyogoku returned to Japan. From 1941 to 1944 she was assistant librarian at the Japan Institute for Research in Labour in Tokyo. After the war, Ms. Kyogoku taught as an assistant professor in the English department of Kyoto Women's College, with responsibility for courses in American literature, from 1950 to 1952 and 1954 to 1957. In 1953 she attended a Buddhist seminary and was ordained as a Buddhist priest.

In 1958 Ms. Kyogoku returned to the United States, where she became a citizen in 1963. After working for several years at Buddhist churches in Fresno, California, and in Minneapolis, Minnesota, she pursued her interest in librarianship and received an M.A. degree in library science from the University of Minnesota in 1963. In that year she commenced her career at The Ohio State University Libraries as a general cataloger for books in English, French, and Japanese. A supervisor's evaluation in 1965 described Ms. Kyogoku as "a dedicated, thorough, and careful worker in the catalog department. Her work is of very high quality." In 1971 The Ohio State University awarded her tenure as an instructor.

Ms. Kyogoku's entire career was in the catalog department of The Ohio State University Libraries. In 1972 she became head of Serial Cataloging. Throughout her service for the Libraries, Ms. Kyogoku was an important figure in the development of on-line cataloging, first through OCLC and then at OSU when the Libraries pioneered in its own on-line catalog. When she retired in 1982, the director of Libraries commented, "As a cataloger during this entire period you have made a remarkable, permanent contribution to the Libraries' major bibliographic access tool, its catalog; and you are to be heartily commended for that effort because there is no doubt that library patrons will benefit from your work for generations to come."

At the time of her retirement, Ms. Kyogoku donated to the OSU Libraries 523 volumes of Japanese books, which had been collected by her father, Itsuzo Kyogoku, a Buddhist clergyman. Some bear a stamp "Topaz Public Library," and most deal with religious or philosophical topics. During World War II, Mr. Kyogoku was interned at the Topaz, Utah Relocation Camp for Japanese-Americans, and he made these books available to other camp inmates. This donation to OSU represents an extraordinary contribution because most Japanese-Americans abandoned their books when they were forced to move to the relocation camps.

Librarianship was one part of her very active life. In addition to participating in meetings of the American Library Association, the Academic Libraries Association of Ohio, and the Ohio Valley Group of Technical Services Librarians, Ms. Kyogoku lectured frequently on Buddhism and various aspects of Japanese culture and volunteered for the Leukemia Society, Multiple Sclerosis, and the March of Dimes. She enjoyed basketball and tennis, as well as cultural pursuits. An avid reader, she loved mystery stories.

On behalf of the University community, the Board of Trustees expresses to the family, friends, and colleagues of Ms. Yurii Kyogoku its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

RESOLUTIONS IN MEMORIAM (contd)

Kenneth E. McClure

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on July 1, 2001, of Kenneth E. McClure, Assistant Professor Emeritus in the Department of Animal Sciences.

Ken McClure was born on June 23, 1929, in Greenville, Ohio. After high school he served four years in the U.S. Navy, returning to college in 1950. He received his B.S. and M.S. degrees in animal science from Ohio State University in 1954 and 1959, respectively. In 1961 he was hired as a technical assistant in the animal science department at the Ohio Agricultural Experiment Station in Wooster. He was promoted to the rank of instructor in 1965 and to assistant professor in 1969, where he remained until his retirement in August 2000.

His most notable scientific accomplishment was the discovery that carcasses of lambs finished on alfalfa pasture have as much muscle mass as carcasses from lambs finished on concentrate diets, even though the forage grazed lambs have lighter daily gains and lighter carcasses. The two seminal papers in the *Journal of Animal Science* describing this work should become historical landmarks on the nutritional basis for growing lean high-protein lambs. In his early career, Professor McClure was a staff member in the Department of Animal Science and often carried out the basic research procedures needed for sound scientific projects. As such, he was the technical collaborator for the studies on corn plant digestibility, the precision of the artificial rumen technique, use of round bales for sheep, and studies with grazing lambs.

After being promoted to assistant professor he became an important participant in the regional research project on efficiency of sheep production (NC-111). His collaborative research for the Eastern Region on digestion of fiber in feed lot diets and rotational grazing for fattening lambs was of great interest to sheep producers. Other major research efforts in which he was involved were high fat diets for lambs, selenium in wool, blastocyst development and fertility, sheep parasites, and recycling edible wastes.

Ken McClure was author or coauthor of 45 scientific journal publications, as well as numerous abstracts and symposium presentations. He also served as an international consultant to Brazil in 1984, teaching a short course on "Sheep production, pasture management and nutrition of ruminants."

On behalf of the University community, the Board of Trustees expresses to the family of Professor Kenneth E. McClure its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Orville E. Russell

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 7, 2000, of Dr. Orville Eugene Russell, Professor Emeritus in the College of Dentistry.

Dr. Russell, a native of Tiltonsville, Ohio, graduated from Ohio University with a Bachelor of Arts degree in 1939. He spent the following year as a special student taking science courses, then taught mathematics and general science at New Straitsville High School for two years, after which he entered service in the U.S. Army for the duration of World War II.

Dr. Russell entered The Ohio State University College of Dentistry, earning a Doctor of Dental Surgery degree in 1947, as well as the Callahan Award as the top graduate in his class and membership in Omicron Kappa Upsilon Dental Honor Society. During his junior and senior years, he was selected as a student assistant in the anatomy department. Upon graduation, he was appointed dental intern at the University Hospital and the College of Dentistry and a graduate

RESOLUTIONS IN MEMORIAM (contd)

Orville E. Russell (contd)

student in the Department of Anatomy. The following year, he joined the faculty as an instructor in oral surgery and anatomy, and served in this capacity until 1952, when he was recalled to the military during the Korean War. Dr. Russell served as a captain in the U.S. Air Force Dental Corps for the next two years.

He returned to the College of Dentistry and the Department of Anatomy in 1954 and advanced through the ranks to professor of oral surgery in 1971 and professor of anatomy in 1972. Dr. Russell retired in 1985, having served on the faculty of the University for 36 years. As an oral surgeon, he served on the staffs of the University Hospital and St. Anthony's Hospital and was a consultant to the Veterans' Administration Hospital in Chillicothe. He was a member of the American Dental Association, the American Dental Society of Anesthesiology, and the American Society of Oral Surgeons.

He served the college on its first admissions committee and continued his service for several years. For more than a decade, he was the secretary of Theta Chapter, Omicron Kappa Upsilon Dental Honor Society, having previously served as its president. On his retirement in 1985, the honor society created the "Orville E. Russell Award for Excellence," to be given annually to an outstanding second-year student. Dr. Russell instilled in his students and faculty colleagues a sense of pride in pursuing scholarship and high moral values. He was a demanding but fair teacher.

Dr. Russell also served his community of London, Ohio, well. He was a member of the Madison County Airport Authority, the Madison County Genealogical Society, and the Madison County Bowling Association, for which he was secretary for many years.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Orville Eugene Russell its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Edward J. Taaffe

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 26, 2001, of Dr. Edward J. "Ned" Taaffe, Professor Emeritus in the Department of Geography.

After earning bachelor's degrees in both journalism and meteorology, Dr. Taaffe served as a first lieutenant in the United States Army Air Force during World War II in Western Europe. After marrying Marialyce Dunne in 1948, Dr. Taaffe received his M.S. degree in 1949, and his Ph.D. degree in 1952, both in geography. He taught at Loyola University in Chicago from 1951-1958; then at Northwestern University. In 1962 he, Marialyce, and their eight children moved to Columbus, where Ned was appointed to be chair of the Department of Geography at The Ohio State University.

Through writing and teaching Dr. Taaffe established himself as an expert in the field of spatial analysis. He was enormously effective in promulgating the "Quantitative Revolution"; is credited with guiding and shaping the Ohio State Department of Geography into one of the premier departments in North America; and accordingly, strongly influenced the direction of geography as a discipline. Dr. Taaffe was elected president of the American Association of Geographers (1971-1972), received an AAG Honors Award in 1982, and in 1983 a Master Teacher Award of the National Council for Geographic Education (the highest recognitions of those professional societies.) Ned also was the first recipient, in 1990, of the Ullman Award in Transportation Geography, the major recognition in that specialty.

RESOLUTIONS IN MEMORIAM (contd)

Edward J. Taaffe (contd)

Dr. Taaffe authored numerous articles and books, served as a member of the *World Book Encyclopedia* editorial board, and as a consulting editor with McGraw-Hill Publishing Company. His 1974 Presidential Address, "Spatial View in Context," remains today a highly influential and cited piece, 27 years later. His 1973 *Geography of Transportation* is the major textbook on the subject, now in its 2nd Edition. Ned frequently commented on how much he enjoyed working with Marialyce on these projects, often in scenic provincial and state parks located throughout Ohio, Michigan, Minnesota, Ontario, and other locales.

Although Dr. Taaffe retired from the geography department in 1992, he continued to contribute by writing, collaborating with colleagues, mentoring students, and presenting at national conferences. The Edward J. Taaffe Colloquium Series at Ohio State was established in 1996 in recognition of his contributions to the field of geography and higher education. The commemorative plaque reads "In recognition of outstanding service as Chair, 1962-1974; Teacher and Mentor; Major Contributor to Spatial Analysis and Geography." Ned was an avid participant in these, other departmental events, and simply meeting with colleagues -- as a loquacious academic ever interested in professional issues of the day, and as an unbowed "new deal" democrat always eager to talk politics.

A primary tenet of Ned's, stated and re-stated through the years, was that undergraduate and graduate education are intimately linked. As a result, all faculty were expected to teach an introductory geography course, however high profile they were as a research and professional geographer. The practice continues to this day.

Ned's deep attachment to his family and friends, his sense of humor, enthusiasm for learning and good conversation, his integrity and, above all, his kindness are the invaluable gifts he left all of us.

On behalf of the University community, the Board of Trustees expresses to the family, friends, and colleagues of Professor Edward J. "Ned" Taaffe its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 2002-24

Synopsis: The reports on research and other sponsored program contracts and grants and the summaries for June and July 2001 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the months of June and July 2001 be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 2002-25

Synopsis: The report on the receipt of gifts and the summary for June 2001 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Jack L. Beal Chair in Medicinal Chemistry and Pharmacognosy and The Edwin M. Cooperman Designated Professorship in Law; and

WHEREAS this report includes the establishment of twenty-three (23) new named endowed funds and the amendment of eight (8) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of June 2001 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT

July through June
1999-2000 Compared to 2000-2001

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through June		
	<u>1999-2000</u>	<u>2000-2001</u>	<u>%Change</u>
Individuals:			
Alumni (Current Giving)	\$28,366,106	\$62,061,417	119
Alumni (From Bequests)	<u>9,162,620</u>	<u>7,514,087</u>	(18)
Alumni Total	\$37,528,726	\$69,575,504	85
Non-Alumni (Current Giving)	\$21,439,562	\$24,212,654	13
Non-Alumni (From Bequests)	<u>5,967,890</u>	<u>10,094,396</u>	69
Non-Alumni Total	\$27,407,452	\$34,307,050	25
Individual Total	\$64,936,178	\$103,882,554	60 ^A
Corporations/Corp/Foundation	\$64,245,463	\$65,393,047	2
Private Foundations	\$23,174,809	\$22,810,760	(2)
Associations and Other Organizations	<u>\$21,972,440</u>	<u>\$18,464,494</u>	(16) ^B
Total	\$174,328,890	\$210,550,855	21

NOTES

- A Individual giving at the \$10,000 or more level is up for this year (\$68.4 million from 548 gifts this year; \$43.4 million from 532 gifts last year). Included in this year's individual giving total is one gift from an alumnus of \$30.2 million.
- B Other organizations and associations have given about \$3.4 million less at the \$10,000 or more level so far this year compared with last year.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-June
1999-2000 Compared to 2000-2001

GIFT RECEIPTS BY PURPOSE

		Dollars July through June	
	<u>1999-2000</u>	<u>2000-2001</u>	<u>% Change</u>
Gift Receipts to Current Use and Endowment Funds:			
Buildings/Equipment	\$22,980,320	\$29,828,669	30
Faculty Support	\$21,504,609	\$24,228,488	13
Program Support	\$104,225,327	\$122,165,717	17
Student Financial Aid	\$15,400,001	\$23,533,599	53
Annual Funds-Colleges/Departments	\$8,394,841	\$9,006,443	7
Annual Funds-University	<u>\$1,823,792</u>	<u>\$1,787,939</u>	(2)
Total	\$174,328,890	\$210,550,855	21

GIFT ADDITIONS TO ENDOWMENT

	Dollars <u>July through June</u>	
	<u>1999-2000</u>	<u>2000-2001</u> <u>% Change</u>
	\$47,799,201	\$61,303,351 28

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Funds</u>	<u>Current Funds</u>	<u>Total Funds</u>
<u>Establishment of Named Endowed Chair</u>			
The Jack L. Beal Chair in Medicinal Chemistry and Pharmacognosy (Support the start-up, salary, research, and teaching program of a distinguished professor of pharmacognosy and natural products chemistry in the Division of Medicinal Chemistry and Pharmacognosy)		\$1,573,408.00	\$1,573,408.00
<u>Establishment of Named Endowed Funds</u>			
The Honda/TRC Classroom of the Future Fund (Support innovative efforts to improve distance and on-line learning facilities within the College of Engineering)		\$1,013,747.00	\$1,013,747.00
The Reading Recovery® Endowed Fund (Support the salaries and research activities of tenure-track faculty in Reading Recovery® in the College of Education – in addition, income may be used to support the continuation of Reading Recovery® and related literacy projects at OSU)		\$760,000.00	\$760,000.00
The Thomas A. and Diann G. Mann Distinguished Symposium Series Fund (Fund annual year-long symposiums in the College of Humanities in the area of Jewish studies)		\$100,000.00	\$100,000.00
Robert E. Lauer Scholarship Fund (Provide scholarship(s) to second-year students in the College of Dentistry who have demonstrated high accomplishment and ability in anatomy)		\$25,040.00	\$25,040.00
The General Internal Medicine Research Fund (Provide one or more awards to active faculty of the Division of General Internal Medicine in the Department of Internal Medicine in the College of Medicine and Public Health)		\$25,000.00	\$25,000.00
The Dr. Robert Rizzitano Scholarship Fund (Support one student per year who is planning to pursue a practice emphasizing small animal medicine)		\$25,000.00	\$25,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name of Named Endowed Fund

From: The Partners and Employees of Price Waterhouse
Endowment Fund

To: The Price Waterhouse Coopers Endowment Fund

Change in Description of Named Endowed Funds

The Elizabeth D. Gee Research on Women Endowed Fund
The Grayce M. Sills Professorship Fund

Change in Name and Description of Named Endowed Funds

From: The Iola Keller Brown Scholarship Fund

To: The Richard T. and Iola Keller Brown Scholarship Fund

From: The Agricultural Leaders Fund

To: The Sterling W. and Fayette F. Simonds Study Abroad Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Funds</u>	<u>Current Funds</u>	<u>Total Funds</u>
<u>Establishment of Named Designated Professorship</u>			
The Edwin M. Cooperman Designated Professorship in Law (Provide salary and research support of a professorship position in the College of Law)		\$126,870.00	\$126,870.00
<u>Establishment of Named Endowed Funds</u>			
The Honda/TRC Funds Endowment for Interdisciplinary Research Infrastructure Support (Support centralized interdisciplinary transportation-related research laboratory facilities within the College of Engineering)		\$2,077,035.00	\$2,077,035.00
The Doris Duke Endowment Fund for the Performing Arts at the Wexner Center for the Arts (Support artistic programming needs including artists fees, residency costs, commissions, and presenting costs in the performing arts)		\$400,000.00	\$400,000.00
The James L. Deagle Innovation Fund (Promote initiatives by the faculty and staff designated to increase the quality of teaching, research, and involvement with the business community)		\$201,272.90	\$201,272.90

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Funds</u>	<u>Current Funds</u>	<u>Total Funds</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Joseph G. and Mary B. Kaenzig Innovation Endowment Fund (Support activities of the faculty, students and staff in accordance with the strategic plans of the college)		\$158,851.85	\$158,851.85
The Gerard Paul Planchard Medalist Scholarship Fund (Provide an undergraduate merit scholarship – University Merit Honors Center)		\$101,024.93	\$101,024.93
The Deagle Family Scholarship Fund (Provide scholarship costs of student athletes who are pursuing undergraduate degrees at The Ohio State University and participating on the Varsity Football team)		\$100,000.00	\$100,000.00
The Consolidated Electric Cooperative Endowed Scholarship Fund (Provide scholarships for undergraduate students seeking their first degree at any campus of The Ohio State University)		\$50,000.00	\$50,000.00
The Modern Greek Studies Fund (Support the teaching and research mission of the Modern Greek Program as determined by the chairperson of the Department of Greek and Latin)		\$50,000.00	\$50,000.00
The Robert D. and Margaret M. Walter Endowment Fund For Cancer Research (Support research in population sciences and cancer control at the Comprehensive Cancer Center)		\$50,000.00	\$50,000.00
The Robert L. McCombs Cancer Research Endowment Fund (Support cancer research at the Comprehensive Cancer Center)		\$48,410.26	\$48,410.26
The John Circle Memorial Fund (Provide a scholarship for a deserving student(s) majoring in civil and environmental engineering or geodetic science with a 3.0 minimum G.P.A.)		\$45,607.00	\$45,607.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

	<u>Previous Funds</u>	<u>Current Funds</u>	<u>Total Funds</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Carole A. Anderson Graduate Fellowship Endowment Fund (Provide fellowships to students pursuing full-time graduate study in the College of Nursing)		\$35,863.12	\$35,863.12
The Daryl and Roberta Siedentop Professorship Fund in Children's Sport and Physical Education (Support the activities of a distinguished professor in the field of children's sport and physical education)		\$26,000.00	\$26,000.00
Sneaker the Cat Endowed Scholarship Fund (Provide one scholarship each year for a third- or fourth-year student enrolled in the College of Veterinary Medicine interested in pursuing a career in small animal medicine)		\$25,700.00	\$25,700.00
The Jonathan William Ellinger Memorial Scholarship Fund in Materials Science and Engineering (Support for materials science and engineering students who are academically strong and deserving of financial assistance)		\$25,364.00	\$25,364.00
The Richard Warman Bailey Graduate Fellowship Fund in Engineering (Support a fellowship in the College of Engineering for a graduate student(s))		\$25,000.00	\$25,000.00
The J. William McKinley Athletic Scholarship Fund (Supplement the student-athlete grant-in-aid scholarship costs of student athletes who are members of the varsity football team who are pursuing undergraduate degrees)		\$25,000.00	\$25,000.00
<u>Change in Description of Named Endowed Funds</u>			
The Joel Arnold Scholarship Fund in Pharmacy The Ohio State University Foundation Unrestricted Endowment Fund			
<u>Change in Name and Description of Named Endowed Fund</u>			
From: The Elizabeth D. Gee Endowment Fund for Research on Women			
To: The Coca-Cola Critical Difference for Women Research on Women Endowed Fund			
Total		\$7,094,194.06	\$7,094,194.06

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Chair

The Jack L. Beal Chair in Medicinal Chemistry and Pharmacognosy

The Jack L. Beal Chair in Medicinal Chemistry and Pharmacognosy was established August 29, 2001, by the Board of Trustees of The Ohio State University with gifts from friends and students of Jack L. Beal.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The Jack L. Beal Chair was established to honor Professor Emeritus and Associate Dean Jack L. Beal. Professor Beal spent his 34-year academic career at The Ohio State University College of Pharmacy. Dr. Beal was friend, mentor, and teacher to thousands of professional and graduate students and a distinguished international scientist in the fields of pharmacognosy and natural products chemistry.

The annual income from the endowment will be used to support the start-up, salary, research, and teaching program of a distinguished professor of pharmacognosy and natural products chemistry in the Division of Medicinal Chemistry and Pharmacognosy. This professor will be appointed by recommendation of the director of the Division of Medicinal Chemistry and Pharmacognosy and by approval of the dean of the College of Pharmacy. Funds may be used to develop the overall program in pharmacognosy and natural products chemistry during periods in which the chair is open, with concurrence of the division director and the dean.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$1,573,408.00

Establishment of Named Endowed Funds

The Honda/TRC Classroom of the Future Fund

The Honda/TRC Classroom of the Future Fund was established August 29, 2001, by the Board of Trustees of The Ohio State University with a gift from the Transportation Research Center, Inc. ("TRC") of East Liberty, Ohio, in recognition of Honda Motor Co., Ltd.'s and Honda of America Mfg., Inc.'s (collectively "Honda") established interest in advancing the delivery of engineering education.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the dean of engineering to support innovative efforts to improve distance and on-line learning facilities within the College of Engineering. The income may be used for facility construction costs including the servicing of bonds used to meet those costs. Honda will be recognized appropriately for its role in each facility.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Honda/TRC Classroom of the Future Fund (contd)

The Honda-OSU Planning Team ("Team") or its successor will offer the dean recommendations for the use of the income. The dean will report annually to the Team, TRC, and Honda on results of the previous year and the goals, objectives, and plans for the upcoming year; these reports will include the use of all fund earnings over the same two-year period.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$1,013,747.00

The Reading Recovery® Endowed Fund

The Reading Recovery® Endowed Fund was established August 29, 2001, by the Board of Trustees of The Ohio State University with gifts from Reading Recovery® and Early Literacy, Inc.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the salaries and research activities of tenure-track faculty in Reading Recovery® in the College of Education. In addition, income may be used to support the continuation of Reading Recovery® and related literacy projects at The Ohio State University.

The income from this endowment will be returned to the principal annually until the original gift, additions to the fund, and reinvested income total \$2.5 million. At that point the income will be used for the purposes outlined above.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the dean of the College of Education in order to carry out the desire of the donors.

\$760,000.00

The Thomas A. and Diann G. Mann Distinguished Symposium Series Fund

The Thomas A. and Diann G. Mann Distinguished Symposium Series Fund was established August 29, 2001, by the Board of Trustees of The Ohio State University with gifts from Thomas A. and Diann G. Mann.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Thomas A. and Diann G. Mann Distinguished Symposium Series Fund (contd)

The annual income shall be used to fund annual year-long symposiums in the College of Humanities, in which three eminent scholars, along with Ohio State University faculty, present lectures on a chosen topic in the area of Jewish studies.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of as recommended by the dean of the College of Humanities in order to carry out the desire of the donors.

\$100,000.00

Robert E. Lauer Scholarship Fund

The Robert E. Lauer Scholarship Fund was established August 29, 2001, by the Board of Trustees of The Ohio State University with gifts from family, alumni, and friends in memory of Dr. Robert E. Lauer (D.D.S. 1961).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarship(s) to second-year students in the College of Dentistry who have demonstrated high accomplishment and ability in anatomy. The selection of the recipient will be determined by consultation between the faculty of anatomy and the dean of the College of Dentistry in concert with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the dean of the College of Dentistry.

\$25,040.00

The General Internal Medicine Research Fund

The General Internal Medicine Research Fund was established August 29, 2001, by the Board of Trustees of The Ohio State University with gifts from the faculty of the Department of Internal Medicine of The Ohio State University College of Medicine and Public Health.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more awards to active faculty of the Division of General Internal Medicine in the Department of Internal Medicine in the College of Medicine and Public Health. The award may cover supplies, funds for student researchers, or equipment needed to perform pilot research studies. The selection of the recipient(s) shall be made at the recommendation of the senior vice president for Health Sciences and dean of the College of Medicine and Public Health, in consultation with the chairperson of the Department of Internal

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The General Internal Medicine Research Fund (contd)

Medicine and the director of general internal medicine or in consultation with an ad hoc selection committee whose members are determined by the aforementioned chairperson and director.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health in order to carry out the desire of the donors.

\$25,000.00

The Dr. Robert Rizzitano Scholarship Fund

The Dr. Robert Rizzitano Scholarship Fund was established August 29, 2001, by the Board of Trustees of The Ohio State University with gifts from a friend of Dr. Robert Rizzitano (D.V.M. 1990).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support one student per year who is planning to pursue a practice emphasizing small animal medicine. Recipients will be selected by the dean of the College of Veterinary Medicine in consultation with the associate dean for Student Affairs and the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the dean of the College of Veterinary Medicine in order to carry out the desire of the donor.

\$25,000.00

Change in Name of Named Endowed Fund

The Price Waterhouse Coopers Endowment Fund

The Partners and Employees of Price Waterhouse Endowment Fund was established December 15, 1976, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University from alumni and friends on the staff of Price Waterhouse and the Price Waterhouse Foundation. The description was revised on March 2, 1984, and the name was revised on August 29, 2001.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY ENDOWMENT FUND (contd)

Change in Name of Named Endowed Fund (contd)

The Price Waterhouse Coopers Endowment Fund (contd)

The annual income shall be used for financial assistance to undergraduate and graduate accounting students, for continuing education of its faculty members, for research programs undertaken by faculty members, for the recruitment of new faculty members, and for purposes deemed appropriate by the academic faculty of accounting. Requests for expenditures of funds will be initiated by the chairperson of the department and approved by the dean of the Fisher College of Business and the partner-in-charge at Price Waterhouse Coopers, Columbus, Ohio.

If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as designated by the partner-in-charge of Price Waterhouse Coopers, Columbus, Ohio, or if no such person exists or the fund ceases to be active, as determined by the Board of Trustees, with preference being given to recommendations from the appropriate administrative official of the University who is then directly responsible for accounting education.

Change in Description of Named Endowed Funds

The Elizabeth D. Gee Research on Women Endowed Fund

The Elizabeth D. Gee Research on Women Endowed Fund, a Department of Women's Studies project, was established on November 6, 1992, by the Board of Trustees of The Ohio State University with gifts from friends and admirers of Elizabeth Gee. The description was revised August 29, 2001.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to the Department of Women's Studies in the College of Humanities to provide research grants to faculty and graduate students conducting research on women, gender, and gender equity. This research fund shall be administered by the Department of Women's Studies. In any given year that there are no eligible recipients the endowment income shall be added to the existing principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. Should the need for this fund cease to exist or so diminish as to provide unused income, and then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to recommendations from the chairperson of the Department of Women's Studies and the dean of the College of Humanities.

The Grayce M. Sills Professorship Fund

The Grayce M. Sills Professorship Fund was established September 1, 1993, by the Board of Trustees of The Ohio State University with gifts from alumni, friends, and faculty of the College of Nursing. The description was revised on August 29, 2001.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY ENDOWMENT FUND (contd)

Change in Description of Named Endowed Funds (contd)

The Grayce M. Sills Professorship Fund (contd)

The annual income shall be used to provide a professorship in psychiatric-mental health nursing, or to support a visiting professor in psychiatric-mental health nursing in the College of Nursing. Appointment to the Grayce M. Sills Professorship in Psychiatric-Mental Health Nursing will be recommended by the dean of the College of Nursing to the provost and approved by the Board of Trustees.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the dean of the College of Nursing in order to carry out the desire of the donors.

Change in Name and Description of Named Endowed Funds

The Richard T. and Lola Keller Brown Scholarship Fund

The Lola Keller Brown Scholarship Fund was established September 7, 1990, by the Board of Trustees of The Ohio State University with gifts from Richard T. Brown (B.S.Agr. 1942, B.Agr.E. 1946) and family in honor of Richard's wife Lola Keller Brown (B.S.H.E. 1941). The name and description were revised August 29, 2001.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for upperclassmen majoring in human ecology and agricultural engineering who demonstrate academic promise, leadership among peers and service to the University. The scholarships will be awarded in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

The Sterling W. and Fayette F. Simonds Study Abroad Fund

The Agricultural Leaders Fund was established September 5, 1986, by the Board of Trustees of The Ohio State University with gifts from Fayette F. Simonds, Lois Simonds Hungate (B.S.H.E. 1951, M.S. 1958, Ph.D. 1967) Florence Simonds Benson (B.S.H.E. 1955), and other family and friends of Sterling W. Simonds (Certificate of Horticulture 1918). This fund is in memory of Sterling W. and Fayette F. Simonds. The name and description were revised on August 29, 2001.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY ENDOWMENT FUND (contd)

Change in Name and Description of Named Endowed Funds (contd)

The Sterling W. and Fayette F. Simonds Study Abroad Fund (contd)

The annual income shall be used to support undergraduate students studying abroad for academic credit and shall be awarded for participation in formal courses (excluding independent studies). Uses shall include, but not be exclusively for: transportation, books, fees, and tuition. The use of the annual income shall be directed by the vice president for Agricultural Administration and University Outreach, or their designee, in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the vice president for Agricultural Administration and University Outreach, and other appropriate administrative officers in order to carry out the desire of the donors.

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Designated Professorship

The Edwin M. Cooperman Designated Professorship in Law

The Edwin M. Cooperman Designated Professorship in Law at The Michael E. Moritz College of Law was established August 29, 2001, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation. It is created with a gift from Edwin M. Cooperman (J.D. 1967) of Boca Raton, Florida, which will be invested and spent at a rate of \$37,500 per year for a five-year period.

The annual rate shall provide salary and research support of a professorship position at the Moritz College of Law. Appointment to the professorship shall be recommended by the dean of the Moritz College of Law and the provost and approved by the Board of Trustees.

The designated professorship may be renewed at the prevailing amount and term at the time of renewal.

\$126,870.00

Establishment of Named Endowed Funds

The Honda/TRC Funds Endowment for Interdisciplinary Research Infrastructure Support

The Honda/TRC Funds Endowment for Interdisciplinary Research Infrastructure Support was established August 29, 2001, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the Transportation Research Center, Inc. ("TRC") of East Liberty, Ohio, in recognition of Honda Motor Co., Ltd.'s and Honda of America Mfg., Inc.'s (collectively "Honda") established interest in enriching laboratories for world-class, interdisciplinary transportation-related research.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

**The Honda/TRC Funds Endowment for Interdisciplinary
Research Infrastructure Support (contd)**

The annual income shall be used by the dean of Engineering to support centralized interdisciplinary transportation-related research laboratory facilities within the College of Engineering. The Honda-OSU Planning Team ("Team") or its successor will offer the dean recommendations for the use of the income. The dean will report annually to the Team, TRC, and Honda on results of the previous year and the goals, objectives, and plans for the upcoming year; these reports will include the use of all fund earnings over the same two-year period.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$2,077,035.00

**The Doris Duke Endowment Fund for the Performing Arts
at the Wexner Center for the Arts**

The Doris Duke Endowment Fund for the Performing Arts at the Wexner Center for the Arts was established August 29, 2001, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Doris Duke Charitable Foundation and other donors yet to be identified.

All gifts are to be invested by the OSU Foundation, under the rules and regulations adopted by the OSU Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

Income from the Doris Duke Endowment for the Performing Arts at the Wexner Center for the Arts shall be used to support artistic programming needs including artists fees, residency costs, commissions, and presenting costs in the performing arts. No income from the endowment may come to the Wexner Center for the Arts until the endowment has matured (June 30, 2003) per the terms of the Doris Duke agreement.

It is the desire of the donor that this fund should benefit the Wexner Center for the Arts and the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the OSU Foundation Board in consultation with the director of the Wexner Center and a representative from the Doris Duke Charitable Foundation in order to carry out the desire of the donor.

\$400,000.00

The James L. Deagle Innovation Fund

The James L. Deagle Innovation Fund was established August 29, 2001, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from James L. Deagle (B.S.Bus.Adm. 1961) of Naples, Florida.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The James L. Deagle Innovation Fund (contd)

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the dean of the Fisher College of Business to promote initiatives by the faculty and staff designated to increase the quality of teaching, research, and involvement with the business community.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the dean of the Fisher College of Business in order to carry out the desire of the donor.

\$201,272.90

The Joseph G. and Mary B. Kaenzig Innovation Endowment Fund

The Joseph G. and Mary B. Kaenzig Innovation Endowment Fund was established August 29, 2001, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from J. Gary Kaenzig, Jr. (B.S.Bus.Adm. 1967) and Helen A. Kaenzig of Hilton Head Island, South Carolina.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the dean of the Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the strategic plans of the college.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the person or unit with spending authority and/or appropriate University official in order to carry out the desire of the donors.

\$158,851.85

The Gerard Paul Planchard Medalist Scholarship Fund

The Gerard Paul Planchard Medalist Scholarship Fund was established August 29, 2001, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Gerard Paul Planchard (B.S. 1956) of Canton, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide an undergraduate merit scholarship for The Gerard Paul Planchard Medalist Scholarship. The scholarship will be administered by the University Honors and Scholars Center in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Gerard Paul Planchard Medalist Scholarship Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$101,024.93

The Deagle Family Scholarship Fund

The Deagle Family Scholarship Fund was established August 29, 2001, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Jim (B.S.Bus.Adm. 1961) and Bonnie Deagle of Delaware, Ohio, and Naples, Florida.

This scholarship was established by the Department of Athletics. All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarship costs of student athletes who are pursuing undergraduate degrees at The Ohio State University and participating on the varsity football team. Recipients shall be selected by the director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the director of Athletics in order to carry out the desire of the donors.

\$100,000.00

The Consolidated Electric Cooperative Endowed Scholarship Fund

The Consolidated Electric Cooperative Endowed Scholarship Fund was established August 29, 2001, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift of \$50,000 from the Consolidated Electric Cooperative.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for undergraduate students seeking their first degree at any campus of The Ohio State University. The recipients must be a Consolidated Electric Cooperative member or dependent of a member. It is preferred that the income be distributed to three students each year who demonstrate financial need, are in the 50 to 80 percentile rank of their high school class, or have attained a minimum of a 2.5 GPA in college. Scholarship amounts for students who are matriculating less than full time will be prorated accordingly. The scholarships will be awarded in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Consolidated Electric Cooperative Endowed Scholarship Fund (contd)

It is the desire of the donor that this fund should benefit The Ohio State University at Marion in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the dean/director of The Ohio State University at Marion, in consultation with the Ohio State Marion Scholarship Committee and the University Committee on Student Financial Aid, in order to carry out the desire of the donor.

\$50,000.00

The Modern Greek Studies Fund

The Modern Greek Studies Fund was established August 29, 2001, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, from the earnings of the Modern Greek Studies development account in the Department of Greek and Latin.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the teaching and research mission of the Modern Greek Program as determined by the chairperson of the Department of Greek and Latin.

It is desired that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the dean of the College of Humanities in consultation with the chairperson of the Department of Greek and Latin.

\$50,000.00

The Robert D. and Margaret M. Walter Endowment Fund For Cancer Research

The Robert D. and Margaret M. Walter Endowment Fund For Cancer Research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established August 29, 2001, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with a gift from Robert D. and Margaret M. Walter of Dublin, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support research in population sciences and cancer control at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The Robert D. and Margaret M. Walter Endowment Fund For Cancer Research (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president of Health Sciences and dean of the College of Medicine and Public Health in order to carry out the desire of the donors.

\$50,000.00

The Robert L. McCombs Cancer Research Endowment Fund

The Robert L. McCombs Cancer Research Endowment Fund at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established August 29, 2001, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Robert L. McCombs.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support cancer research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

\$48,410.26

The John Circle Memorial Fund

The John Circle Memorial Fund was established August 29, 2001, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Charlotte Circle of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship for a deserving student (or students) majoring in civil and environmental engineering or geodetic science with a 3.0 minimum G.P.A. The scholarship will be awarded in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The John Circle Memorial Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the civil and environmental engineering and geodetic science department chairperson in order to carry out the desire of the donor.

\$45,607.00

The Carole A. Anderson Graduate Fellowship Endowment Fund

The Carole A. Anderson Graduate Fellowship Endowment Fund was established August 29, 2001, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from her family, friends, and faculty and alumni of the College of Nursing.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be added to the Anderson Graduate Fellowship Endowment's principal until the principal accumulates to \$100,000. Thereafter, the annual income shall be used to provide fellowships to students pursuing full-time graduate study at The Ohio State University College of Nursing immediately following their graduation from The Ohio State University College of Nursing undergraduate program.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the dean of the College of Nursing in order to carry out the desire of the donors.

\$35,863.12

**The Daryl and Roberta Siedentop Professorship Fund
in Children's Sport and Physical Education**

The Daryl and Roberta Siedentop Professorship Fund in Children's Sport and Physical Education was established August 29, 2001, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Daryl L. Siedentop and Roberta H. Siedentop (B.S.Ed. 1969, M.A. 1972 – major: Physical Education). The professorship will be fully funded through a bequest from the Siedentops.

Daryl Siedentop was a member of the faculty of The Ohio State University, 1970-2001. He was a professor, Sport and Exercise Sciences, senior associate dean, interim dean, and director of The Ohio State University's P-12 Project. He received the International Olympic Committee President's Prize, the National Association of Sport and Physical Education Curriculum and Instruction Academy Honor Award, and Distinguished Alumni Awards for Hope College and Indiana University. He was an Alliance Scholar for the American Alliance for Health, Physical Education, Recreation and Dance.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

**The Daryl and Roberta Siedentop Professorship Fund
in Children's Sport and Physical Education (contd)**

Roberta Siedentop received the Distinguished Alumni Award from The Ohio State University School of Health, Physical Education and Recreation; The Ohio State University College of Education Career Teacher Award; and was a Jennings Scholar in the Bexley, Ohio Schools. She taught in Bexley for 30 years and was a member of The Ohio State University College of Education Alumni Board.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

When fully funded, the annual income shall be used to support the activities of a distinguished professor in the field of children's sport and physical education, with particular preference to a faculty member who does applied research designed to improve sport and physical education experiences for children. Until fully funded, the annual income will be returned to principal.

Appointment to the professorship shall be made by the dean of the College of Education in consultation with faculty in the field of physical education.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the dean of the College of Education in order to carry out the wishes of the donors.

\$26,000.00

Sneaker the Cat Endowed Scholarship Fund

The Sneaker the Cat Endowed Scholarship Fund in Veterinary Medicine was established August 29, 2001, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from David and Linda Knisley of Dublin, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one scholarship each year for a third- or fourth-year student enrolled in The Ohio State University College of Veterinary Medicine who is interested in pursuing a career in small animal medicine. The scholarship shall be awarded to a student who demonstrates financial need and has a record of high academic achievement. Recipients will be selected by the dean of the College of Veterinary Medicine in consultation with the associate dean of Student Affairs and the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the person or unit with spending authority and/or appropriate University official in order to carry out the desire of the donors.

\$25,700.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

**The Jonathan William Ellinger Memorial Scholarship Fund
in Materials Science and Engineering**

The Jonathan William Ellinger Memorial Scholarship Fund in Materials Science and Engineering was established August 29, 2001, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from William H. and Judy C. Ellinger (the parents of Jonathan), siblings, family and friends in memory of Jonathan William Ellinger (B.S.Mat.Sc.Eng. 1999).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income will provide scholarship support for materials science and engineering students who are academically strong and deserving of financial assistance. Each Jonathan William Ellinger Scholar will be eligible to compete for renewed selection. The chairperson shall choose the award recipients for the Department of Materials Science and Engineering in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,364.00

The Richard Warman Bailey Graduate Fellowship Fund in Engineering

The Richard Warman Bailey Graduate Fellowship Fund in Engineering was established August 29, 2001, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Joan Bailey in memory of her husband, Richard Warman Bailey, Research Scientist Emeritus, (B.S. 1959 – major: Physics, Ph.D. 1973 – major: Nuclear Engineering).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall support a fellowship in the College of Engineering for a graduate student(s). The award can be annual and renewable. Preference shall be for a student(s) who received an undergraduate degree from The Ohio State University and is an U.S. citizen. Selection shall be determined by the dean of the College of Engineering, in cooperation with the dean of the Graduate School. The fellowship will be awarded in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another related use shall be designated by the Foundation Board.

\$25,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowed Funds (contd)

The J. William McKinley Athletic Scholarship Fund

The J. William McKinley Athletic Scholarship Fund was established August 29, 2001, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from J. William McKinley (B.S.Bus.Adm. 1965) of Lucasville, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the student-athlete grant-in-aid scholarship costs of student athletes who are members of the varsity football team who are pursuing undergraduate degrees at The Ohio State University. The director of Athletics shall select recipients in consultation with the head football coach, the Student Athlete Support Services Offices, and the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the director of Athletics in order to carry out the desire of the donor.

\$25,000.00

Change in Description of Named Endowed Funds

The Joel Arnold Scholarship Fund in Pharmacy

The Joel Arnold Scholarship Fund in Pharmacy was established November 3, 2000, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to the Foundation from the family and friends of A. Joel Arnold (B.S. Phar. *cum laude* 1958). The description was revised on August 29, 2001.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide student scholarships. The recipient of the scholarship shall be determined by the dean of the College of Pharmacy or his/her designee in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

The Ohio State University Foundation Unrestricted Endowment Fund

The Ohio State University Foundation Unrestricted Endowment Fund was established on June 4, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with unrestricted gifts to The Ohio State University Foundation. The description was revised on August 29, 2001.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Change in Description of Named Endowed Funds (contd)

The Ohio State University Foundation Unrestricted Endowment Fund (contd)

All gifts, including all unrestricted estates left to the Foundation, are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used at the discretion of the president of The Ohio State University for the purpose of providing resources for fundraising at the University.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board of Directors.

Change in Name and Description of Named Endowed Fund

The Coca-Cola Critical Difference for Women Research on Women Endowed Fund

The Elizabeth D. Gee Endowment Fund for Research on Women was established October 7, 1994, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Coca-Cola Foundation. The fund name and description were revised on August 29, 2001.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide grants to Ohio State University faculty members and Ph.D. candidates to pursue research on women, gender, and gender equity and will be open to applicants University-wide. The fund and the grant award process shall be administered by the Department of Women's Studies in accordance with the management agreement for the Coca-Cola Critical Difference for Women Research on Women Endowed Fund. Award grants from this fund will be based on recommendations of a University-wide Research on Women Committee chaired by a women's studies faculty member. In any given year that endowment income is not fully expended, the unused portion shall be added to the existing principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, and then the income may be used for any purpose whatsoever as determined by the Foundation Board with preference being given to recommendations from the chairperson of the Department of Women's Studies and the dean of the College of Humanities.

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS

Resolution No. 2002-26

APRIL – JUNE 2001

Synopsis: Acceptance of the quarterly report on waivers of competitive bidding requirements is proposed.

WAIVERS OF COMPETITIVE BIDDING REQUIREMENTS (contd)

WHEREAS the Purchasing Policy of The Ohio State University adopted by the Board of Trustees on September 7, 1984, and revised on February 7, 1992, July 8, 1994, and November 7, 1997, provides that the President and/or the Vice President for Business and Finance, or for the Hospitals of the University and their related facilities, Vice President for Health Services, may grant a waiver from competitive bidding in the event of an emergency, when a sufficient economic reason exists or when the goods or services can be purchased from only a single source, with a report on such waivers to be made quarterly to this Board; and

WHEREAS the Vice President for Business and Finance has submitted a report on waivers of competitive bidding requirements granted for the period of April - June 2001; and

WHEREAS during the period covered, the Vice President for Business and Finance, at the requests of the departments making the purchases and upon the recommendation of the Purchasing Department, granted 52 waivers of competitive bidding requirements for annual purchases totaling approximately \$12,278,600 including \$8,125,000 for merchandise for resale by various University departments, as shown on the enclosed exhibit:

WHEREAS during the period covered, the Vice President for Health Services, at the requests of the Hospitals of the University and their related facilities making purchases, granted 41 waivers of competitive bidding requirements for annual purchases totaling approximately \$12,155,900 including \$1,950,000 for merchandise for resale, as shown on the enclosed exhibit:

NOW THEREFORE

BE IT RESOLVED, That the report on waivers of competitive bidding requirements for the period of April - June 2001, is hereby accepted.

(See Appendix IV for background information, page 201.)

Upon motion of Mr. Slane, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Brennan, Patterson, Slane, McFerson, and Judge Duncan, Ms. Longaberger, Ms. Hendricks, and Ms. Davidson.

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FISCAL AFFAIRS COMMITTEE MEETING

Mr. Brennan:

The Fiscal Affairs Committee will act as a committee of the whole and I would like to ask Jim Patterson to please chair this part of the meeting.

Mr. Patterson:

The meeting of the Fiscal Affairs Committee will come to order. I would like to call on Bill Shkurti for an introduction.

Mr. William J. Shkurti:

Thank you, Mr. Chairman. I will lead off with a very pleasant announcement. For the last several months, we've been searching for a new director for internal audit for the University, which is an extremely critical position. My colleague, Janet Ashe, graciously agreed to chair that committee. Janet, since this is your last Board meeting, I'll express my appreciation for that and many other things that you've done to help the University.

The committee looked nationwide; we had over fifty people from all over the country apply for the position. Eleven of them were of enough interest to invite

FISCAL AFFAIRS COMMITTEE MEETING (contd)

Mr. Shkurti: (contd)

into the campus for interviews. After the committee's work was done, Janet informed me they had found someone who was highly professional, someone who had the judgment to sort out what is important in terms of internal audit, which is extremely important, and someone of unquestioned integrity, and that someone turned out to be someone right under our nose. I'm happy to announce that Kevin Patton has accepted my offer to be director of internal audit for the University.

Kevin is here today and I would like him to stand and be recognized. I want to express my appreciation to you, Kevin, that you've accepted the position.

Mr. Patterson:

We have a number of items to bring before the Committee of the whole, and I'll ask Janet Ashe if she'll begin.

Ms. Janet G. Ashe:

Thank you, Mr. Chairman. First, I want to thank everybody for the kind words and all the support I've had over the years. I think it's very interesting that Oliver McGee is here today, since he was on my search committee. He left OSU a short time after I came and I am happy that he is coming back, because he is a wonderful person.

There are many people I've come to thank at Ohio State. I want to thank all my colleagues and all the Board members. I mostly want to thank the unsung heroes that you don't see day-to-day, but they're out there. A few of them are in this room, representing the jobs they're doing, but there's over 1,600 employees -- who many of the people from orientation know, and the Mabel Freemans -- that make this place run day-to-day.

I will not be leaving this place behind, since I have three children that I am entrusting to Ohio State. Lindsay is a junior this fall, Sean, my stepson, is a freshman this fall -- and we'll be tucking him in -- and Katie, a junior in high school, is in the academia program here taking art courses and will be taking photography this fall. So my heart and soul will remain here for many reasons.

I also want to promise that I will take the good word of Ohio State to Cleveland with me. Ohio State is the jewel of Ohio. It is a wonderful place with wonderful opportunities and I think many times overlooked and taken for granted by Ohioans. I can say that because I am not from Ohio. I was born and raised in the State of Michigan. Ohio is a wonderful place and Ohio State is absolutely a wonderful University. I am just honored to have had almost ten years to serve this place, so I want to thank everybody for that.

Now, I have my last five resolutions to present to you:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
EMPLOYMENT OF CONSTRUCTION MANAGER,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS**

Resolution No. 2002-27

**LIMA STUDENT HOUSING
PHYSICAL FACILITIES GARAGE AND SHOP RELOCATION
DODD HALL CHILLED WATER PLANT STRUCTURE
LIBRARY BOOK DEPOSITORY, PHASE II
DENNEY HALL – CLASSROOM RENOVATION PHASE I
1224 KINNEAR ROAD – BALE PROGRAM**

Synopsis: Authorization to employ architect/engineering firms for the Lima Student Housing, Physical Facilities Garage and Shop Relocation, and Dodd Hall Chilled Water Plant Structure projects, employ a construction manager for the Lima Student Housing project, request construction bids for the Physical Facilities Garage and Shop Relocation and Dodd Hall Chilled Water Plant Structure projects, and acceptance of the report of award of contracts for the Library Book Depository Phase II, Denney Hall Classroom Renovation Phase I, and 1224 Kinnear Road – BALE Program projects is requested.

WHEREAS the Lima Campus desires to design a facility to provide on-campus student housing which includes 4-person suites including bathrooms and kitchens, common living areas, main lobby, recreation room, computer center, classrooms, support offices and apartments, parking, and laundry; and

WHEREAS the total estimated project cost is \$9,300,000 in 2003 dollars and the total estimated construction cost is \$7,280,316 in 2003 dollars, with funding provided by University bond proceeds with debt service paid by Housing, Food Services, and Event Centers; and

WHEREAS the University desires to construct a shop building, storage building, salt dome, recycling building, equipment yard, and gravel parking lot to replace two storage buildings at Laneview School site for use by the Department of Physical Facilities; and

WHEREAS the total estimated project cost is \$3,200,000 and the total estimated construction cost is \$2,637,000, with funding provided by University bond proceeds with debt service paid by central University funds; and

WHEREAS University Hospitals desires to replace the chiller plant for Dodd Hall including associated construction, renovation, and screening walls to accommodate the chiller plant; and

WHEREAS the total estimated project cost is \$864,500 and the total estimated construction cost is \$700,000, with funding provided by University Hospitals; and

WHEREAS resolutions adopted by the Board of Trustees on February 5, 1999 and May 4, 2001 authorized the President and/or Vice President for Business and Finance to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following projects:

(* Recommended alternates included in these amounts)

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
EMPLOYMENT OF CONSTRUCTION MANAGER,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

Library Book Depository, Phase II

This project constructs the second of five high bay storage modules designed to provide an economical and environmentally beneficial storage of low activity library books and materials. The total project cost is \$2,376,455; funding is provided by Board of Regents (\$2,000,000) and University Libraries (\$376,455). The estimated completion date is January 2002. The contracts awarded are as follows:

Design:	OA Spencer, Columbus, Ohio
General Contract:	Gutknecht Construction, Columbus, Ohio
Amount:	\$1,520,195 *
Estimate:	\$1,535,177 +
Plumbing Contract:	Farber Corporation, Columbus, Ohio
Amount:	\$38,400
Estimate:	\$60,000
HVAC Contract:	Farber Corporation, Columbus, Ohio
Amount:	\$332,800
Estimate:	\$480,000
Electric Contract:	Knight Electric, Columbus, Ohio
Amount:	\$106,165
Estimate:	\$120,000
Total All Contracts:	\$1,997,560
Contingency Allowance:	\$186,772
Total Project Cost:	\$2,376,455

Denney Hall – Classroom Renovation Phase I

This project renovates pool classrooms, surrounding common areas, and rest rooms on the second floor of Denney Hall. The total project cost is \$1,068,017; funding is provided by House Bill 748 (\$32,000), House Bill 790 (\$29,257), House Bill 850 (\$945,192), House Bill 904 (\$26,568), and University Honors Program (\$35,000). The estimated completion date is November 2001. The contracts awarded are as follows:

Design:	Levin Porter Associates, Inc., Dayton, Ohio
General Contract:	C & N Construction Services, Inc., Columbus, Ohio
Amount:	\$319,400 *
Estimate:	\$421,430 *
Mechanical Contract:	Martina Metal, Columbus, Ohio
Amount:	\$124,500
Estimate:	\$129,014
Electric Contract:	Knight Electric, Columbus, Ohio
Amount:	\$163,987
Estimate:	\$182,302
Abatement Contract:	One Valley Asbestos Removal, Whipple, Ohio
Amount:	\$47,830 *
Estimate:	\$73,500
Total All Contracts:	\$657,717
Contingency Allowance:	\$65,154
Total Project Cost:	\$1,068,017

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
EMPLOYMENT OF CONSTRUCTION MANAGER,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

1224 Kinnear Road – BALE Program

This project remodels space to create a conference facility to disseminate information to current statewide users of the Blueprint for Advanced Learning Environment (BALE) Program. The total project cost is \$1,347,031; funding is provided by Board of Regents (\$1,250,000) and Ohio Supercomputer Center (\$97,031). The estimated completion date is March, 2002. The contracts awarded are as follows:

General Contract:	Francis Wayne Ltd., Springfield, Ohio
Amount:	\$473,555 *
Estimate:	\$560,084 *
Plumbing Contract:	Holdridge Mechanical, Columbus, Ohio
Amount:	\$23,625 +
Estimate:	\$22,500 +
HVAC Contract:	Martina Metal, Columbus, Ohio
Amount:	\$96,420 *
Estimate:	\$96,500 *
Electric Contract:	Buckeye Electric, Dayton, Ohio
Amount:	\$119,250 *
Estimate:	\$121,550 *
Total All Contracts:	\$712,850
Contingency Allowance:	\$119,250
Total Project Cost:	\$1,347,031

+ The Plumbing contract is in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Finance be authorized to select qualified architectural/engineering firms as necessary for the Lima Student Housing project and that the fees for these services be negotiated between the firms selected and the University, and that a business plan be approved by the University and a memorandum of understanding among the offices involved be signed before a request for authorization for construction bidding is presented to this Board; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Finance be authorized to select qualified architectural/engineering firms as necessary for the Physical Facilities Garage and Shop Relocation and Dodd Hall Chilled Water Plant Structure projects and that the fees for these services be negotiated between the firms selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Finance be authorized to select qualified construction manager firms as necessary for the Lima Student Housing project and that the fees for these services be negotiated between the firms selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Finance be authorized to request construction bids for the Physical Facilities Garage and Shop Relocation and Dodd Hall Chilled Water Plant Structure projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
EMPLOYMENT OF CONSTRUCTION MANAGER,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Library Book Depository Phase II, Denney Hall Classroom Renovation Phase I, and 1224 Kinnear Road – BALE Program projects is hereby accepted.

(See Appendix V for maps, page 203.)

PURCHASE OF REAL PROPERTY

Resolution No. 2002-28

1578 NEIL AVE
COLUMBUS, OHIO

Synopsis: Authorization to purchase the improved real property located at 1578 Neil Avenue owned by the Francis W. Kessler and Joyce D. Kessler Trust, is proposed.

WHEREAS the Board of Trustees of The Ohio State University is presented with the opportunity to purchase the improved real property at 1578 Neil Avenue; and

WHEREAS the property has an appraised value of between \$145,000 and \$164,000, and the owner, the Francis W. Kessler and Joyce D. Kessler Trust, has agreed to sell the property to the University for \$164,000; and

WHEREAS the acquisition of this property is critical for the development of the graduate and professional student housing project, and the appropriate University offices have determined that the purchase of this property is in the best interest of the University; and

WHEREAS the funds for purchase of this property will be provided from the land purchase account and Housing, food Services, and Event Centers:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Finance be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the property located at 1578 Neil Avenue at a price of \$164,000, plus related acquisition expenses, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix VI for background material and map, page 209.)

**PURCHASE OF REAL PROPERTY AND
SALE OF REAL PROPERTY**

Resolution No. 2002-29

1584 NEIL AVENUE AND
1544-1546 NEIL AVENUE

Synopsis: Authorization to purchase property located at 1584 Neal Avenue owned by Bavelis Properties and sell to Bavelis Properties property owned by the Board of Trustees located at 1544-1546 Neil Avenue is proposed.

**PURCHASE OF REAL PROPERTY AND
SALE OF REAL PROPERTY (contd)**

WHEREAS the Board of Trustees of The Ohio State University is presented with an opportunity to purchase improved real property located at 1584 Neil Avenue, owned by Bavelis Properties, in exchange for the sale of property at 1544-1546 Neil Avenue and \$25,000 cash; and

WHEREAS the property located at 1584 Neil Avenue has an appraised value of \$320,000 and the property located at 1544-1546 Neil Avenue has an appraised value of \$310,000; and

WHEREAS the acquisition of the property at 1584 Neil Avenue is critical for the development of the graduate and professional student housing project, and the appropriate University offices have determined that the exchange of these properties is in the best interest of the University; and

WHEREAS funding for this transaction will be provided by Housing, Food Services, and Event Centers:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Finance be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the property located at 1584 Neil Avenue in exchange for the sale to Bavelis Properties of property owned by the Board of Trustees at 1544-1546 Neil Avenue, plus \$25,000 and all closing costs, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix VII for background material and map, page 211.)

PURCHASE OF REAL PROPERTY

Resolution No. 2002-30

**7.136 ACRES ON COUNTY HOME ROAD
PARIS TOWNSHIP, UNION COUNTY, OHIO**

Synopsis: Authorization for the purchase of 7.136 acres of unimproved real property in Paris Township, Union County, from the Union County Commissioners, is proposed.

WHEREAS the Board of Trustees of The Ohio State University is presented with the opportunity to acquire 7.136 acres of unimproved real property in Union County for the future site of the College of Veterinary Medicine's Large Animal Clinic; and

WHEREAS the property has an appraised value of \$50,000 and the Seller, the Union County Commissioners, has agreed to sell the property to the University for \$40,000; and

WHEREAS the appropriate University offices have determined that the purchase of this property is in the best interest of the University, and funds for the purchase will be provided by the College of Veterinary Medicine:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Finance be authorized to purchase, in the name of the State of Ohio for the use of The Ohio state University, approximately 7.136 acres of unimproved real property on County Home Road in Union County for a purchase price of \$40,000, plus related acquisition costs, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

PURCHASE OF REAL PROPERTY (contd)

(See Appendix VIII for background material and map, page 213.)

Ms. Ashe:

The last resolution I have is the temporary and permanent license to Franklin County for the Lane Avenue bridge. We're seeking authorization to grant temporary construction license and permanent licenses to Franklin County to support the construction of the new bridge across the Olentangy River at Lane Avenue. This is very important to Ohio State, because it is one of the main gateway areas into the University.

The right of way that we are granting is worth \$200,000 approximately. For this, the University will be receiving improvements in the bridge and the surrounding areas of equal to or exceeding that value. This is very important. It will make it very pedestrian-friendly and much more attractive for our students, guests, and visitors.

The University and Campus Partners are working closely with the county engineer, Dean Ringold, and the Columbus service director Linda Page, and their staffs on this bridge and on the street widening projects to seize the opportunity to improve the streetscape on the northern side of campus. Again, this is very important.

If there are any questions that I or other people in the audience can answer, we would be happy to. If not, I'd like to recommend that we move for adoption of these five proposals.

Mr. McFerson:

Mr. Chairman, I have a question. It appears from the map that the Cancer Survivor Park is going to have to be pushed back some. Maybe you could talk further about how we might continue to have that placed to honor those people?

Ms. Ashe:

It will still be there, but the statues will need to be moved back slightly. There will be some movement, but the statues will be put in storage during the work on the corner of Lane Avenue. The Cancer Survivor Park will be maintained.

Mr. McFerson:

During the construction phase will we have proper respect shown for the park that is not being moved?

Ms. Ashe:

Absolutely. The parking for the park is adjacent to Longaberger Alumni House, and that is the way many people come to that park. Once this improvement is made, the access to the park will be much better, and there will be a footbridge where people can still get to the park from the main campus. This actually will enhance people getting to the park, which is not as easy to do because of that busy traffic corner. So this, in the long-term, will be a good improvement for the park.

Mr. McFerson:

Thank you.

Mr. Patterson:

Any other questions? I'll now ask for a motion on those five items.

GRANT OF PERMANENT AND TEMPORARY LICENSES TO FRANKLIN COUNTY

Resolution No. 2002-31

**LANE AVENUE BRIDGE REPLACEMENT PROJECT
APPROXIMATELY FOUR ACRES ON LANE AVENUE, COLUMBUS, OHIO**

Synopsis: Authorization to grant temporary construction licenses for approximately 30 months for approximately two acres and a license for the right to use in perpetuity approximately two additional acres, to Franklin County for the purpose of replacing the bridge over the Olentangy River at Lane Avenue and making improvements to adjacent storm sewers, roads and sidewalks at the intersection of Lane Avenue and Olentangy River Road, is proposed.

WHEREAS The Ohio State University owns land adjacent to the bridge over the Olentangy River Road at Lane Avenue; and

WHEREAS Franklin County desires to have a license to use in perpetuity approximately two acres of this property for the purpose of replacing the bridge and making related improvements and licenses to provide temporary access for approximately 30 months to an additional two acres for construction-related activities; and

WHEREAS the University has the authority to grant such licenses pursuant to Ohio Revised Code Section 3345.18; and

WHEREAS the appraised value of the property desired by Franklin County is \$198,500 and, in lieu of cash payment, the University will receive, for an equal or greater value, improvements to the bridge and surrounding areas; and

WHEREAS the appropriate University offices have determined that the granting of these temporary and permanent licenses to the County is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Finance be authorized to grant licenses as described above pursuant to Revised Code Section 3345.18 giving temporary and permanent real property rights to Franklin County for the proposes of replacing the Lane Avenue Bridge and making related improvements to the surrounding areas.

(See Appendix IX for background material and map, page 215.)

Upon motion of Mr. McFerson, seconded by Ms. Davidson, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Brennan, Patterson, Slane, McFerson, and Judge Duncan, Ms. Longaberger, Ms. Hendricks, and Ms. Davidson.

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FINAL FISCAL YEAR 2001-2002 BUDGET PRESENTATION

Mr. Patterson:

I'd ask Provost Ray and Mr. Shkurti to make the presentation on the final approval of our Fiscal Year 2001-2002 Budget.

FINAL FISCAL YEAR 2001-2002 BUDGET PRESENTATION (contd)

Mr. William J. Shkurti: [PowerPoint presentation]

In front of all the Board members are the red budget books that contain all the details. Ed and I will be summarizing only briefly what is in there. These books symbolize the hard work that goes into the budget, so I would like to acknowledge some people that did a lot of work to put this book together. If they would stand while I mention their names, I would appreciate it.

First is Lee Walker, University budget director, who administratively is responsible for the book and the budget section. I can honestly say whatever tenuous grip I kept on sanity during the roller coaster ride of the budget this year, I owe to Lee, who is a rock of consistency. We prevailed and Lee deserves a lot of the credit for that.

I would also like to acknowledge Alayne Parson, who technically reports to Ed, but really works with all of us on the budget. She has one of the most thankless jobs in the University, because she interfaces with the academic units who are asking her why they don't have more money and interfaces with my office who tells her why we don't have any money. Alayne carries out her job with grace and skill, and I appreciate that, and I know Ed does as well.

In addition, there are two senior members of Lee's staff that are with us today. John Lowe, who functions as the University's institutional memory, and, in addition, is a multi-talented person. John is really the inspiration behind the cover design for the book, which is very attractive.

The other senior member of Lee's staff is Barb DeYoung, who has the wonderful job of being our interface with the Board of Regents. Between the University and the Regents, it's amazing Barb has kept her sanity during this period but she's done extremely well. Barb also contributed to the cover design of the book and also the slide show we have today, so she is also multi-talented. All these people work very hard every year, but this was a particularly challenging year, and I want to express my appreciation to them for what they have done.

Now we'll talk about the objectives of the presentation, which really is to describe how our resources are aligned with our academic goals, and particularly how our students will benefit. Let me start by talking about the context and then I'll turn the presentation over to Ed.

I think we've talked in previous meetings that this has been the most difficult budget since the early 1990s, so I won't belabor that. I think there are a couple of things though that deserves emphasis. One is you'll see that our revenues are projected to go up 4.7 percent this year. I've already been asked by some of my colleagues downtown, "What are you people complaining about? You've got a 4.7 percent revenue increase, inflation's about half that, why can't you do what you need to do?"

I think it's important to understand that we are required in the way we're required to account for our revenues to treat Student Financial Aid as an expense, rather than a deduction from revenue. If you take that into account, then the real increase in our revenues that we can use for programming is more like 3.2 percent and we're competing in an increasingly competitive market, where just to continue doing what you're doing costs 4 or 5 percent. Hence the crunch we have in the University's budget that we'll talk about in a minute.

The other thing I'd like to say is that the budget is balanced, as it is required to be by state law, but we are still subject to the health of the state's economy and the state budget. So as long as the state budget stays balanced, we should stay

FINAL FISCAL YEAR 2001-2002 BUDGET PRESENTATION (contd)

Mr. Shkurti: (contd)

balanced. But if the situation deteriorates, we unfortunately may have to come back and revisit this.

The second point is -- and when my staff first told me this, I didn't believe it, so I had Lee make Barb go back and dig through the archives back to 1870 to confirm this -- that this is the first time ever -- that means ever since the University was founded in 1870 -- that student tuition income exceeds the state's unrestricted support to the University's main campus. Just as recently as 1987, the amount of state support was double what tuition was and now they come to not only equal, but, in fact, tuition is a little bit more.

That means our students are bearing a higher portion of the burden, as is the institution in providing more financial aid. Although we understand the state certainly was under financial stress this year, I think what concerns all of us is that this is a reflection of a long-term trend where the State of Ohio is not able to do what other states are doing in terms of supporting higher education. If this trend is not arrested, the State of Ohio will continue on a long-term decline relative to other states, which will mean more tax increases and higher tuition in the long run. We hope that that can be turned around.

The final point I'd like to make is that although the budget is tight, we need to make continued progress on those things that are most important. So there are some things we won't be doing this next year: 1) the library acquisitions index will be funded on one-time money only, so that means we won't be able to keep up on a continuing basis there; 2) none of our units will receive any increases whatsoever for supplies and equipment; 3) the pay increases, as Ed will mention, are below market at this point; and 4) academic enrichment has been suspended. So there are some things we cannot do that we'd like to do. On the other hand, there are things we think we have to do and that as a result, we will simply have to focus very tightly on those things that are most important.

At this point, I will turn over the presentation to my distinguished colleague, Ed Ray, who will talk about those things we're focusing on which will particularly benefit our students.

Provost Edward J. Ray:

Thank you, Bill. I'd like to add my appreciation to the individuals that Bill has acknowledged here as well. This has been an extraordinary effort. I think if you have a chance to look at the budget book, you'll find that it gives a very cogent explanation of where budget resources are going and does a very good job of putting it within the context of the Academic Plan. But perhaps even more important are the literally hundreds of hours that key staff have spent working with academic and support unit leaders, figuring out how to prioritize and when, in fact, the budget situation continued to deteriorate over time all this was done so that we're able to come back to you with a budget that's not only balanced, but focused. That was part of what Bill talked about at the very end. If there's ever a time to focus, it's certainly in times when resources are most scarce. So what I want to do is just mention the areas that we'll be focusing our spending in the budget for Fiscal 2002, and then really focus on one area and give you a better sense of what we'll be doing in that area.

The areas that we're focusing on are to improve the undergraduate student experience. You'll remember we went to the legislature and talked about the need to have tuition relief from the cap. From the onset, this University was the only university that spoke very distinctly and clearly about what we would do with

FINAL FISCAL YEAR 2001-2002 BUDGET PRESENTATION (contd)

Provost Ray: (contd)

additional tuition dollars. We had a fairly engaged discussion throughout the University that included faculty, staff, and students, and sought input from all of those groups regarding the use of extra tuition dollars. You'll see that the budget that we're submitting to you reflects the results of that discussion.

We also, for this next year, are not, in fact, doing what we need to do with respect to competitive faculty and staff compensation. But as the President indicated, we'll be back to you in October and later in the year with detailed plans about how we intend to deal with the compensation issue, not just in Fiscal 2003, but in the next several years. We want to get us to where we think we need to be, and that's in a competitive position near the midpoint of the peer institutions that we measure ourselves against. That really will be, in a way, job one during this next academic year.

Another area which we'll be saying more to you about over the course of the year is in the area of biomedical research. We believe that we have the components we need to be a major player in the national and international stages with respect to biomedical research. You've already heard some mention and discussion of our efforts to move in this direction, and we'll be providing even greater focus on that during the course of this year as we plan to go forward.

Finally, we are in fact moving forward with the implementation of an Institute for the Study of Race and Ethnicity in the Americas. In fact, at this moment, there is a search going on to hire a senior scholar to serve as the director for that institute.

What I want to briefly focus on today is -- and you have the material in the budget book and in your notes for the Board session -- the undergraduate experience. As a result of the tuition cap relief, we anticipate having additional revenues on the order of \$4.6 million that will be used to enhance and better serve the students here at the University and provide them with an improved undergraduate experience.

What are the ways in which we intend to do that? The President made a commitment very early on when we talked about higher tuition charges this year that we would do all that we could to assure that qualified students who would perhaps be denied access to an educational opportunity here at Ohio State as a consequence of rising tuition would, in fact, have the additional aid made available through targeted funding so they have that opportunity to get an education here. As a consequence of that, we've committed close to \$2 million in continuing funds for undergraduate student financial aid that would not have been part of the package if we hadn't made that commitment to provide access on a need basis to qualified students.

In addition to providing the need-based aid to students, so that they could come to and take advantage of the educational opportunities here at Ohio State, we also made it a commitment. This came in large part from our discussions with students and they felt it was most important that we do all we could to improve access to high demand courses and programs. As a consequence of listening to people about where we need to provide more instruction and instructional support, we've proposed allocating on the order of \$870,000 in monies to increase offerings in terms of class sections and seats available to students. Obviously, we've had to consult with high demand areas and, in the preceding months, talk to them about whether or not they would be able to identify additional staff and overload appointments for people that would make it possible

FINAL FISCAL YEAR 2001-2002 BUDGET PRESENTATION (contd)

Provost Ray: (contd)

for them to offer the sections if we had the monies available. We needed estimates of the kind of access that would be provided as a result of this effort.

We think at this point we're talking about adding somewhere on the order of 100-110 additional sections of instruction -- providing seats for close to 6,000 students -- and we expect this process to begin Autumn Quarter. We expect for students to be able to see some results even as the Autumn Quarter begins following from this commitment.

The next area that we're devoting funds to is the technology area, where we're providing funding for improved software and hardware in public computing labs and computing classrooms. We're providing \$250,000 out of the Fiscal 2002 budget to provide upgrades in software and hardware. That money, in conjunction with previously awarded Board of Regents' money, we think over the next three years will allow us to upgrade and make cutting-edge 770,000 seats in our computing labs.

The next area that we'll be providing support for is to expand and improve academic and career advising. You heard Mabel Freeman talk a little bit about the First-Year Experience and she touched on some of the advising activities that we're involved in there.

We're providing \$130,000 in funding out of this budget for improved academic and career advising. Most of the money that we've identified will be going to departments and colleges for them to provide supplemental staff for the increased numbers of direct enrolled students that we expect to have this year. So that process of moving students more and more into direct enrollment, having them connect with academic programs, and having local staff expertise to work with faculty to provide students the most effective advising services is continuing. That allocation is intended to see that that process goes forward.

We're also expanding the amount of resources that we're making available through our Office of Faculty and TA Development for training and support services for both faculty and graduate students. We're proposing \$50,000 toward that effort.

We're also expanding the Living/Learning Centers and University Scholars programs that we offer. Again, you heard Mabel talk about some of the specific programs that we have. For example, she mentioned the Stradley Hall program for first-year students taking math courses to give them an opportunity to form study groups and work together. We're providing \$250,000 in additional funding for those Living/Learning Centers and University Scholars programs. As a consequence of that, we expect that we will have 39 separate Living/Learning Centers here at the University. For those of you who've been on the Board for some time, you'll remember three or four years ago we talked about -- and President Kirwan deserves a lot of credit for urging us to move in the direction of -- more effectively personalizing the learning experience by creating Living/Learning Centers. We are now pushing toward forty such centers in the University, and we expect to continue that effort and expand it over time.

We also expect to launch our new Multi-Cultural Center. We've renovated space on the fourth floor of the Ohio Union, and I expect we'll be able to announce very shortly the appointment of an interim director for the Multi-Cultural Center. We've proposed \$150,000 in funding to get the activities of that center into operation.

FINAL FISCAL YEAR 2001-2002 BUDGET PRESENTATION (contd)

Provost Ray: (contd)

It's a program that we've talked about for several years, and it was strongly endorsed in the Diversity Action Plan that we distributed last summer.

We also have targeted monies for the renovation of the Ohio Union for Student Services, including access to the Registrar, Financial Aid, and Fees and Deposits services. If you recall -- the layout of the areas in Enarson Hall and the Kuhn Honors and Scholars House -- we're creating a complex in that South Oval campus area that we think will provide easy access to services of all kinds for our students. That will be a tremendous step forward relative to the way we've been structured physically in the past. We're proposing \$300,000 to that project.

The remainder of the monies that we've identified with the \$4.6 million at this point represents contingency funds. Obviously, how much money we actually realize is a formula. As Mabel cautioned us, it isn't until they show up and pay their bills that we know the numbers. Once we know exactly what our funding is as a result of the tuition increase above the six percent, we will then make certain that all of the monies go to the purposes that we've already identified.

The next slide summarizes what I've said in terms of the allocations of monies to the various programs that we're devoting resources to to improve the undergraduate student experience. If one were to ask, "Well that sounds very good, but approaching a nine percent tuition increase is still something that gets one's attention and perhaps not what we would most prefer to do."

If you look at the next slide, what you'll observe is among the public universities in the Big Ten, this would position us, we believe, in sixth place. So we are still sort of in the middle of the Big Ten among public institutions. We think that keeps us in a very competitive position to attract the best and the brightest, not only from Ohio, but from around the nation. Again, Mabel indicated in her description of the incoming class, we are more and more effectively competing for not just the best and brightest in Ohio, but for students around the nation as well.

In conclusion, we think that as tough as the budget situation is, and as difficult as it's been to bring this to closure and before you, we think that we've done a fairly effective job. We have tried to make sure that the commitments that we have to our undergraduate students for additional support services, will build upon the advantages that we believe are associated with getting an education at a major research university and yet still feel some of the personalized connections that one often identifies with a small liberal arts college. We feel those benefits are still attainable as a result of the ways in which we've targeted these funds.

Let me just say in conclusion that as tough as the process of formulating and proposing the Fiscal Year 2002 budget has been, the really hard work is ahead. We're looking at some real challenges with respect to FY 2003 and beyond. We'll come back to you in October to discuss compensation -- making sure we pay our faculty and staff appropriately and competitively. That's critical to our objectives in the Academic Plan, to make Ohio State one of the truly great universities in the world. And so, as soon as we leave today, we go back to the drawing board and start working on the construction of the FY 2003 budget.

Let me stop there. I know Bill and I would both be happy to respond to any questions.

FINAL FISCAL YEAR 2001-2002 BUDGET PRESENTATION (contd)

Mr. Patterson:

As you know, reaching the point of adopting the final budget at Ohio State is a long and arduous process. It seems like it first came to us back in March or April, when you were first laying the groundwork. Are there any questions?

Mr. Brennan:

I think it's useful to understand where we are competitively. Ed, to take your page 14 graph -- which identifies the Big Ten tuition dollars -- and in a columnar fashion, that's the first column. The second column, you now know the expected level of state support for the same fiscal year, and lay that out and compare the two. I think our legislature is often misinformed about how those two numbers stack up, and I think it's a very useful piece of information if you could have that prepared.

Provost Ray:

Sure.

Mr. Patterson:

Can I ask for a motion for approval?

President Kirwan:

Ed, do you or Bill know where our relative position within Ohio is on tuition after our nine percent increase? Has that changed in any way?

Mr. Shkurti:

Mr. President, I think it's changed slightly. We moved up on one of the schools that was ahead of us -- it was either Wright State or one of those. But it has not changed dramatically and looks very similar to the chart that you saw on the Big Ten. So we're still in the middle.

Mr. Brennan:

My understanding is the others have all raised their tuitions nine and nine and a half percent, something in that range; so that we just stayed the same.

Provost Ray:

That's correct.

Mr. Patterson:

Is there a motion that the budget be approved?

FINAL APPROVAL OF FISCAL YEAR 2001-2002 BUDGET

Resolution No. 2002-32

Synopsis: The President recommends approval of the completed Current Funds Budget for fiscal year 2001-2002.

FINAL APPROVAL OF FISCAL YEAR 2001-2002 BUDGET (contd)

WHEREAS Board of Trustees approved the University's General Funds Budget Summary for fiscal year 2001-2002 at their June 29, 2001 meeting, with authorization for the President to make expenditures within the projected income levels; and

WHEREAS the President now presents the fiscal year 2001-2002 Current Funds Budget for final approval:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves and adopts the completed fiscal year 2001-2002 Current Funds Budget.

(See Appendix X for background material, page 217.)

Upon motion of Ms. Hendricks, seconded by Ms. Davidson, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Brennan, Patterson, Slane, McFerson, and Judge Duncan, Ms. Longaberger, Ms. Hendricks, and Ms. Davidson.

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Thereupon the Board adjourned to meet Friday, October 5, 2001, at The Ohio State University Prior Health Sciences Library, Columbus, Ohio.

Attest:

William J. Napier
Secretary

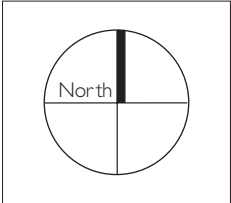
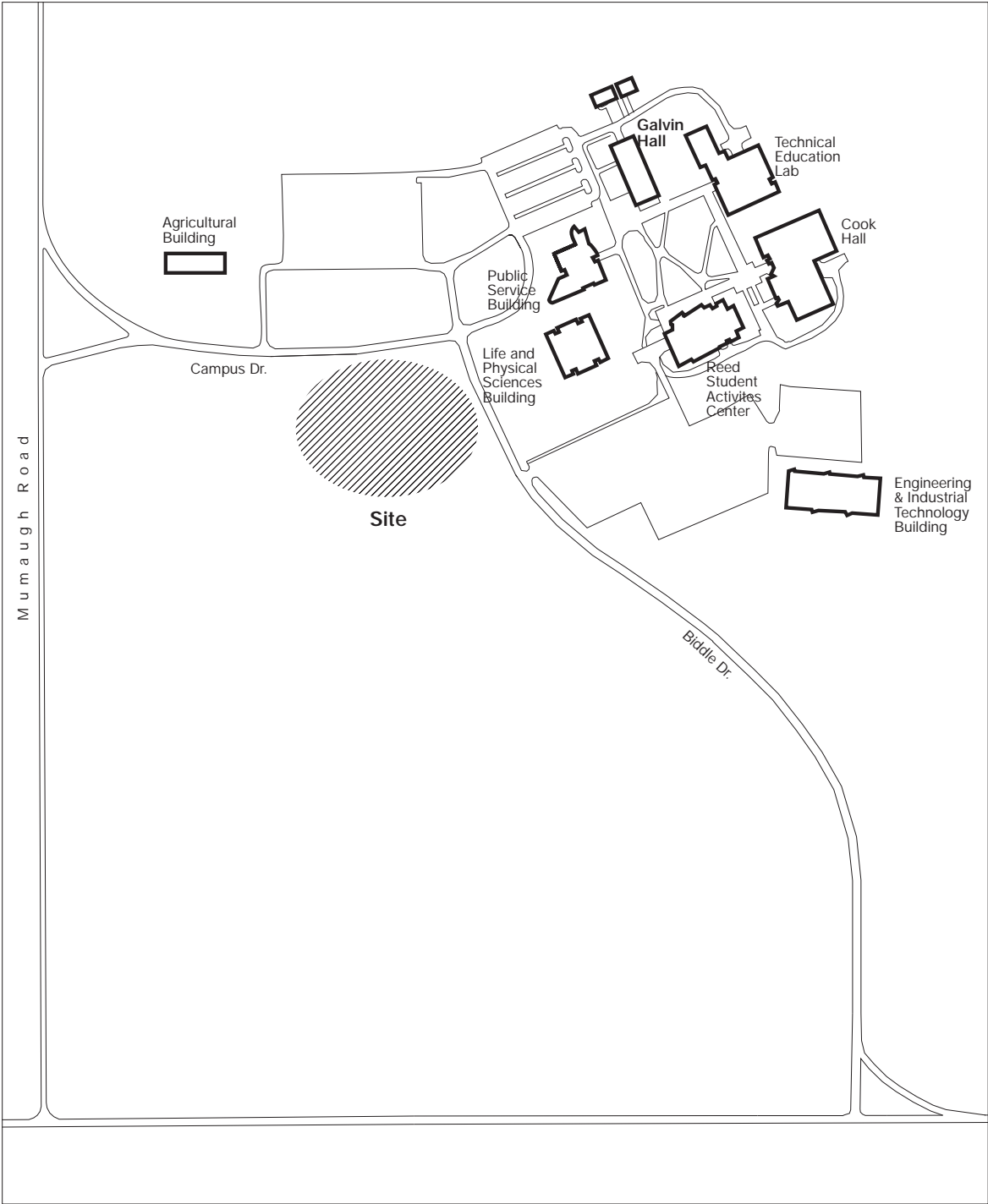
David L. Brennan
Chairman

**Waivers of Competitive Bidding Requirements
April-June 2001**

<u>Category</u>	<u>Total</u>	<u>Sole Source</u>	<u>Emergency</u>	<u>Sufficient Economic Reason</u>				
Hospitals Merchandise for Resale	\$1,950,000	2	\$1,950,000	2	\$0	0	\$0	0
Hospitals - Professional Health Care Services	\$4,911,004	6	\$0	\$750,000	1	\$4,161,004	5	
Hospitals - Equipment and Services	\$5,294,880	33	\$4,431,116	28	\$200,000	1	\$663,764	4
Merchandise For Resale	\$8,124,982	8	\$7,935,982	4	\$0	0	\$189,000	4
Instructional and Research Equipment and Services	\$999,955	15	\$611,542	7	\$28,822	1	\$359,591	7
Administrative Support Equipment and Services	\$3,153,651	29	\$1,819,472	15	\$502,646	5	\$831,533	9
TOTAL	\$24,434,472	93	\$16,748,112	56	\$1,481,468	8	\$6,204,892	29

(APPENDIX IV)

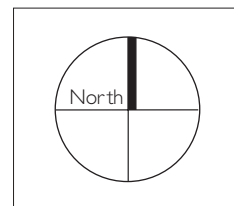
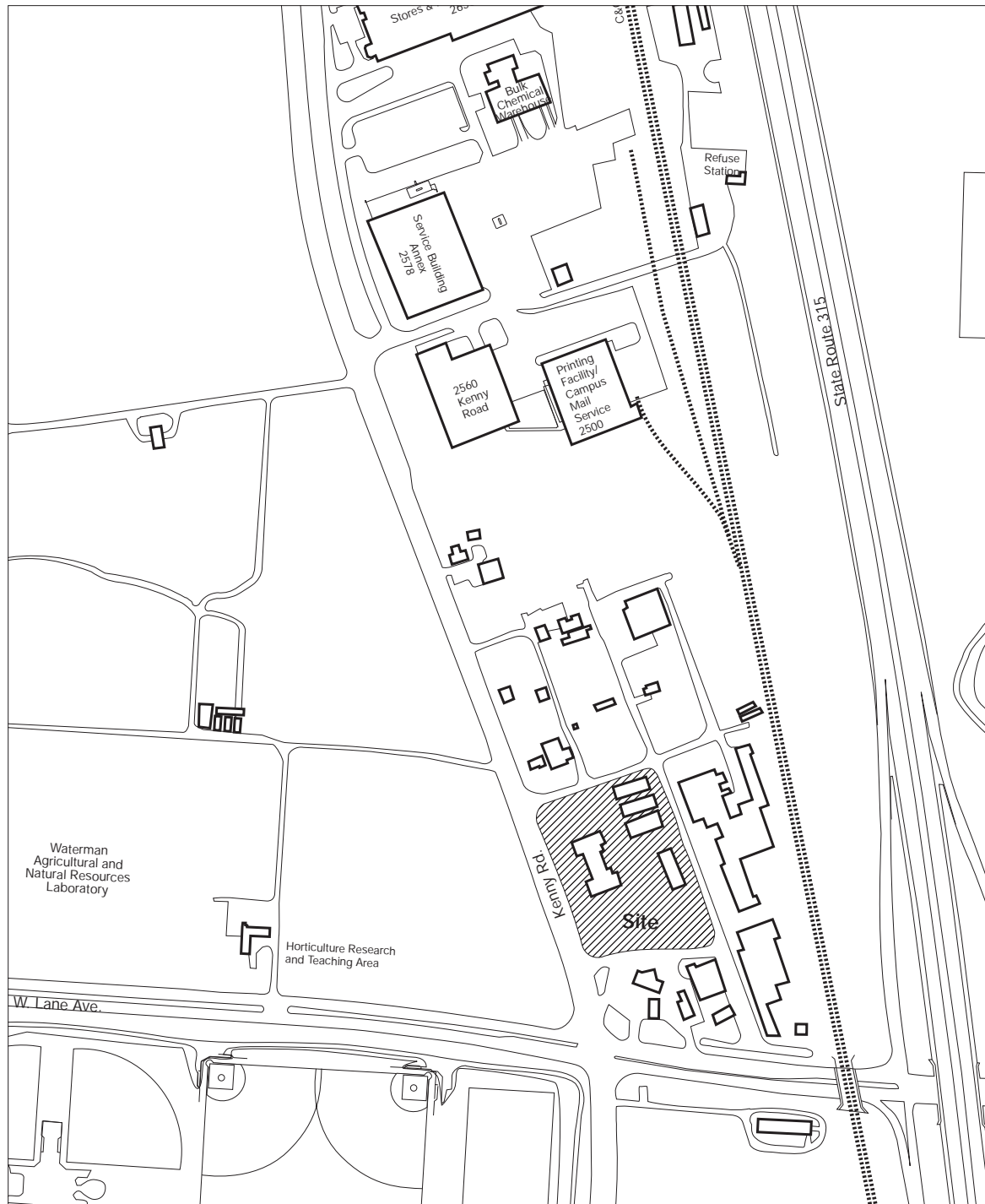
Lima - Student Housing



Office of Business and Finance
Office of Facilities Planning and Development

August 7, 2001

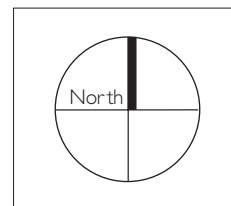
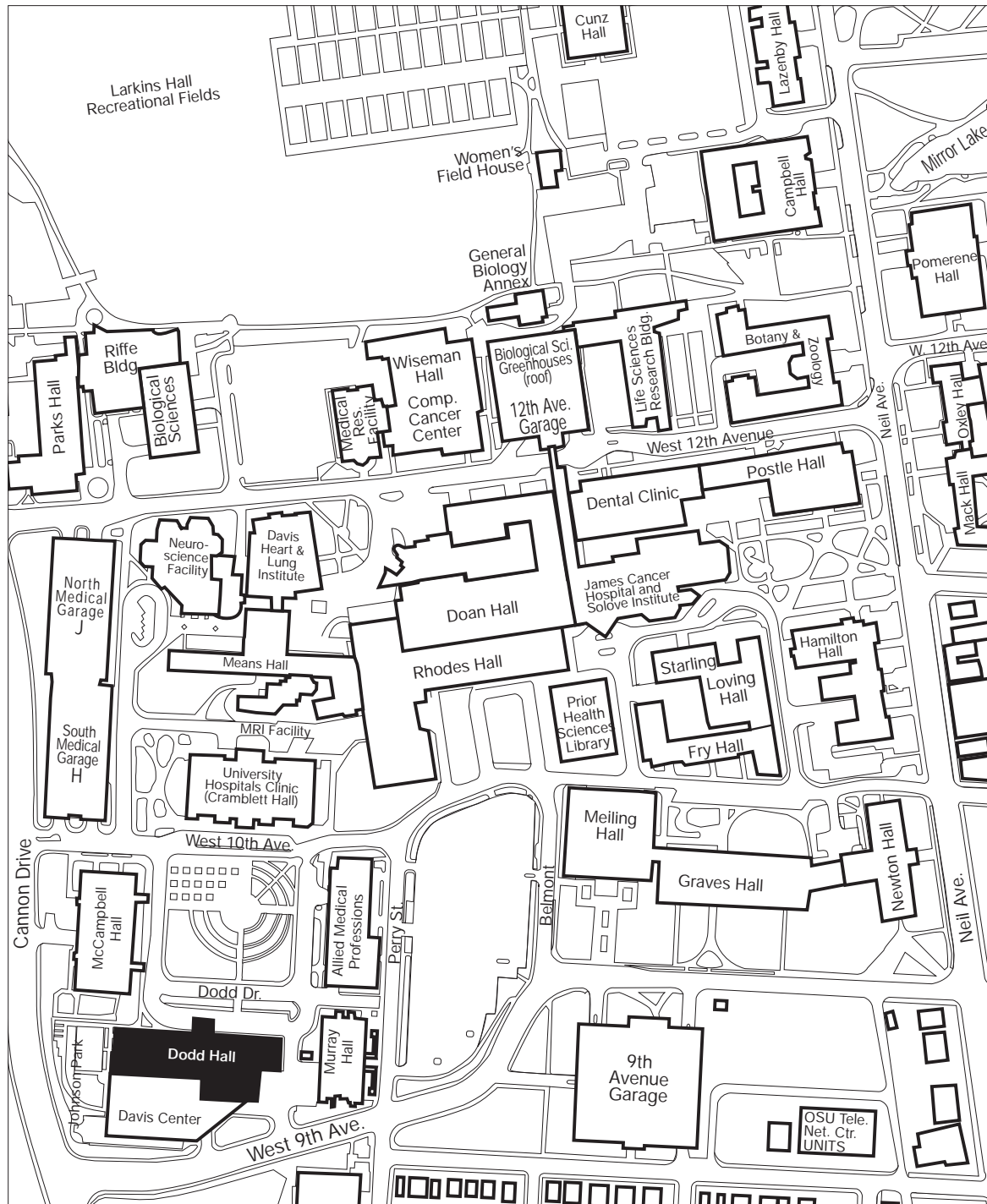
Physical Facilities Garage and Shop Relocation



Office of Business and Finance
Office of Facilities Planning and Development

August 10, 2001

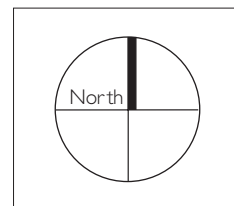
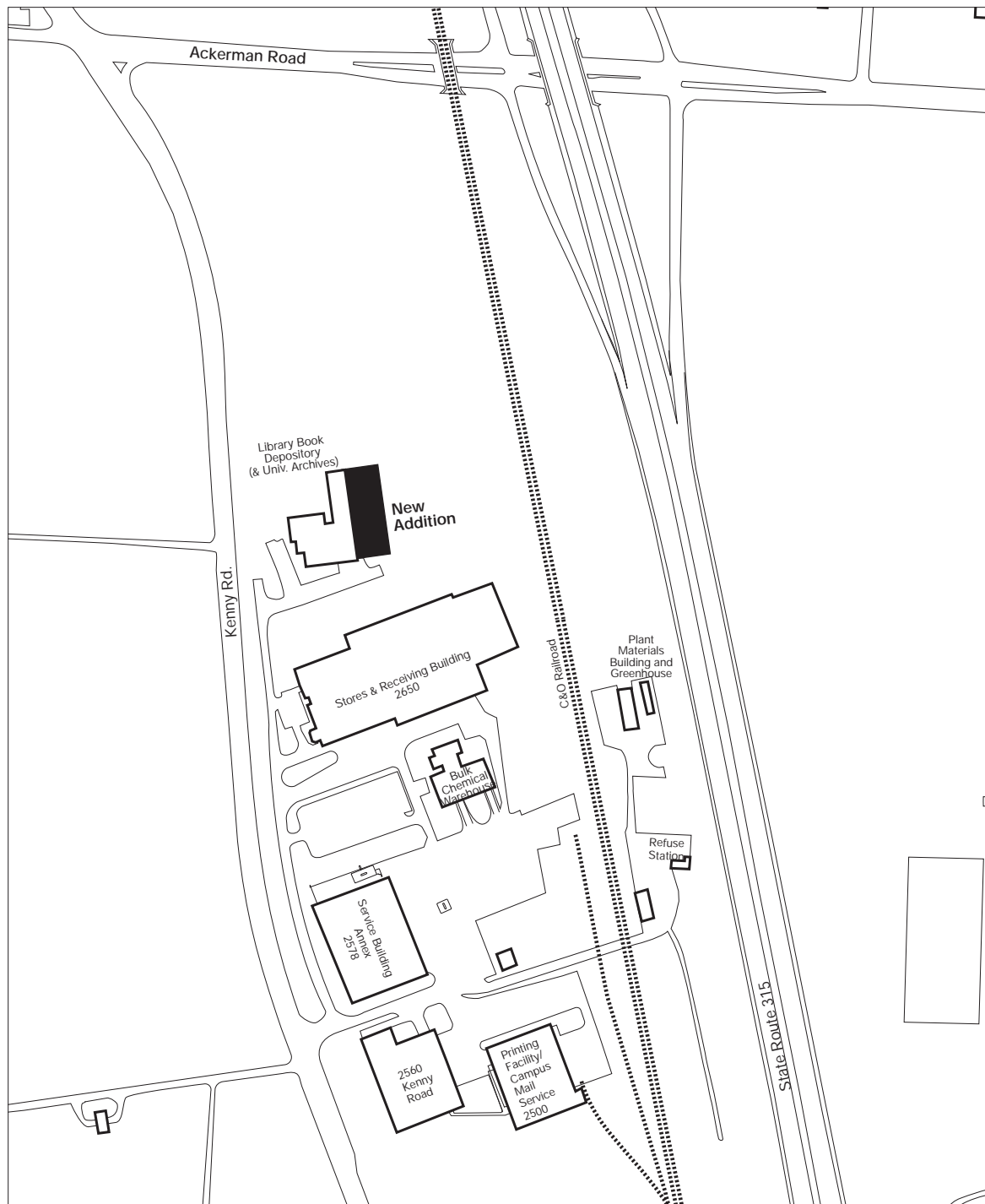
Dodd Hall Chilled Water Plant Structure



Office of Business and Finance
Office of Facilities Planning and Development

August 10, 2001

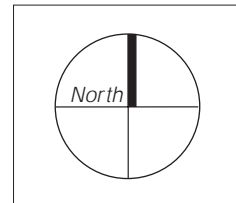
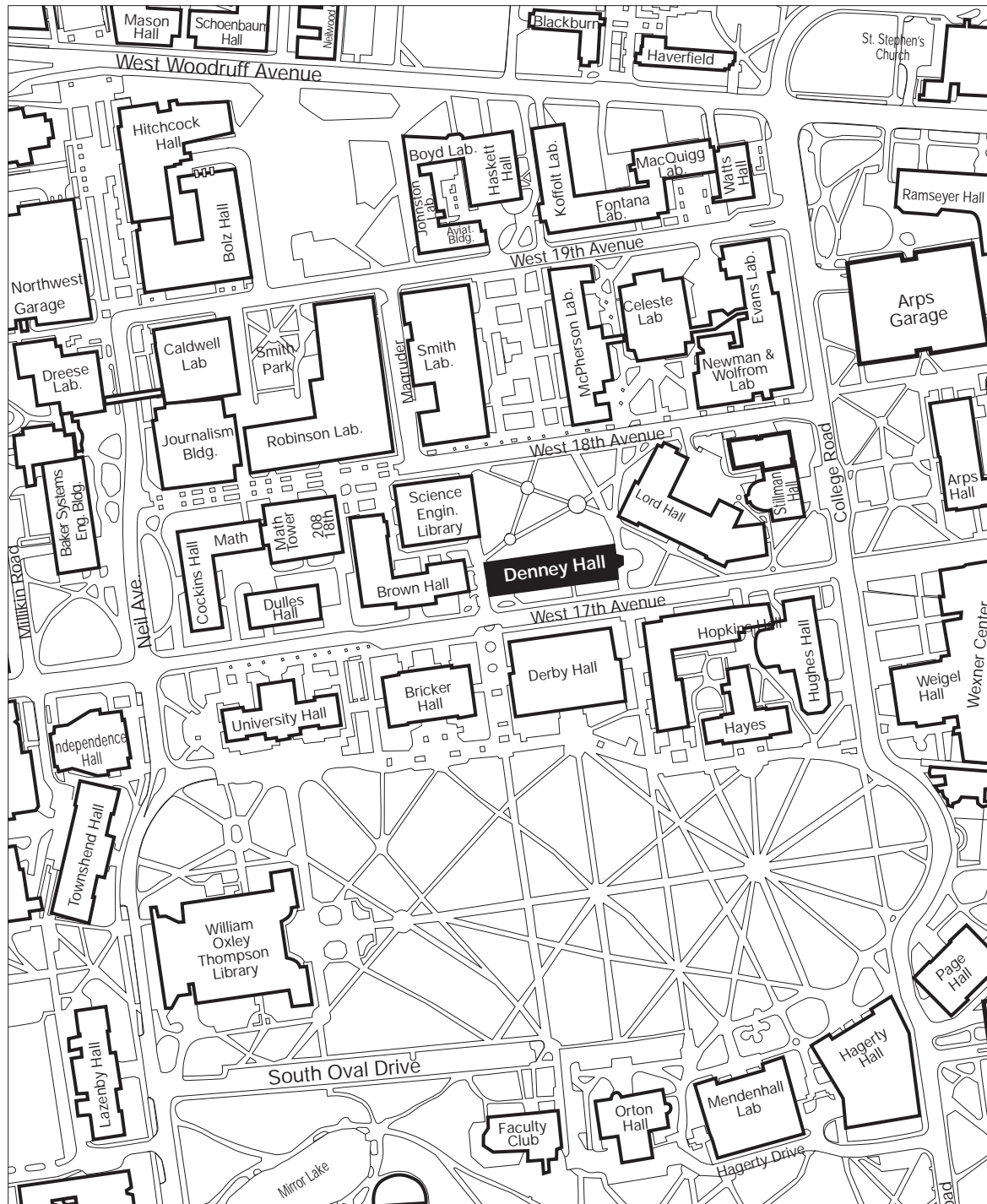
Library Book Depository Phase II



Office of Business and Finance
Office of Facilities Planning and Development

December 9, 2000

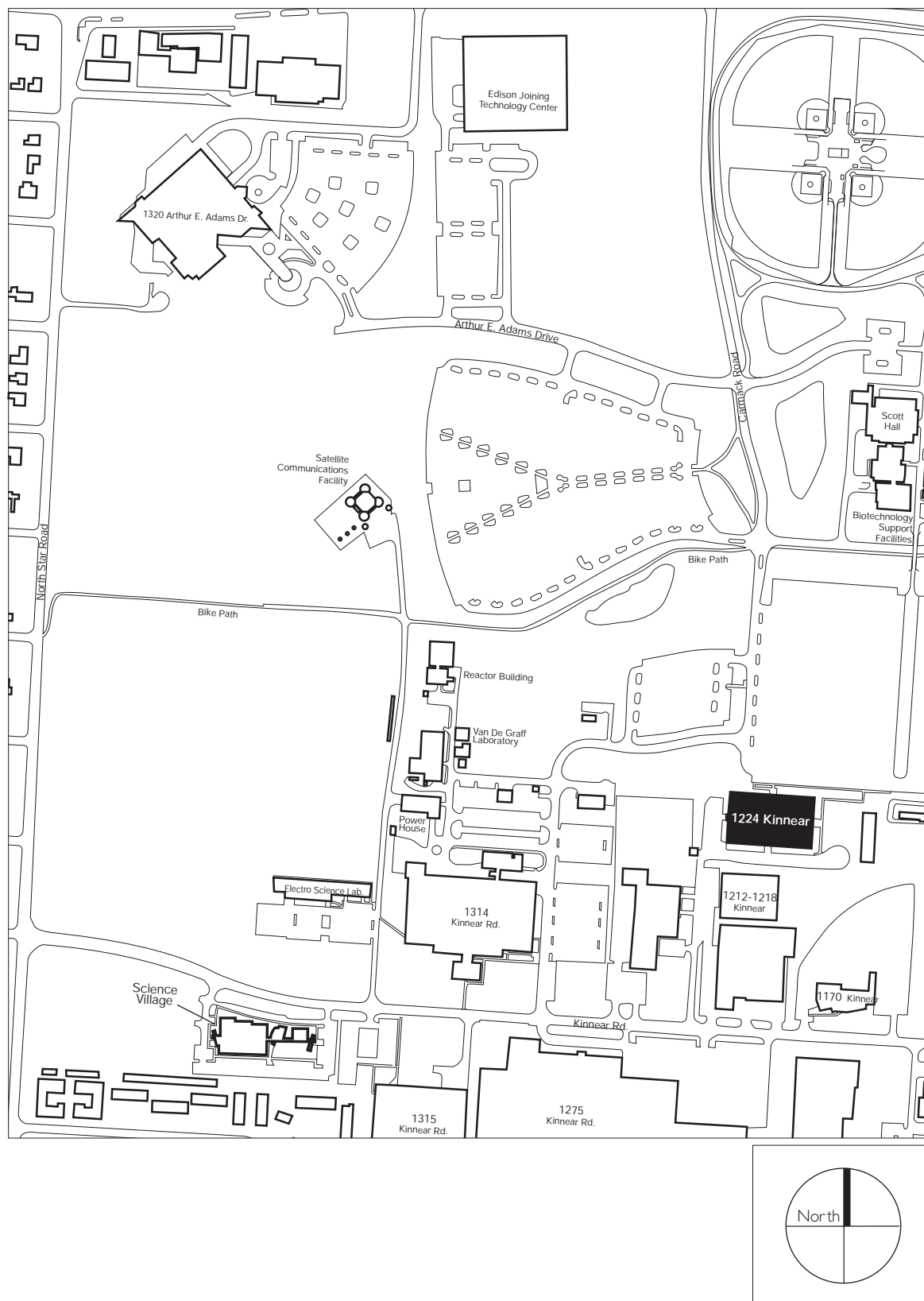
Denney Hall - Classroom Renovation Phase I



Office of Business and Finance
Office of Facilities Planning and Development

May 18, 2001

1224 Kinnear Road - BALE Program



Office of Business and Finance
Office of Facilities Planning and Development

April 17, 2001

PURCHASE OF REAL PROPERTY

1578 NEIL AVE
COLUMBUS, OHIO

Location and Description

The property to be purchased consists of approximately 0.138 acre located at 1578 Neil Avenue within the University's South Campus acquisition area. The property has a 2,856 square foot building, constructed in 1896, currently used as a rooming house.

Appraisals and Purchase Price

The University has obtained two MAI appraisals of the property: the first by Kohr Royer Griffith in August 2000 valued the property at \$145,000; the second by Affiliated Appraisers of America in July 2001 appraised the property at \$164,000. The owner, the Francis W. Kessler and Joyce D. Kessler Trust, has agreed to sell the property to the University for \$164,000. Total acquisition costs are expected to be \$175,000, including closing costs, appraisals, and Real Estate and Property Management fees. Funding will be provided from the land purchase account for the purchase price and closing costs; Housing, Food Services and Event Centers will fund any other costs.

Use of the Property

Title to the property will be taken in the name of the State of Ohio for the use of The Ohio State University. The acquisition of this property is a critical for the development of the graduate and professional student housing project.

Proposed Purchase of Real Property 1578 Neil Avenue



No True Scale



Office of Business and Finance
August 29, 2001

Map Provided by University Engineer's Office

**PURCHASE OF REAL PROPERTY AND
AND SALE OF REAL PROPERTY**

1584 NEIL AVENUE AND
1544-1546 NEIL AVENUE

The property located at 1584 Neil Avenue, owned by Bavelis Properties, is needed in order to commence construction of the graduate and professional student housing project. The owner has proposed to trade that property to the University for another owned by the University at 1544-46 Neil Avenue.

1584 Neil Avenue

This property, owned by Bavelis Properties, consists of a 2,856 square foot residence, constructed in 1896 and in good condition, situated on approximately 0.138 acres, and currently used as a rooming house. The property is within the University's South Campus acquisition area.

1544-1546 Neil Avenue

The property located at 1544-1546 Neil Avenue is owned by the Board of Trustees. The property includes a 4,983 square foot residence in fair condition, currently being used for student housing, and situated on approximately 0.138 acre.

Appraisals and Consideration

MAI appraisals conducted in January 2001 by Affiliated Appraisers of America valued the property at 1584 Neil Avenue at \$320,000 and the University property at 1544 Neil Avenue at \$310,000. Bavelis Properties has offered to sell the 1584 Neil Avenue property in exchange for the University property at 1544-1546 Neil Avenue, plus \$25,000 for needed repairs and all closing costs (expected to be about \$3,000.00). Funding will be provided from Housing, Food Services, and Event Centers.

Use of the Property

Title to the property at 1584 Neil Avenue will be taken in the name of the State of Ohio for the use of The Ohio State University. The acquisition of this property is critical for the development of the graduate and professional student housing project.

**Purchase of Real Property
1584 Neil Ave.**

**Sale of Real Property
1544-1546 Neil Avenue**



No True Scale



Office of Business and Finance
August 29, 2001



1584 Neil Ave.



1544-1546 Neil Ave.

Map Provided by University Engineer's Office

PURCHASE OF REAL PROPERTY

7.136 ACRES ON COUNTY HOME ROAD
PARIS TOWNSHIP, UNION COUNTY, OHIO

Location and Description

The unimproved 7.136 acres to be purchased are owned by Union County. The property is close to the intersection of State Route #4 and County Home Road just north of the City of Marysville. The site is part of a 107-acre tract that the Union County Commissioners are developing into an educational, recreational, and public service complex.

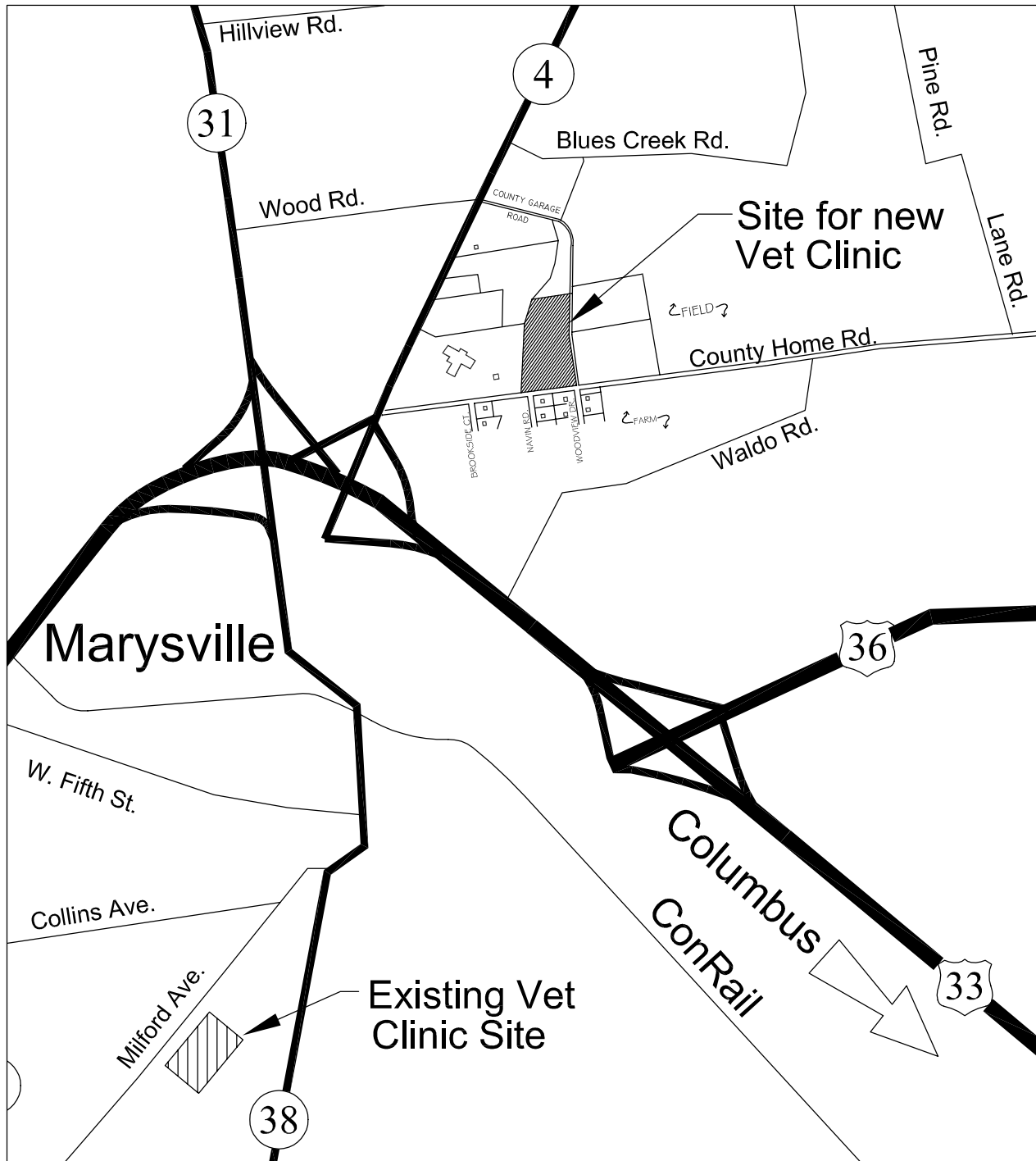
Appraisals and Purchase Price

An MAI appraisal completed in March 2000 by Ohio Real Estate Consultants valued the property at \$50,000. The property is being sold to the University for \$40,000. Total acquisition costs are expected to be approximately \$50,000, including closing costs, appraisals, and Real Estate and Property Management transaction fee. Funding for all costs (including any unanticipated expenses) will be provided by the College of Veterinary Medicine.

Use of the Property

Title will be taken in the name of the State of Ohio for the use of The Ohio State University. The site will be used for construction of a new large animal clinic by the College of Veterinary Medicine. (The building project will be presented separately for the Board's consideration at a later date.) This facility will replace the existing clinic on Milford Road in Marysville. A Memorandum of Understanding among all the University offices involved will be executed prior to construction.

Acquisition of Real Property for Veterinary Clinic Site In Union County



No True Scale



Office of Business and Finance
Board of Trustees Meeting
August 29, 2001

Map Provided by University Engineer's Office

GRANT OF PERMANENT AND TEMPORARY LICENSES TO FRANKLIN COUNTY

LANE AVENUE BRIDGE REPLACEMENT PROJECT APPROXIMATELY FOUR ACRES ON LANE AVENUE, COLUMBUS, OHIO

Location and Description

Franklin County will replace the Lane Avenue bridge over the Olentangy River. In addition, the County will make improvements to the intersection of Olentangy River Road and Lane Avenue as part of a road-widening project to be undertaken by the City of Columbus between Olentangy River Road and High Street. To facilitate the bridge project, the University has been asked to grant licenses pursuant to Ohio Revised Code Section 3345.18 to permit the County to use in perpetuity certain University property for the bridge improvements and to use temporarily certain other University property during construction.

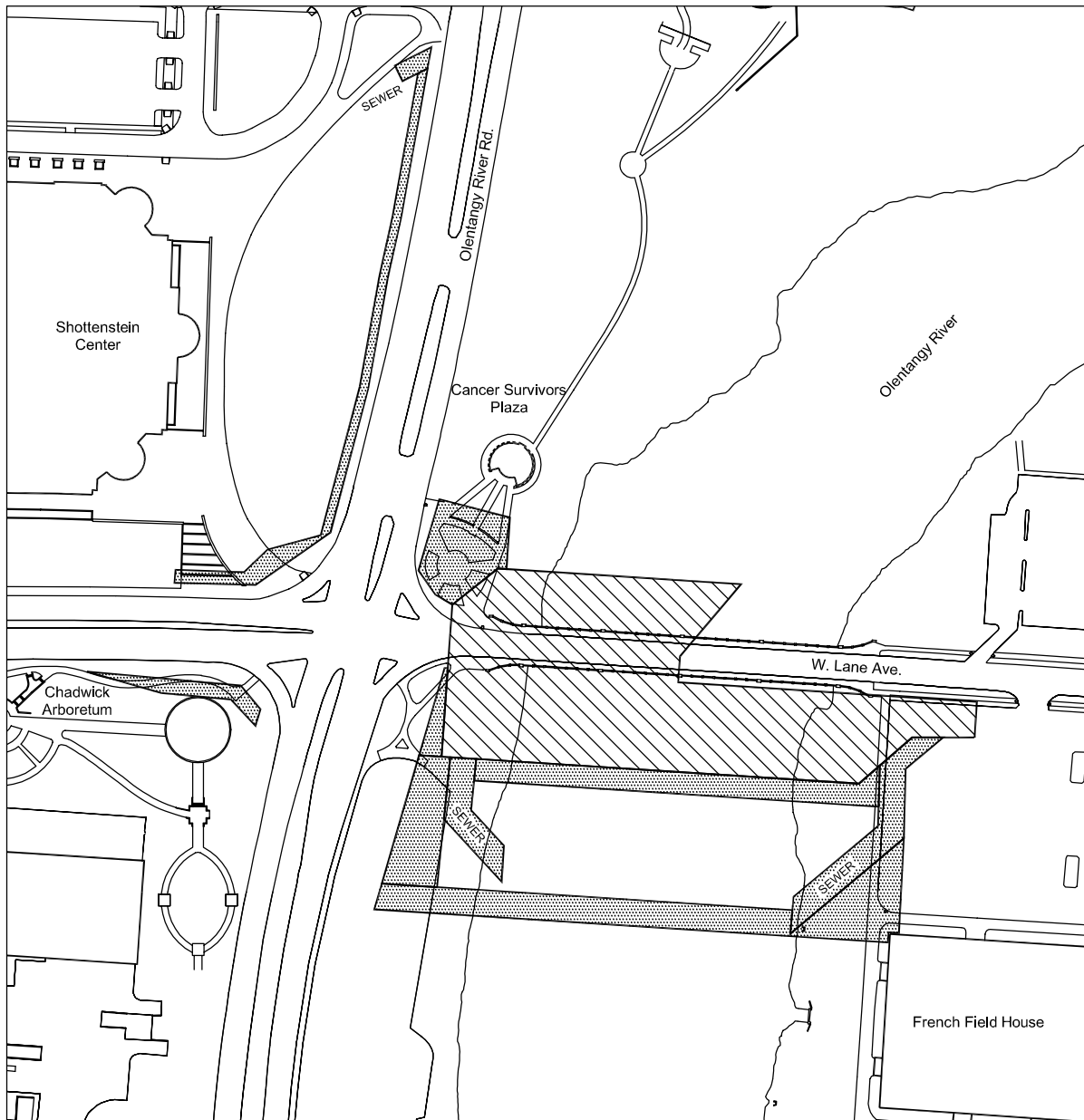
Appraisals and Consideration

An MAI limited scope appraisal, completed in May 2001 by Nash Wilson Associates and funded jointly by Franklin County, the City of Columbus, and the University, valued the land for which the permanent licenses would be granted to be \$114,500, and the value of the temporary licenses to be \$84,000. In lieu of cash payment for these licenses, the University will receive a series of improvements to the bridge and surrounding areas as part of the bridge and roadway projects, including steps on the west end of the bridge, telecommunications conduit, and improvements to the Cancer Survivor Park. The current estimated value of these improvements is in excess of \$200,000. Due diligence expenses of about \$7,500, including the appraisal cost and Real Estate and Property Management fee, will be borne by the University.

Use of the Property

Franklin County desires a permanent license to the two acres immediately under and around the bridge for the purpose of bridge maintenance. The balance of the licenses will be for temporary construction access to an additional two acres for approximately 30 months for sewer work, road grading, construction lay-down space, erection of the temporary construction bridge, and aesthetic enhancements.

Grant of Permanent and Temporary Licenses for the Widening of Lane Avenue and Replacement of the Lane Avenue Bridge



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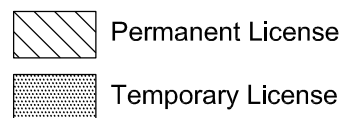


Map Provided by University Engineer's Office

Office of Business and Finance

Board of Trustees Meeting

August 29, 2001



**OSU Board of Trustees
Fiscal Affairs Committee
FY 2002 Budget Summary
August 29, 2001**

- I. Context
 - A. Strategic Objectives
 - B. Environment
 - C. Previous Board Action
- II. Income and Expense Summary
 - A. Enrollment Projection
 - B. Revenue Projections
 - C. Funding for Continuing Services
- III. Strategic Investments
 - A. OAA Multi-year Commitments
 - B. Performance Challenge
 - C. Undergraduate Experience
 - D. Technology
 - E. Reserves
 - F. Mandates
 - G. Other Initiatives
 - H. President's Strategic Reserve
 - I. Development
 - J. Other Funding Sources
- IV. Implications
 - A. Strategic
 - B. Financial

Office of Academic Affairs
Office of Business and Finance
August 21, 2001

I. Context

A. Strategic Objectives - to support the goals of the Academic Plan, which are:

1. Build a world-class faculty
2. Develop academic programs that define Ohio State as the nation's leading public land grant university
3. Enhance the quality of the teaching and learning environment
4. Enhance and better serve the student body
5. Create a diverse university community
6. Help build Ohio's future

B. Environment

1. FY 2002 represents the most difficult budget in seven years.
2. Smallest increase in state support in nine years.
3. Smallest pay raise in nine years.
4. Largest increase in health care costs in over a decade.
5. Largest increase in energy costs in two decades.
6. Continuing uncertainty in state budget picture
7. Increasing competitive pressures on salaries and student financial aid

C. Previous Actions of OSU Board

- | | | |
|----|------------|--|
| 1. | February 2 | Strategic Indicators Report |
| 2. | March 7 | Financial Benchmark Report |
| 3. | April 6 | Compensation Benchmark Report |
| 4. | June 1 | Compensation Guidelines approved |
| 5. | June 1 | Approval for Tuition and Fees |
| 6. | June 29 | Approval of Income and Spending Totals |

II. Income and Expense Summary

A. Enrollment Projections

The enrollment adjustments are based on the following headcounts for the Columbus Campus:

<u>FY 99 (Au)</u>	<u>FY 00 (Au)</u>	<u>FY 01 (Au)</u>	<u>FY 02 (Au)</u>
48,511 (act)	48,003 (act)	47,952 (act)	47,827 (est)

B. Revenue Projections

- Instructional Subsidy is based on the approved State budget. Reflects NFQF of 5,800.
- Student fees increase on the Columbus Campus at 9.3% for undergraduates and 5.0% for all others, such as graduate and professional students, unless otherwise noted, adjusted for enrollment changes.
- Resident undergraduate fees, net of the Access Challenge credit, at the Regional Campuses and ATI will increase:
 - ✓ 7.6% for lower division Regional Campus students
 - ✓ 6.5% for upper division Regional Campus students
 - ✓ 5.8% for ATI students
- Research Overhead is projected to increase 3.5% to cover increased research costs.
- Other Overhead, including earnings overhead, projected to increase 4.5%.
- When increases in Student Financial Aid are deducted from increased revenues, the net projected increase in revenues is 3.2%.

Continuing General Funds Income (Columbus Campus Only)
(All figures in millions)

Revenue Source	FY 01 Base	FY 02 Estimate	\$ Difference	% Change
Instructional Subsidy	\$317.7	\$322.9	\$5.2	1.6%
Performance Challenge ¹	20.2	19.1	(1.1)	(5.4)%
Student Fees	326.5	354.8	28.3	8.7%
All Other				
Research Overhead	41.7	43.1	1.4	3.6%
Other Overhead ²	35.2	36.8	1.6	4.5%
Investment Income	10.1	10.1	0.0	0.0%
Unrestricted Endowment	5.0	5.0	0.0	0.0%
Miscellaneous ³	1.0	1.0	0.0	0.0%
Subtotal	93.0	96.0	3.0	3.2%
Continuing Funds Carried Forward	NA	NA	0.1	NA
Total Resources Available	\$757.4	\$792.8	\$35.5	4.7%

C. Funding for continuing services:

1. Compensation – Includes:

- \$395 annual increase per full time faculty & staff.
- \$0.6M for faculty promotions.
- \$0.8M for contract agreements.
- 32% increase in health benefits.

2. Student Financial Aid – Includes:

- 6.0% base increase for undergraduate scholarships.⁴
- \$0.9M for the Buckeye Scholarship Program.
- 5.0% for graduate fee authorizations.
- \$3.2M enrollment adjustment for Fee Authorizations.

¹ Includes Research and Success Challenge.

² Includes Hospitals and Auxiliaries.

³ Includes recycling revenue, capital design fees and other miscellaneous fees.

⁴ Additional increases included in the 3.3% set aside.

3. Research Support - increase in Research Support is equal to inflationary cost of continued services. Increase in indirect cost recoveries should fund this increase.
4. Facilities - includes 2.9% inflation adjustment for Plant, Operation and Maintenance of existing facilities, including utilities plus an additional \$2.5M for projected fuel increases.
5. All other expenses - such as legal and bank fees are not given inflationary adjustments.

Continuing General Funds Expense (Columbus Campus Only)
(All figures in millions)

Continuing Services	FY 01 Base	FY 02 Recommended	\$ Difference	% Change
Salaries & Wages	\$422.5	\$427.4	\$4.9	1.2%
Benefits	77.9	85.1	7.2	9.2%
Student Aid ⁵	90.8	99.6	8.8	9.7%
Research Support ⁶	37.8	39.3	1.5	4.0%
Facilities	43.8	47.8	4.0	9.1%
All Other	84.7	87.9	3.2 ⁷	3.8%
Sub Total	\$757.5	\$787.1	\$29.6	3.9%
Strategic Investments ⁸	NA	5.8	5.8	NA
Total Expenses	\$757.5	\$792.9	\$35.4	4.7%

⁵ Includes undergraduate scholarships, graduate fee authorizations, fellowships and employee & dependent fee authorizations

⁶ Includes Research Fee Authorizations and Research Challenge.

⁷ Includes revenue enhancement and mandates.

⁸ See detail of Strategic Investment on page 6. Strategic Investments were \$13.0M in FY 2001 and have been distributed.

III. Strategic Investments

General funds earmarked for strategic investment over and above current services include the following.

Strategic Investment	Continuing	One-Time
OAA Multi-year Commitments	\$1,200,000	\$844,000
Performance Challenge	-1,050,000	0
Undergraduate Experience	4,600,000	0
Technology	0	10,400,000
Reserves	500,000	1,000,000
Mandates	311,000	2,111,000
Other	190,000	790,000
Grand Total	\$5,751,000	\$15,145,000

In addition to General Funds, resource allocations are also recommended from the following supplemental resources:

	Continuing	One-Time
President's Strategic Reserve	0	\$2,698,000
Development	\$1,401,000	0
Other	0	2,500,000
Grand Total	\$1,401,000	\$5,198,000

A. OAA Multi-year Commitments

In order to plan effectively, program managers need to be able to count on a predictable revenue stream for more than one year at a time. While a changing fiscal and legal environment makes this impossible to do in all cases, Academic Affairs has identified three critical areas that are so important that the University has committed to specified increases on a multi-year basis.

These areas are the Academic Enrichment/Selective Investment Program and Enhanced Recruitment of top students and the Trustees Chair. These amounts, along with one-time funds are as follows:

Program	Continuing	One-time
Academic Enrichment/Selective Investment	\$800,000	
Enhanced Recruiting	400,000	500,000
Trustees' Chair		344,000
Total	\$1,200,000	\$844,000

In addition, the central investment in Academic Enrichment/Selective Investment will be matched by a reallocation from the Colleges.

More information on the funding history of these programs can be found in the Multi-year Commitments section of the Current Funds Budget book.

B. Performance Challenge

There have been a number of changes in recent years in the way the State of Ohio provides funding support for higher education. The most significant of these has been a shift away from exclusive reliance on an enrollment-driven formula to greater reliance on funding related to performance in critical areas of importance to the State of Ohio. This effort has been strongly supported by the Ohio Board of Regents, all of Ohio's colleges and universities, as well as our elected officials.

However, this biennium, after three years of increased funding, the Challenge funds were reduced in the state's operating budget. In FY 2002, OSU Columbus Campus will experience a 7.3 percent reduction in Research Challenge Funds and a 3.7 percent reduction in Success Challenge Funds.

C. Undergraduate Experience

Since fiscal year 1996, the University has allocated a portion of the undergraduate student fee increase beyond that needed to meet baseline service needs to program improvements that directly benefit students. This year, 3.3% of the 9.3% increase, or \$4.6 million has been earmarked for this purpose.

The specific recommendations for allocation of these funds are listed below. As in previous years, these recommendations have been developed in consultation with student government leaders.

Undergraduate Experience Funding Recommendations

Program Area	Continuing
Student Financial Aid	\$2,000,000
Course and Program Access	870,000
Instructional Improvement	50,000
Technology	250,000
Academic and Career Advising	130,000
Living/Learning	250,000
Diversity in a Global Environment	150,000
Planning for Renovation of Ohio Union	300,000
Additional Undergraduate Programming	600,000
Grand Total	\$4,600,000

D. Technology

In addition to \$250,000 in continuing funds allocated as part of the undergraduate tuition increase, the University recommends \$10.4 million in one-time funds to address University-wide technology support needs. The single largest component of these recommendations is \$5.4 million for enterprise-wide systems, of which \$4.9 million is targeted for the upgrade of the HR system that was first installed in 1997.

Recommendation	One-Time
CIO Enterprise-wide	\$5,400,000
OIT Transition Support	3,000,000
ARMS Internal Loan Repayment	2,000,000
Grand Total	\$10,400,000

E. Reserves

Reserves are necessary to address issues that come up in the course of the year for which specific funds have not been set aside. These include:

Recommendations	Continuing	One-time
Provost's Reserve	\$200,000	0
President's Reserve	200,000	0
General Reserve	100,000	1,000,000
Grand Total	\$500,000	\$1,000,000

F. Mandates

Every year the University is faced with new legal requirements in a variety of areas. Even though funding to comply with these State and Federal mandates is not provided in many cases, it is still in the best interest of the University to comply.

In fiscal year 2002, a total of \$311,000 in continuing funds and \$2,111,000 in one-time funds is recommended for this purpose. The principle mandates recommended for funding are listed below:

Recommendations	Continuing	One-time
Environmental	0	\$845,000
Research Risks/Lab Animals	\$161,000	1,117,000
Disability Services	150,000	16,000
All Other	0	133,000
Grand Total	\$311,000	\$2,111,000

G. Other Initiatives

Continuing and one-time General Funds are recommended for the following additional items. This includes a onetime health insurance premium credit for employees with annual salaries of \$30,000 or less and \$500,000 as part of a multi-year effort to restore the Oval.

Recommendations	Continuing	One-time
Health Insurance Premium Credit	0	\$250,000
Oval Restoration	0	500,000
The Women's Place	\$100,000	40,000
Summer Commencement	40,000	0
Security Back-up	50,000	0
Grand Total	\$190,000	\$790,000

H. President's Strategic Reserve

The President's Strategic Reserve was established in FY 2001 as a means of providing seed money to support the initiatives of the Academic Plan. These one-time funds are allocated at the President's discretion and may be allocation over a multi-year period. The President has approved the following allocation for FY 2002:

Medical Informatics	\$1,250,000
Library Acquisitions	713,000
Graduate Student Diversity Recruiting	360,000
P-12 Initiative	200,000
Outreach and Engagement	150,000
World Class Faculty	25,000
Total	\$2,698,000

I. Development

As part of the FY 2001 budget, the Board approved the funding of Development from interest earned on gift receipts proceeds. This has been accomplished through a combination of a 1.1% charge on endowment earnings, interest from a 90-day hold on current use gifts and unrestricted gift money. These sources will provide \$1.4 million in additional funds for Development in FY 2002, compared to FY 2001 actual spending levels. It is recommended that these funds be allocated as follows:

FY 02 Budget Priorities	Amount
Salary and Benefit Adjustments	\$432,000
Fawcett Center Rent and Operations	286,000
West Coast Development Officer	60,000
Director of Stewardship	85,000
Annual Giving (one time)	150,000
Development Communications	40,000
On-going Computer Support	75,000
Additional College Development Officers	171,000
Computer Hardware (one time)	27,000
Donor Stewardship (one time)	75,000
Total New 02 Funding Initiatives	\$1,401,000

J. Other Funding Sources

In addition to the funding sources described above, it is recommended that \$2.0 million in unspent Success Challenge funds be set aside as a reserve to supplement continuing allocations for Student Financial Aid and \$500,000 unrestricted gift money be set aside to support the University's Strategic Communication Initiative.

IV. Implications

A. Strategic

1. The University will still be able to make progress on its strategic goals but at a much slower pace.
2. Positive changes will be most evident in the undergraduate experience due to the influx of additional tuition and fees.
3. OSU's undergraduate tuition will still compare favorably with similar institutions.
4. Slippage will be most apparent in compensation and has to be addressed in FY 2003.

B. Financial

1. The budget is balanced based on the current state budget appropriations, however the risk is on the downside and reserves are minimal.
2. Financial projections for next year are not much brighter – therefore planning for FY 2003 has already begun and a compensation strategy for FY 2003 and beyond will be presented to the Board at the October 4 meeting.
3. The University continues to be at risk of falling further behind its peer institutions in terms of overall resources.

BOARD OF TRUSTEES RESOLUTIONS

Fiscal Year 2001-02 Compensation Guidelines

June 1, 2001

Synopsis: Compensation guidelines for FY 2002 are proposed.

WHEREAS the current budget expires on June 30, 2001; and

WHEREAS the Ohio House and Senate each has passed its version of the State budget for the 2001-2003 biennium; and

WHEREAS certain cost increases, such as for benefits and parking, affecting faculty and staff are now known; and

WHEREAS the University desires to implement at least a minimal pay increase for FY 2002 to help lessen the impact of these increases; and

WHEREAS the University has granted a one-time health insurance premium credit for those employees whose annual salary is \$30,000 or less; and

WHEREAS salary increases for bargaining unit employees already are in place in accordance with their contracts; and

WHEREAS appropriate consultations have taken place throughout the University and a compensation adjustment to help lessen the impact of benefits and parking increases has the support of the Coordinating Council and the Planning Cabinet:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees approves an annual increase in compensation of approximately \$395 for all regular faculty and non bargaining unit staff employed at 75% to 100% time and meeting performance expectations, and an annual increase of approximately \$270 for all regular non bargaining unit faculty and staff employed at 50% to 74% time and meeting performance expectations, effective July 1, 2001, as described in the attached materials; and

BE IT FURTHER RESOLVED, That the University will provide \$15 per month, for each month that a student is paid a stipend, toward student health insurance for Graduate Associates; and

BE IT FURTHER RESOLVED, That Graduate Associate stipends will increase by \$10 per month and that the minimum Graduate Associate stipend will increase to \$900 per month; and

BE IT FURTHER RESOLVED, That the President will report to the Board of Trustees at the October meeting on a plan for restoring faculty and staff salaries to market levels.

2001-02 Tuition Increase

June 1, 2001

Synopsis: Tuition and other fee increases for Fiscal Year 2001-02 are proposed.

WHEREAS the current budget expires on June 30, 2001; and

WHEREAS the Ohio General Assembly has passed the State budget for the 2001-2003 biennium and forwarded it to the Governor, and that budget includes elimination of the State mandated tuition fee caps; and

WHEREAS it is the University's intent to increase the combined FY 2001-02 General and Instructional Fees for in-state undergraduates at the Columbus Campus by 9.3% in order to improve its undergraduate education and experience; and

WHEREAS consultations with the Professional Colleges have taken place to determine the level of their Instructional fee increases above a 5.0% base; and

WHEREAS consultations continue to take place for the Regional Campus Instructional, General and Nonresident fees in view of changes in the State budget regarding Access Challenge funding at the Regional Campuses:

NOW THEREFORE

BE IT RESOLVED, That Instructional and General Fees for the Columbus Campus be increased by 9.3% for Fiscal Year 2001-02, contingent upon removal of or exemption from the fee cap as contained in the enacted State budget and that the Professional Instructional, General, Nonresident and other fees be increased in accordance with the attached materials.

230

Fiscal Year 2002 Current Funds Budget

June 29, 2001

Synopsis: Approval of the budget for Fiscal Year 2002 is proposed.

WHEREAS the State has passed its budget for Fiscal Years 2002 and 2003, which includes funding levels for State institutions of higher education; and

WHEREAS fee increases for the Columbus Campus and compensation levels were approved at the June 1 meeting of the Board of Trustees; and

WHEREAS other levels of resources and expenditures have been identified for the 2001-02 fiscal year; and

WHEREAS \$5.0 million of the University's Rainy Day Fund were used to offset subsidy cuts in FY 2001; and

WHEREAS appropriate planning and consultation within the University has been accomplished, and the President now recommends approval of the Fiscal Year 2002 budget:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby reaffirms the tuition and fees approved at its June 1, 2001, meeting, pursuant to the newly enacted State budget; and

BE IT FURTHER RESOLVED, That in-state undergraduate tuition and fees, net of the Access Challenge credit, be increased at the Regional Campuses 7.6% for lower division students and 6.5% for upper division students, 5.8% at the Agricultural Technical Institute, and as specified in the accompanying materials for all other levels of students, all to be pursuant to the newly enacted State budget; and

BE IT FURTHER RESOLVED, That the University's General Funds Budget Summary for Fiscal Year 2001-02, as described in the accompanying text and tables, be approved, with authorization for the President to make expenditures within the projected income levels; and

BE IT FURTHER RESOLVED, That the University will submit the detailed Current Funds Budget for the August 31, 2001 meeting of the Board of Trustees; and

BE IT FURTHER RESOLVED, That the President is authorized to implement a one-time reallocation equal to 1.0% of each Columbus Campus General Fund units' present budget allocation to replenish the University's Rainy Day Fund.

231

Synopsis: The President recommends approval of the completed current funds budget for fiscal year 2001-2002.

WHEREAS the University's General Funds Budget Summary for fiscal year 2001-2002 was approved at the June 29 meeting, with authorization for the President to make expenditures within the projected income levels; and

WHEREAS the President now presents the fiscal year 2001-2002 Current Funds Budget for final approval:

NOW THEREFORE

BE IT RESOLVED, that the Board of Trustees hereby approves and adopts the completed fiscal year 2001-2002 Current Funds Budget.

I. BUDGET PLANNING SUMMARY

Academic Plan

The Ohio State University aspires to be among the world's truly great universities - advancing the well being of the people of Ohio and the global community through the creation and dissemination of knowledge. Ohio needs a great teaching and research university for a rich flow of ideas, innovation, and graduates from a wide variety of disciplines. Ohio also needs a great university to be what *The New York Times* has called a "revving economic engine" that spurs strategic growth in the new Information Age economy.

Since 1992, Ohio State has focused on four core elements identified in the University's original mission and vision statement:

1. becoming a national leader in the quality of our academic programs;
2. being universally recognized for the quality of the learning experience we offer our students;
3. creating an environment that truly values and is enriched by diversity;

4. expanding the land-grant mission to address our society's most compelling needs.

In 2000, the University began a review of the 1992 mission and vision statement. A group of Ohio State administrators, deans, and faculty developed the Academic Plan. The draft Academic Plan was reviewed and refined by faculty, staff, and students as well as representatives from the extended Ohio State community.

The six strategies and fourteen initiatives identified in the Academic Plan reflect the values and aspirations of a broad cross section of the University community. These strategies and initiatives are intended to serve as a roadmap for the University over the next five years. However, it is recognized that the implementation of the Plan will be a continuing process, and the pace at which the University progresses will depend upon a number of circumstances, including the availability of financial resources. They guide the resource allocation decisions in the University's FY 2002 Current Funds Budget. These strategies and initiatives are:

Strategy: Build a World-Class Faculty

1. Over the next three to five years, recruit at least 12 faculty members who have attained or have the potential to attain the highest honors in their disciplines, concentrating these appointments in areas of strategic focus.
2. Implement a faculty recruitment, retention, and development plan - including a competitive, merit-based compensation structure - that is in line with our peer institutions.

Strategy: Develop Academic Programs that Define Ohio State as the Nation's Leading Public Land-Grant University.

3. Continue the Strategic Investment approach by competitively funding initiatives that build programmatic strength and open new fields. Build on existing capabilities and capture opportunities specific to Ohio State and to Ohio. Maintain ongoing multidisciplinary initiatives where appropriate and develop new initiatives that draw on university-wide strengths to attack major problems of the next quarter century. Create multidisciplinary centers that can attract additional faculty in key areas, helping reduce student-faculty ratios in high-demand fields.
4. Significantly increase space dedicated to funded research beyond what is currently planned. Include a multidisciplinary building devoted to high-quality research space as well as to office and meeting space.

Strategy: Enhance the Quality of the Teaching and Learning Environment.

5. Transform the Library into a 21st-century Information Age center within the next five to ten years.
6. Upgrade the quality of our classroom pool space and enhance the appearance of the campus facilities and grounds.
7. Provide faculty, staff, and students with the latest technology tools for leadership in teaching, research, and career development within the next five years.

Strategy: Enhance and Better Serve the Student Body.

8. Within the next three years, make admissions to Ohio State selective throughout the year for new freshmen and for all transfer students.
9. Create a rich educational environment for undergraduates. Increase course accessibility, reduce class sizes, and establish at least ten scholars programs within five years - expanding opportunities for students to live with those who share common interests and enhancing students' academic success and sense of community. Provide academic programming, advising, and career counseling within these communities.
10. Provide ample need-based and merit-based aid for undergraduates and a competitive financial aid and fellowship support package for graduate and professional students to improve the competitiveness of Ohio State's graduate and professional programs for the best and brightest students.

Strategy: Create a Diverse University Community.

11. Hire at least five to ten women and five to ten minority faculty at a senior level each year for five years through the Faculty Hiring Assistance Program (FHAP) and other initiatives.
12. Recruit, support, and retain to graduation larger numbers of academically able minority students.

Strategy: Help Build Ohio's Future.

13. Significantly strengthen the scope and effectiveness of our commitment to P-12 public education, with a special focus on the education of underserved children and youth. In so doing, work with the State of Ohio and selected local school districts. This initiative will be a university-wide partnership, with the College of Education in the lead college role.

14. Become the catalyst for the development of Ohio's technology-based economy. Increase collaborations with the private sector to enhance research, successfully transfer University technology, and provide experiential learning and career opportunities for students.

To fully support these academic priorities the Academic Plan recognizes the University must continue to emphasize initiatives that further diversify university revenues and strategically target available resources.

Budget Context

In March, at the beginning of the FY 2002 budget planning process, the University presented a financial benchmark report to the OSU Board of Trustees. The financial benchmark report compared OSU's financial trends with nine benchmark institutions in a number of key areas.

These nine benchmark institutions include, in order of their relative rank: Michigan, UCLA, Wisconsin-Madison, Washington, Illinois-Urbana/Champaign, Minnesota-Twin Cities, Texas-Austin, Penn State, and Arizona.

These benchmark institutions represent the top tier of public higher-education institutions of the highest quality that most closely resemble Ohio State in organization and missions. The benchmark institutions represent Ohio State's peers and aspirational peers. In order to provide perspective on how comparable we are to our benchmark peers; similarities between the organizational configuration, distribution of faculty, and institutional size of the benchmark institutions were examined. The most recent outcomes of these comparisons follow:

- Current Funds Revenues per FTE student at Ohio State are significantly (20%) below the average of benchmark institutions. However, this represents a 3-percentage point improvement over FY 1996.
- State support per student FTE at Ohio State (\$8,767) in FY99 is also significantly less (7.9%) than benchmark institutions. OSU's growth rate of 4.1% from FY98 to FY99 fell below the average growth rate of the benchmark institutions (4.8%).
- While instructional expenditures per student FTE at Ohio State are 6% higher than the benchmark average, expenditures on academic support outside the classroom are 39% below the benchmark average.
- Resident undergraduate tuition and fees at Ohio State are 3.8% below the benchmark average in FY 2001.
- Ohio State is ranked higher than any other Ohio public university in academic reputation. Yet, Ohio State's resident undergraduate tuition and fees are 5.4% below the state average.
- This makes Ohio State an excellent value for students and taxpayers, but it also means Ohio State does not have the resources to match our competition in key academic and support areas.

The University will continue to develop benchmarking of key academic, demographic and administrative issues to inform decisions on budget prioritization.

II. ACADEMIC BUDGET PRIORITIES

Strategies and Initiatives

The FY 2002 budget initially focused on the strategies and initiatives identified in the Academic Plan.

Two key elements relating to resources necessary to achieve the strategic goals set forth in the Academic Plan were an increase in state support and an increase in undergraduate tuition.

Unfortunately, the combination of a slowing state economy, increased medical costs and the court order to address inadequacies in the state support of primary and secondary education resulted in the smallest increase in the University's state support in nine years. Progress on the Academic Plan was further constrained by a 32% increase in the University share of employee health benefit costs and the largest increase in energy costs in two decades.

However, with the support of state officials, a plan to increase undergraduate tuition by 9.3% in FY 02 was approved. Guided by the Academic Plan strategy to enhance and better serve the

student body and with student input, 3.3% of the tuition increase will be earmarked for:

- student financial aid to assure access for the neediest students,
- access to high-demand courses and programs,
- improved public computer labs,
- expanded and improved academic and career counseling,
- expanded and improved training for Graduate Teaching Associates,
- expanded and improved Living Learning Centers and University Scholars programs,
- a Multi-Cultural Center, and
- planning for a renovation of the Ohio Union for student services.

The FY 2002 budget also continues to support initiatives designed to diversify revenue sources through increased private fund raising efforts and sponsored research.

In addition to the lower than expected level of state support, double digit growth in the costs of the University employee's health care program and fuel costs required the University to narrow the FY 2002 budget focus to those areas most critical to the Academic Plan. The four FY 2002 funding priorities were determined to be:

1. an improved undergraduate student experience,
2. competitive faculty and staff compensation,
3. biomedical research,
4. the proposed Institute for the Study of Race and Ethnicity.

The most significant investments are made in the undergraduate student experience initiative. The earmarked portion of the additional 2002 tuition funding is used for student financial aid, undergraduate student instruction and other student services.

The budget funds a minimal pay increase for faculty and staff, roughly equal to the increase in employee costs for health insurance and other fees, and contractual pay increases for bargaining unit staff.

The limited investment in employee compensation clearly puts Ohio State increasingly at risk of falling further behind a number of its aspirational peers' compensation levels. The President will report to the Board of Trustees at the October

2001 meeting on a plan to more adequately address faculty and staff compensation levels in FY 2003.

Other 2002 funding priorities include a continued commitment to strategic investments, and an increased investment in research support, revenue enhancement programs, and student recruitment.

Thus, although the University will make progress on its strategic goals, implementation of the Academic Plan will be accomplished at a much slower pace than originally anticipated.

Budget Restructuring

The University is moving away from a budget structure that is heavily driven by past history to one that more directly aligns financial incentives for the colleges with the academic goals of the University.

Over the last five years the University has undertaken a detailed review of College financial statements. Individual college base budgets, informed by the College financial statements and the University Academic Plan, were established. Base budget adjustments, including reallocations of resources among colleges and new central investments, will begin in FY 02 and be completed by FY 07.

Beginning in FY 03, new revenues will be shared with the Colleges based on the following principles of the new budget system.

- The allocation of resources should be mission driven
- In a large complex organization, decentralized decision-making works best.
- Any budget system, but particularly one that is decentralized, depends on the creation and maintenance of a timely and user-friendly information system.
- A significant portion of revenues should be explicitly linked to the generating units, specifically the colleges.
- A portion of all revenues should be dedicated to the support of university-wide goals.
- Costs should also be explicitly linked to the generating college or vice presidential area.

- Although the system should be mission driven, predictability and stability are also important characteristics.
- Appropriate oversight and accountability should be provided by the University's governance and administrative structure.
- A carefully thought out transition is essential to the ultimate success of any changes in the budget system.

While budget restructuring is not a panacea for the University's low level of financial support, it will provide greater incentives for units to generate resources consistent with the goals of the Academic Plan.

III. FY 2002 REVENUE SUMMARY

Overview

Total University current funds revenues including General Funds, Earnings and Restricted revenue are projected to increase by 6.9 percent from \$2.16 billion to \$2.31 billion between FY 2001 and FY 2002.

General Fund revenues for the Columbus Campus consist primarily of State Support (the state share of instruction, challenge funding and state line-item appropriations), student tuition and fees. General Fund revenues are projected to increase by \$35.5 million or 4.7 percent in FY 2002.

For the first time in the history of Ohio State, projected revenue from student tuition will exceed the projected instructional support we receive from the State of Ohio at the Columbus Campus. This phenomenon is not the result of a single lean budget year or biennium, but has been an ongoing trend over the past fifteen years, a time when both the US and Ohio have undergone sustained economic growth. Ohio State's share of instruction has increased an average of only

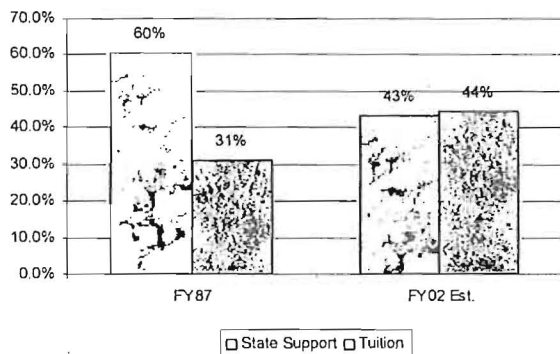
2.4% per year over the last fifteen years. This was partly due to the State budget cuts in the late 1980s and early 1990s that were never replenished by the State even after the economy and the State's budget recovered and partly due to declining enrollments over the past decade.

Ohio has gone from a position fifteen years ago when Ohio State's share of instruction was nearly double its student fee revenue, to a position of state-assisted higher education ten years ago when subsidy was 1.4 times student fee income, to a position today where the State provides a minority share of the instructional funding for Ohio State. And, the forecast for the foreseeable future is that the State's Share of Instruction will continue to fall further behind student fee income. This will put a greater financial burden on students and put Ohio State at greater risk of falling further behind its benchmark institutions due to lack of resources.

Comparison of State Support to Student Fee Income for the Columbus Campus from FY 1987 to FY 2002 (in thousands)

Fiscal Year	State Support	Fee Income	Ratio
FY 1987	\$228,600	\$117,870	1.9 : 1
FY 1992	269,578	190,491	1.4 : 1
FY 1997	283,447	249,369	1.1 : 1
FY 2002	342,089	351,462	1.0 : 1

**State Support and Student Fee Income as a Percentage of Columbus Campus Total General Funds
FY 87 to FY 02 Est.**



State Support

Beginning in fiscal year 2000, the definition of state support changed from only the State Share of Instruction to a combination of the State Share of Instruction and the Challenge funding. This is considered our core funding from the State of Ohio.

In late Spring 2001, the Governor of the state of Ohio announced the need to reduce the fiscal year 2001 operating appropriations for higher education by one percent. The total cut to OSU was \$4.5 million. The vast majority of the cut came from the State Share of Instruction, which amounted to \$3.4 million for the total University and \$3.2 million for Columbus campus alone. The remaining \$1.1 million came from our line-item appropriations, with the exception of the Challenge funding, which was held harmless from the cut. While this cut represented a one-percent cut to our annual appropriations, it amounted to an effective four-percent cut in our appropriations for the remainder of the Fiscal Year.

For FY 2002, the State Share of Instruction for the Columbus and extended campuses is \$345.3 million or 46 percent of the General Funds Budget. This is an increase of \$6.2 million or 1.8 percent from the FY 2001 state share of instruction (after the cut), but only 0.8% from original appropriation.

Our mission-based core funding from the State consists of the State Share of Instruction plus the following five line-item

appropriations considered challenge funding. Challenge funding for each university or college is dependent upon that institution's performance in meeting statewide goals. After three years of increased funding, the Challenge line items were reduced this biennium in the State's Operating Budget.

- ◇ **Success Challenge** – two-thirds of the appropriation is used to reward successful completion of academic programs by at-risk students (OIG-eligible undergraduates); one-third is used to reward successful completion of a baccalaureate degree in a timely manner (4 years). Programs funded with Success Challenge will be limited in FY 2002 as a result of a 3.5% statewide decrease in these funds.
- ◇ **Research Challenge** - rewards success in securing sponsored research from external sources. This line item was decreased 7.3% for FY 2002, reducing the discretionary funding available to the Office of Research.
- ◇ **Priorities in Graduate Education** – used to support improvements in graduate programs in computer science.
- ◇ **Access Challenge** - reduces financial barriers to entry-level higher education (two-year schools only). The reduction in access challenge will make it more difficult for the regional campuses to keep their tuition low.
- ◇ **Jobs Challenge** - rewards successful efforts at meeting community needs for non-credit job training. (two-year schools only)

Summary of Challenge Funding FY 2001 – FY 2002 (in millions)			
Line Item	FY 2001	FY 2002 E	% Change
OSU Main Campus			
Success	\$10.7	\$10.3	-3.7%
Research	9.3	8.6	-7.3%
Graduate Education	0.9	0.8	-1.9%
Subtotal-Main	\$20.9	\$19.8	-4.9%
Extended Campuses (includes ATI)			
Access	\$ 3.2	\$ 3.1	-4.6%
Jobs	0.4	0.3	-8.0%
Subtotal-Extended	3.6	3.5	-3.6%
Total University	\$ 24.4	\$ 23.2	-4.5%

(Totals may not add due to rounding)

Student Fees

The entering class this fall for the Columbus campus is projected to meet the University's enrollment target of 5,800 new first quarter freshman. Undergraduate enrollment remains relatively stable while graduate enrollments have continued to decline. Total main campus enrollments for FY 2002 (new first quarter freshman and returning students) are projected to be 47,827, slightly lower than FY 2001.

Undergraduate Fees

- ◇ The combined instructional and general fees will increase 9.3 percent for all Columbus Campus undergraduate students. After over a decade of state-mandated limitations on undergraduate fee increases, the current State Operating Budget removes a six-percent tuition ceiling at Ohio's public colleges and universities.
- ◇ As a result of a reduction of Access Challenge funding and a lifting of fee caps at the regional campuses and ATI, the combined undergraduate instructional and general fees will increase in FY 2002 by:
 - 7.6% for the lower-division regional campuses students
 - 6.5% for the upper-division regional campuses students
 - 5.8% for ATI students
- ◇ The undergraduate non-resident surcharge will increase 5.0 percent. A full time non-resident undergraduate will pay \$822 more per year.

Graduate and Professional Fees

- ◇ The combined instructional and general fees for graduate students will increase 4.7% (\$285) and full-time nonresident graduate students will pay \$765 more per year. Non-resident surcharges for all graduate and professional students will increase 5%, except Medicine, which will not increase in order to stay competitive with their peers.

- ◇ The following selective fees will be implemented for full-time professional students. These increases represent the total increase over FY 2001 for instructional and general resident fees.

FY 2002 Professional Student Fees		
College	Resident Instructional & General Fees	
	Resident Total (Per Quarter)	% Increase over FY01
Law (semester)	\$5,413	8.4%
Business MBA ¹	\$3,778	25.6%
Business EMBA	\$9,134	5.1%
Business - Master of Accounting	\$5,270	5.1%
Business MLHR	\$2,281	13.7%
Dentistry	\$4,280	9.2%
Medicine	\$5,056	9.7%
Medicine – Master of Physical Therapy ²	\$2,187	NA
Optometry	\$3,458	4.8%
Pharmacy	\$2,572	8.6%
Veterinary Medicine	\$4,004	8.7%

Increases above 5.0 percent in the instructional fees will be earmarked for improved services to students in these colleges.

¹ The second year of a multi-year increase

² New program – See Table I.3

General Fees

The general fee was restructured in FY 1994-95 to correspond with the costs associated with the Office of Student Affairs and includes such items as Student Unions, Student Health Center, and Student Life. The purpose of this restructuring was to improve accountability. Starting in FY 2002, the Office of International Education was transferred from Student Affairs to Academic Affairs and will no longer be included in the General Fee. Although the other components that make up the General Fee did increase, they were offset by this reclassification of International Education and therefore the general fee will not increase for FY 2002 and will remain at \$117 per quarter for all students (\$176 per semester for Law).

Technology Fees:

Specific computer fees are earmarked for the Colleges of Engineering, Business, Arts and Nursing and the Departments of CIS in Math & Physical Sciences and Public Policy in Social & Behavioral Sciences. All of these fees remained at the FY 01 levels.

Residence Hall and Other Charges:

Other charges to Columbus Campus students (room and board, bookstores, health insurance, etc.) will increase by an average of 5.5 percent for undergraduate students. Included in this weighted average is a 5.6 percent increase in room and board charges for undergraduate residence halls. (see table IV. 12)

Other Income

Additional sources of general funds income include indirect cost recoveries from external research grants (\$43.1 million); other overhead (\$36.8 million); interest income (\$10.1 million); Unrestricted Endowment and other designated income (\$5.0 million); and other miscellaneous income (\$0.9 million). Other income in total is projected to increase by 1.5% from the FY 2001 level to \$95.9 million.

IV. FY 2002 EXPENDITURE SUMMARY

Overview

Although the Columbus Campus general funds are budgeted to increase \$35.4 million (4.6%) in FY 2002 over FY 2001, most of the additional funding is earmarked for non-discretionary items leaving little for compensation increases and other academic priorities. The Columbus Campus new general funds will be allocated as follows:

- **Student Financial Aid** is a combination of undergraduate scholarships and graduate fee authorizations. These increases are necessary to keep pace with rising tuition.
- **Undergraduate Student Experience** is funded from the additional 3.3% increase in tuition in accordance with commitments made to students.
- **College and Differential Fees** are those tuition dollars in excess of 5% that are returned to the various graduate and professional programs that generate them.
- **Research Support** includes Research Challenge, Research Fee Authorizations, Research administration and discretionary research funds and are funded from increases in indirect cost recoveries.
- **Provost's Strategic Investment Fund** consists of long- term commitments to strengthen the academic mission, recruitment enhancement and a 3.5% reduction in Success Challenge.
- **Faculty & Staff Salaries** are increasing minimally as a result of the above commitments. An across-the-board increase of \$395 will cover increases in health premiums and parking fees for most faculty and staff.
- **Benefits** are increasing primarily as a result of a 32% increase in the University's share of the health premiums.

- **Utilities and Rent** are increasing primarily due to an almost doubling of the University's natural gas costs.
- **Unfunded Mandates and Other** are necessary to cover increased costs over which the University has little control.

FY 2002 Columbus Campus New General Funds Allocations (in millions)	
Student Financial Aid	\$8.8
Undergraduate Student Experience	4.6
Colleges with Differential Fees	3.2
Research	0.9
Provost's Strategic Investment Fund	0.8
Recruitment Enhancement	0.4
Success Challenge	-0.4
Faculty & Staff Salary Increases	4.9
Benefits	7.2
Utilities and Rent	4.0
Unfunded Mandates	0.5
All Other	0.5
Total New General Funds	\$35.4

Academic Priorities

The FY 2002 budget will focus on the strategies and initiatives identified in the Academic Plan as well as financial protection

and growth of the University. Below is a breakout of the new General Funds allocated to each of these strategies at the Columbus Campus:

FY 2002 Columbus Campus New General Funds

Academic Priority	Continuing	One-Time
Build a World Class Faculty	\$4,785,000	\$2,544,000
Develop Academic Programs	1,349,000	1,250,000
Enhance Teaching & Learning	14,738,000	1,463,000
Enhance & Better Serve Students	13,601,000	3,300,000
Create a Diverse University	250,000	880,000
Help Build Ohio's Future	125,000	350,000
Financial Protection & Growth	561,000	11,011,000
Total Academic Priorities	\$35,409,000	\$20,798,000

Build a World Class Faculty

Faculty Salaries – Quality of the faculty is the single most important factor in supporting education, scholarship and public service and enhancing the educational experience of our students. Our goal was to be able to provide a competitive pay raise in FY 2002. However, due to the shortage of resources this was not possible. Each full time faculty member meeting performance standards will receive an annual increase of approximately \$395, which should cover their increases in health insurance premiums and parking in most cases. The President has committed the University to a strategy to increase faculty salaries up to the median of our benchmark institutions within the next three to five years beginning in FY 2003.

Faculty Promotions - Faculty approved for promotion will receive an additional 6.0% increase.

Health and Other Benefits - The University is faced with a 32% increase in the cost of employee medical benefits. Health-care costs locally and nationally have increased sharply beginning in FY99, a trend that shows no sign of diminishing. In particular, the cost of pharmaceutical drugs and outpatient diagnosis costs have increased. The University is formulating a multi-year plan to address this issue.

World Class Faculty – To attract world-class faculty to Ohio State to enhance the academic programs. Funded from the President's and Provost's Strategic Investment funds, from the Office of Research, and will be matched by the Colleges.

Trustee Chair – The fourth of a five-year commitment to fund a special Chair at the direction of the Trustees.

FY 2002 Columbus Campus New General Funds

World Class Faculty	Continuing	One-Time
Faculty Salaries	\$1,525,000	
Faculty Promotions	600,000	
Benefits	2,360,000	
World Class Faculty	300,000	2,200,000
Trustee Chair		344,000
Total	\$4,785,000	\$2,544,000

Develop Academic Programs

Provost's Strategic Investment Fund - these funds, in addition to the \$800,000 of selective investment reallocation funds, will be used to support college proposals in areas of proven excellence. The University has allocated \$675,000 of the \$800,000 in the Provost's Strategic Investment Fund to the World-Class Faculty, Race & Ethnicity and P-12 initiatives described in the ensuing sections.

Provost's Reserve – these funds are assigned to the Provost to address academic priorities that occur during the year outside the budget process.

Medical Informatics – The second of a four-year commitment totaling \$4.0 million funded from the President's Strategic Investment Fund.

Institute for the Study of Race & Ethnicity in the Americas – a new interdisciplinary center created to promote research, teaching, learning, and dissemination of knowledge regarding the history, current conditions, and future prospects for members of racial and ethnic minority groups in the Americas. Funded from the Provost's Strategic Investment funds with matching funds from the Office of Research and participating colleges.

Research Support - A commitment to research is part of what makes a learning experience at Ohio State unique. Increased support for research, including space, equipment and graduate research associates, are required to keep pace with the

substantial increase in research activity over the last ten years. University support of Research is increasing by \$1,449,000 in FY 2002 but for the first time the State has cut Research Challenge by 7.3% (\$675,000) reducing the total increase in Research to just \$774,000.

FY 2002 Columbus Campus New General Funds

Academic Programs	Continuing	One-Time
Provost's Strategic Investment Fund	\$125,000	
Provost's Reserve	200,000	
Medical Informatics		\$1,250,000
Institute for the Study of Race & Ethnicity in the Americas	250,000	
Research Support	774,000	
Total	\$1,349,000	\$1,250,000

Enhance Quality of Teaching & Learning

Library Acquisitions - funds are allocated to the three academic libraries to allow them to maintain their purchasing power for books, periodicals and journals. Although usually continuing funds, the budget situation necessitated one-time funding for FY 2002. This is funded from the President's Strategic Investment Fund.

Revenue Enhancements - this is a program whereby fee increases for the professional colleges greater than the 5.0% implemented by the University will be shared with those colleges.

holiday of their health insurance. In addition to the increase in health benefits, PERS contributions will go back to their 14% level after the six-month temporary decrease in employer contributions that resulted in a negative change in departmental benefits costs for FY 2001. The amount of the reduction (\$3.75 million) was reserved centrally and will be used to offset the increase in PERS contributions.

FY 2002 Columbus Campus New General Funds

Enhance Quality of Teaching & Learning	Continuing	One-Time
Library Acquisitions		\$713,000
Revenue Enhancements	\$3,200,000	
Physical Environment	4,000,000	500,000
Graduate Assoc. Compensation	325,000	
Staff Salaries	2,379,000	
Staff Benefits	4,834,000	250,000
Total	\$14,738,000	\$1,463,000

Enhance & Better Serve Students

Student Financial Aid - Increased funding for students who receive financial aid to match the increase in tuition. Includes both undergraduate scholarships and graduate fee authorizations. Undergraduate financial aid will receive an additional \$2.0 million in continuing funding from the additional tuition above 6.0% and an additional \$2.0 million from Success Challenge to help address some previously unfunded student aid needs.

Physical Environment - Maintaining the physical plant of the University is necessary in order for all academic and academic-support units throughout the campus to carry out successfully the mission of the University. This budget provides an inflationary 3.0 percent increase in budgeted facility costs including utilities, rent, insurance, repair and renovations, but excluding debt service. It also provides for an additional \$2.5 million for increased natural gas costs. There is a reduction in central space costs as a result of transferring space costs for the Office of Development from General Funds to Endowment funding. It also includes the Oval Restoration; this is an effort to beautify one of the most recognizable spaces on campus and will include various renovation projects around the Oval.

Graduate Associate Compensation - Graduate stipends will increase \$10 per month with the minimum monthly stipend increasing to \$900 and an additional \$15 per month will be provided as a reduction in graduate associate health premiums.

Staff Salaries - Like the faculty, non-bargaining unit staff increases will be limited to \$395 for full-time staff meeting performance expectations. Expenses include the General Funds portion of the second year of the three-year CWA contract and the second year of the three-year FOP contract.

Staff Benefits - As with regard to faculty, staff health benefit costs are increasing 32%. Employees who earn less than \$30,000 per year will also receive a one-month premium

Academic Excellence for Undergraduates - Includes increased Course and Program Access funds to high demand courses, Instructional Improvement through Faculty and TA development, updating computer labs, and Academic and Career Advising in support of the direct enrollment initiative.

Learning Environment Outside the Classroom - Includes enhanced co-curricular programming for students in University Scholars Programs, renovation of the Ohio Union to create an integrated student services center and enhanced summer commencement.

Undergraduate Program Reserve - Funding provided from the additional tuition above 6% to be earmarked for undergraduate student programming.

Undergraduate Recruitment - These funds provide additional support to recruit students to Ohio State who are most likely to benefit from the environment of a comprehensive public research university.

Strategic Communication Initiative - Funded from one-time unrestricted gift funds, the Initiative is designed to enhance the Ohio State's competitiveness in recruiting the best and brightest students.

FY 2002 Columbus Campus New General Funds

Enhance & Better Serve Students	Continuing	One-Time
Undergraduate Financial Aid	\$6,255,000	
Additional Undergrad Financial Aid	2,000,000	\$2,000,000
Graduate Fee Authorizations	2,556,000	
Academic Excellence for Undergraduates	1,300,000	
Learning Environment Outside Classroom	590,000	300,000
Undergraduate Program Reserve	500,000	
Undergraduate Recruitment	400,000	500,000
Strategic Communication Initiative		500,000
Total	\$13,601,000	\$3,300,000

Create a Diverse University

Minority Scholarships – second year of multi-year commitment to increase scholarships to underrepresented groups.

Multicultural Center – will be established to enhance the racial and ethnic diversity on campus.

The Women's Place – to provide permanent funding for this initiative, which is committed to enhancing the quality of life

for the community of women within and beyond The Ohio State University.

Graduate Recruitment – these funds provide additional support to recruit a diverse group of students to Ohio State who are most likely to benefit from the environment of a comprehensive public research university. This is funded from the President's Strategic Investment Fund.

FY 2002 Columbus Campus New General Funds

Create a Diverse University	Continuing	One-Time
Minority Scholarships		\$320,000
Multicultural Center	\$150,000	100,000
The Women's Place	100,000	100,000
Graduate Recruitment		360,000
Total	\$250,000	\$880,000

Help Build Ohio's Future

Outreach and Engagement – The second of a four-year commitment totaling \$487,000 funded from the President's Strategic Investment Fund.

P-12 Initiative – The second year of an \$800,000 commitment funded from the President's and Provost's Strategic Investment Funds, with additional support from the College of Education.

FY 2002 Columbus Campus New General Funds

Help Build Ohio's Future	Continuing	One-Time
Outreach and Engagement		\$150,000
P-12 Initiative	\$125,000	200,000
Total	\$125,000	\$350,000

Financial Protection and Growth

The University's ability to implement the six strategies and fourteen initiatives identified in the Academic Plan depends in part on acquiring more resources to support these activities. This in turn requires a commitment by the University to protect its financial assets and to invest in revenue growth. The best investment to ensure revenue growth is to continue to improve the quality of the academic programs and the student experience, which will in turn secure the enrollment base to support revenue growth. Other initiatives include:

Enterprise Wide Systems – A one-time allocation to fund the PeopleSoft HR system upgrade along with other PeopleSoft and BRIO reporting and software upgrades.

OIT Support – One-time transition funding of \$3.0M for the Office of Information Technology to assume additional responsibility regarding developing technologies in administrative and academic computing in FY 2002. This funding will be phased out over the next two years.

Mandate Compliance – The University generally does not receive additional state or federal funds to comply with new

state or federal mandates. Nevertheless, the University must comply with these requirements. These include Office of Research Risk Protection (ORRP) Review Board, Administration and Support; Disability Services interpreter, media and adaptive technology; and Security Systems Backup.

Supplies & Equipment and other – There will be no inflationary increase for Supplies and Equipment in FY 2002. However, there are selective increases for Contract Custodial and other professional expenses.

President's Reserve – These funds are assigned to the President to address academic and other priorities that occur during the year outside the budget process.

FY 2002 Columbus Campus New General Funds

Protection of Assets	Continuing	One-Time
Enterprise Wide System		\$5,900,000
OIT Support		3,000,000
Mandate Compliance	\$361,000	2,111,000
Supplies & Equipment		
President's Reserve	200,000	
Total Protection of Assets	\$561,000	\$11,011,000

V. EXPENDITURE TRENDS AND MULTI-YEAR COMMITMENTS

Expenditure Trends

(All figures in millions of \$)

Following are a series of tables showing a five-year trend of budget amounts for selected priorities. They include only general fund sources unless otherwise indicated.

Compensation - The five-year trend shows that the University has increased salaries and wages an average of 3% a year. If benefits are included, total compensation has increased an average of 3.2% a year.

Compensation					
	FY 98	FY 99	FY 00	FY 01	FY 02
Salaries & Wages	\$358.70	\$373.10	\$391.20	\$406.30	\$419.60
Benefits	66.30	69.90	76.00	80.90	85.10
Total	\$425.00	\$443.00	\$467.20	\$487.20	\$504.70

Provost's Strategic Investments - The University continues to improve the academic experience of its students by investing in quality academic programs. In FY 2002, over \$10.3 million will have been invested in thirteen academic programs across the University and nearly 90

academic enrichment initiatives. New investments in FY 2001 include Cardiovascular Bioengineering, Economics, English, Law and Mathematics. These will be funded through the Selective Investment Program. These investments are matched by the participating colleges.

Provost's Strategic Investments					
	FY 98	FY 99	FY 00	FY 01	FY 02
Provost's Strategic Inv.	\$4.25	\$5.75	\$7.50	\$9.50	\$10.30
Library Support	9.00	9.80	10.40	11.10	11.70 ³
Board of Trustees Chair		0.34	0.34	0.34	0.34
Total	\$13.25	\$15.89	\$18.24	\$20.94	\$22.34

Research Support - Research continues to be a high priority of the University. Resources must continually be invested in order for the University to maintain its competitive advantage and to increase its research output. In FY 2002, total research support continues to increase in spite of a 7.3% cut in Research Challenge funding. The Academic Plan and the Research Commission report will

³ The increase in Library Support in FY 2002 is in one-time funds.

assist in focusing university efforts to further advance its research efforts.

Research Support					
	FY 98	FY 99	FY 00	FY 01	FY 02
OSURF Admin	\$6.30	\$7.20	\$7.50	\$7.20	\$7.25
Special Purpose Resch	4.10	4.00	4.20	4.40	4.40
Research Fee Auth	11.40	11.90	12.50	13.30	14.00
Research Challenge	5.10	6.00	7.90	9.30	8.60
Research Facilities	6.20	6.40	6.20	6.20	7.00
Total	\$33.10	\$35.50	\$38.30	\$40.40	\$41.25

Diversity - The University must continue to invest in those areas that will have the greatest potential for a positive impact on its commitment to diversity. Additional funds to offset inflation are provided for Young Scholars, minority scholarships and the hiring of faculty from underrepresented groups such as women and minorities. Funding is provided for a variety of new diversity initiatives listed below.

Diversity					
	FY 98	FY 99	FY 00	FY 01	FY 02
Young Scholars ⁴	\$1.70	\$1.80	\$1.80	\$1.90	\$2.00
Minority Scholarships	6.60	7.00	7.40	8.30	9.20
Faculty Assistance	4.90	5.10	5.30	5.50	5.50
Retention & Other				0.70	0.70
Academic Prog Endow ⁵				1.00	
Initiative Seed Funds ⁵				0.30	
Multicultural Center					0.25
Women's Place					0.20
Total	\$13.20	\$13.90	\$14.50	\$17.70	\$17.85

Student Financial Aid - In FY 2002, an estimated 30,000 students will receive some form of financial aid, making this one of the most critical student services. The University will allocate additional funds (\$2.0M in continuing and \$2.0M one-time) so that scholarships and fee authorizations can be increased to offset increases in student fees.

⁴ Administrative support is no longer budgeted separately for Young Scholars; amounts reported reflect scholarships only.

⁵ Funded from Exclusive Beverage Contract.

Student Financial Aid					
	FY 98	FY 99	FY 00	FY 01	FY 02
Administration	\$3.10	\$4.00	\$4.30	\$4.60	\$4.70
Scholarships	6.30	6.70	7.10	7.80	7.65
High Ability Scholars	5.00	5.30	5.60	5.50	6.75
Fee Authoriz.	55.30	58.10	59.00	59.80	67.80
Buckeye Scholarships	2.30	2.70	4.50	6.10	6.95
Total	\$72.00	\$76.80	\$80.50	\$83.80	\$93.85

Physical Environment - The Ohio State University faces a backlog of over \$100 million in identified maintenance needs for campus facilities. While this backlog cannot be eliminated overnight, the University continues to invest significant resources to maintain the campus physical environment.

Physical Environment					
	FY 98	FY 99	FY 00	FY 01	FY 02
Renovations (State)	\$9.25	\$7.70	\$7.70	\$7.70	\$7.70
University (Cont.)	6.40	6.90	6.90	7.00	7.20
University (1-time)	0.25	1.70	1.00	0.50	1.30
Total	\$15.90	\$16.30	\$15.60	\$15.20	\$16.20

Instructional Technology - The University has embarked on a multi-year effort to increase support of learning technology. It is critical to the University's mission that faculty, staff and students have access to the most advanced technologies.

Instructional Technology					
	FY 98	FY 99	FY 00	FY 01	FY 02
Acad Computing (Cont)	\$2.30	\$2.60	\$3.20	\$3.70	\$4.00
Acad Computing (1-Time)	0	0.80	0.80	1.00	0
Engineering Computer Fees	1.30	1.30	1.30	1.30	1.30
Business Computer Fees	0.80	0.80	0.80	0.80	0.80
Arts Computer Fees	0	0	0	0.20	0.20
Nursing Computer Fees	0	0	0	0.10	0.10
Total	\$4.40	\$5.50	\$6.10	\$7.10	\$6.40

Multi-Year Commitments

(All figures in millions of \$)

The documentation of multi-year commitments has been part of the annual budget document every year since FY 1996. The purpose of this review is to share with the campus a sense of what these commitments are and how they change from year to year. In order to plan effectively, the University needs to be able to make commitments across fiscal years, but do so in a way that does not jeopardize future financial flexibility.

Multi-year commitments are divided into five categories to reflect the various sources of the funds to address these commitments. These categories are:

- Continuing Central General Funds
- One-time Central General Funds
- Central Non-General Funds
- Colleges and support units Funds
- Capital Funds

Central Continuing General Funds

The following table lists the explicit multi-year commitments against continuing General Funds. The Provost's Strategic Investment Fund and Enhanced Recruiting are a continuation of existing commitments. Campus Partners continuing General Fund commitments include projected increased rental costs for the move of Human Resources and other units into Gateway in FY 2004. Graduate Associate health insurance is a three-year

commitment to fund a portion of student health insurance for graduate assistants.

Multi-Year Continuing General Funds					
Commitment	Initial FY	FY01 Total	FY02 New	FY03 Est. Inc.	FY04 Est. Inc.
Provost Strategic Invest	1995	\$9.5	\$0.8	\$2.0	\$2.0
Recruit Enhance	1998	2.6	0.4	0.5	0
Campus Partners	1995	0.2	0	0	0.5-1.0
Grad Assoc. Health Ins	2002	0	0.5	0.5	0.5

The desired ceiling for multi-year commitments is that commitments in the succeeding three years not exceed 1% of the current year's budget. This guideline was established in the mid 1990's in order to preserve future financial flexibility. One percent of the FY 2002 Columbus Campus General Funds Budget is \$7.8 million. The total of new FY02 multi-year commitments plus future obligations in FY 2003 and FY 2004 ranges between \$7.7 and \$8.2 million. Therefore, caution needs to be exercised in making additional future multi-year commitments until the University's financial picture improves.

In addition to the specific multi-year commitments listed above, the University will continue to need to fund increases in a number of areas of the General Funds budget. These include:

- Competitive annual compensation increases for faculty, staff and student employees
- Continuing needs for increases in supplies
- Implementation of the CUE, G-QUE and I-QUE recommendations
- Support of research
- Deferred maintenance and other capital needs
- Academic and administrative computing needs
- Student Financial Aid
- Unfunded legal mandates
- Diversity and Outreach

Also not included in the multi-year commitments described above is the between \$8 and \$10 million in funds that will be shifted among colleges over the next five years, depending on available resources. These shifts, the first step of budget restructuring, rebase the college budgets to optimally position the colleges to contribute to the implementation of the Academic Plan.

Commitments of Central One-Time General Funds

The commitment for the Trustees' Chair is the fourth year of a five-year commitment. In July 2000, the new automated General Ledger (GL) System was successfully implemented including adjustments to the Procurement and Human Resources Systems. An internal loan needed to complete this initiative will be paid off by FY 2003. Responsibility for the operation and maintenance of the GL, Procurement and Human Resources Systems will be integrated into the University's existing OIT organization eliminating over the next three years OIT Support.

Central One-Time General Funds					
Commitment	Initial FY	FY 01	FY 02	FY 03 Est. Inc.	FY 04 Est. Inc.
PharmD Support	1998	\$.38	\$.14	\$.14	\$ 0
Trustees' Chair	1999	.34	.34	.34	0
Internal Loan Repayment	2001	7.50	7.00	7.00	0
OIT Support	2002	3.00	3.00	2.00	1.00

In October 2000, the University Board of Trustees approved the creation of the President's Strategic Investment Fund. The purpose of this fund is to allow the President to direct one-time resources into areas of strategic investment supportive of the Academic Plan.

Resources for the Strategic Investment Fund come from both general funds freed up by moving Development off the General Fund and from Research Challenge. These are one-time funds only. The Board resolution prohibits use of these resources for continuing commitments. Use of these funds is at the President's discretion and must be reported annually to the Board of Trustees. Commitments to date total \$11.24 million are distributed as identified in the following table.

President's Strategic Investment Fund						
	FY01	FY02	FY03	FY04	FY05	Total
Micro MD	\$4.50					\$4.50
Medical Informatics	1.50	1.25	1.25			4.00
P-12 Initiative		.20	.20	.20	.20	.80
World Class Faculty		.03	.35			.38
Library Acq.		.71				.71
Grad. Recruit		.36				.36
Outreach & Engagement	.04	.15	.15	.15		.49
Total	\$6.04	\$2.70	\$1.95	\$.35	\$.20	\$11.24

College and Other Unit Commitments

As the University moves to a more decentralized structure, colleges and other administrative units will be taking on greater financial responsibility. The section below lists specific initiatives where colleges and large administrative units have been given or have given loans to accomplish certain objectives.

New commitments are 1) the MicroMD Lab, which supports research and development in bio-microelectromechanical systems (bioMEMS). This is a collaborative effort between the Office of Research and the Colleges of Medicine and Public Health and Engineering, with matching funds from the President's Strategic Investment Fund, and 2) the Biomedical Research Facility which will be financed by cost recoveries and other funds generated by the College of Medicine and Public Health. It should be noted the College of Engineering has fully repaid (ahead of schedule) a previously identified commitment - The Gas Turbine Laboratory. Remaining commitments include:

Central Commitments of Non-General Funds

As the University moves to diversify its funding sources, the commitment of non-General Fund sources is becoming much more significant. The following table lists ongoing commitments of non-General Fund sources that are primarily endowment and unrestricted gift money.

Central Commitments Non-General Funds			
Project	Total	Source	Time Frame
Campus Partners	\$25.0	Endowment	97-02
	5.8	Unrest Gift	95-05
	.5	Affinity Card	97-02
Science & Tech Campus	.6	Unrest Gift	98-02
	.6	Ofc of Research	98-02

College and Other Unit Commitments				
Project	College/Unit	Total	Source ⁶	Time Frame
Telescope project	MAPS	\$0.50	Cost Recoveries	98-02
Heart & Lung Inst. Addit. Construction Operating	Medicine	0.63 0.13	Cost Recoveries	98-13
MRJ	Medicine	1.50	Cost Recoveries	00-05
Prologue, Inc.	Health System	2.50	Clinical Trials	98-02
Med Ohio Health, Inc.	Health System	5.60	Patient Revenues	95-06
Executive Residence	Business	31.0	Rental Revenues	02-33
Schottenstein Center	Athletics	55.2	Ticket Sales	99-29
Heart Hospital	Health System	82.6	Patient Revenues	01-21
Ohio Stadium	Athletics	195.0	Tickets, Club Seats, Boxes	99-29
Micro MD Bio Mems	Central Research Medicine Engineer	4.5 1.5 1.5 1.5	Strat. Invst Various Various Various	01-21

⁶ Increases in cost recoveries are guaranteed by the respective college and/or department

(continued)	College/Unit	Total	Source	Time Frame
Bio-Med Research Fac.	Medicine	TBD	Cost Recoveries	05-25

In addition to these specific multi-year commitments by the colleges, we want to highlight some of the financial issues facing The Ohio State University Medical Center and the Department of Athletics.

The Ohio State University Medical Center is the most comprehensive in the country. It currently is facing three financial challenges: 1) the competitive challenges presented by managed care, 2) the competitive challenge for research dollars and 3) the recent purchase of Park Hospital to create University Hospitals East. Recent hires in the area of medical research will provide an enormous competitive advantage in cancer, heart and lung, and biomedical research. However, these new hires will also require a corresponding significant investment of financial support. Initial support has been made possible by the transfer of funds from past successful operations of the James Cancer Hospital and Solove Research Institute, and now the President's Strategic Reserve among other sources.

The pressures of responding to managed care competition are likely to continue. The Ohio State University Medical Center accounts for nearly 40% of the entire OSU budget from all sources. While The Ohio State University Medical Center is currently in a positive financial position, the ability to remain strong academically and financially depends on the ability of the University and the Medical

Center to balance internal demands for more resources in support of teaching and research against external market forces centered primarily on cost.

The Ohio State University's Athletics' program is the largest in the country and one of only a handful that contributes resources back to the University. The program has aggressively embarked on an effort to correct a number of chronic problems that have needed attention for quite some time, including inadequate facilities, equity issues in coaches' pay and Title IX compliance. Facility investments alone will result in a quarter of a billion dollar commitment over the next few years. While the program is still financially sound, future revenue growth is not guaranteed. It is essential that new commitments be carefully balanced against future resources so that the program remains financially viable.

Capital

Capital commitments were addressed as part of the preparation for the Biennial Capital Request, and thus will not be dealt with in great detail here. However, we would like to emphasize the following:

- Most of the University's capital needs for replacement and renewal of existing academic building space must be met through the State capital funding process.
- Even if state support remains constant or grows slightly, the University will need to make a modest commitment in additional continuing funds to address deferred

maintenance problems (\$250,000-\$500,000 per year for the next 3-5 years).

- Capital needs in Athletics and the Medical Center need to be balanced against operating needs and expected income sources, as discussed previously.
- Although adequate funds are available to meet the needs described above, existing funding sources are not sufficient to embark on additional major university financed construction projects without additional funding sources.
- Although issuing tax-exempt bonds has been a popular funding source over the years, the University has only a finite capacity to issue bonds before negatively impacting its strong credit rating. Maintaining a high rating will keep us from paying higher interest rates. Thus, we need to carefully manage the amount of bonds issued in the future.

Conclusions

Financial projections show that if present trends continue, the University will have sufficient funds to cover its commitments, but will not have discretionary funds available to embark on other significant new initiatives. Thus, if any new initiatives are desired or existing initiatives expanded, the University needs to reduce other commitments or secure additional funds.

SELECTED DEFINITIONS

Current Funds are those funds that are earned and expended in the current fiscal year. They include the General Fund, Earnings Operations and Restricted Funds. Excluded entirely from this report are Non-Current Funds such as Plant Funds, Loan Funds and Endowment Principal.

General Funds are unrestricted resources available for allocation in support of core instruction; instructional support and related general administrative and physical plant expenditures.

Earnings Operations are also unrestricted with resources generated from the sales and services of the earnings units. While not a requirement, these resources are generally designated to the unit generating the revenue. Included are the Hospitals & CHRI, Auxiliaries and departmental earnings units.

Auxiliaries are specifically identified by the State as the following earnings operations: Residence & Dining Halls, Intercollegiate Athletics, Student Unions, Bookstores, Traffic & Parking, Fawcett Center, University Airport and Property Management.

Unrestricted refers to the sum of general funds plus earnings operations.

Restricted Funds are funds whose use has been designated by an external agency or individual and limited to support a specific purpose and/or unit. Included is Sponsored Programs.

Instruction and Departmental Research includes all direct and applicable allocated expenditures for all activities that are part of the University's instructional program. It includes expenditures for departmental research and public service that are not separately budgeted.

Academic Support includes all funds expended for activities carried out primarily to provide support services that are an integral part of the operations of one of the three primary missions - instruction, research and public service. Included in this category are Academic Affairs Administration, Libraries, Museums & Galleries and the Deans' offices.

Student Services includes funds expended for those activities whose primary purpose is to contribute to students' emotional and physical well-being, as well as their cultural and social development outside the context of the formal instructional program. Included in this category are Admissions and Registration, Counseling, Student Health Service, Recreation & Intramural Sports, Student Financial Aid and the Student unions.

Institutional Support contains expenditures for operations that provide support services to the total University. Included in this category are Executive Management, Business and Finance, Human Resources, University Relations and Development.

Plant, Operations and Maintenance includes all expenditures of current funds for the operation and maintenance of the physical plant, net of amounts charged to auxiliary operations and hospitals. Included in this category are utilities, repair and renovations, custodial services, grounds maintenance, space rental and property insurance.

Separately Budgeted Research includes all expenditures for activities specifically organized to produce research outcomes, whether commissioned by an external agency to the University (restricted) or the University (unrestricted) and includes matching funds applicable to the conditions set forth by the grant or

contract. It does not include training grants or equipment grants.

Public Service includes all funds expended for activities that are established primarily to provide non-credit designated course offerings and services beneficial to individuals and groups external to the University. Included in this category are Continuing Education and Cooperative Extension Services.

Scholarships and Fellowships include expenditures in the form of outright grants and trainee stipends to individuals enrolled in formal coursework, either for credit or non-credit.

One-Time Funds are cash payments made to colleges and departments on a discretionary basis. The source of the funds is the cash balance carried forward from the previous year.

SUMMARY OF BUDGETED RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY
 (IN THOUSANDS)

RESOURCES

Government Support
State
Federal
Local
Subtotal Government Support
Student Fees
Instructional, General & Tuition
Other
Subtotal Student Fees
Other Resources
Health System (1)
Auxiliaries
Departmental Sales & Services
Private Grants & Contracts
Other
Subtotal Other Resources
Total Resources

2000-01 Revised Budget	2001-02 Budget	Dollar Change	Percent Change
489,226	503,089	13,843	2.8%
184,204	206,921	22,717	12.3%
23,776	23,817	41	0.2%
697,206	733,807	36,601	5.2%
344,326	375,086	30,760	8.9%
20,804	21,678	872	4.2%
365,130	396,762	31,632	8.7%
658,688	726,040	66,352	10.1%
168,433	170,079	1,646	1.0%
50,509	60,854	10,345	20.5%
166,389	172,063	5,674	3.4%
55,669	57,018	1,349	2.4%
1,099,688	1,185,054	85,366	7.8%
1,182,024	1,315,823	133,799	11.3%

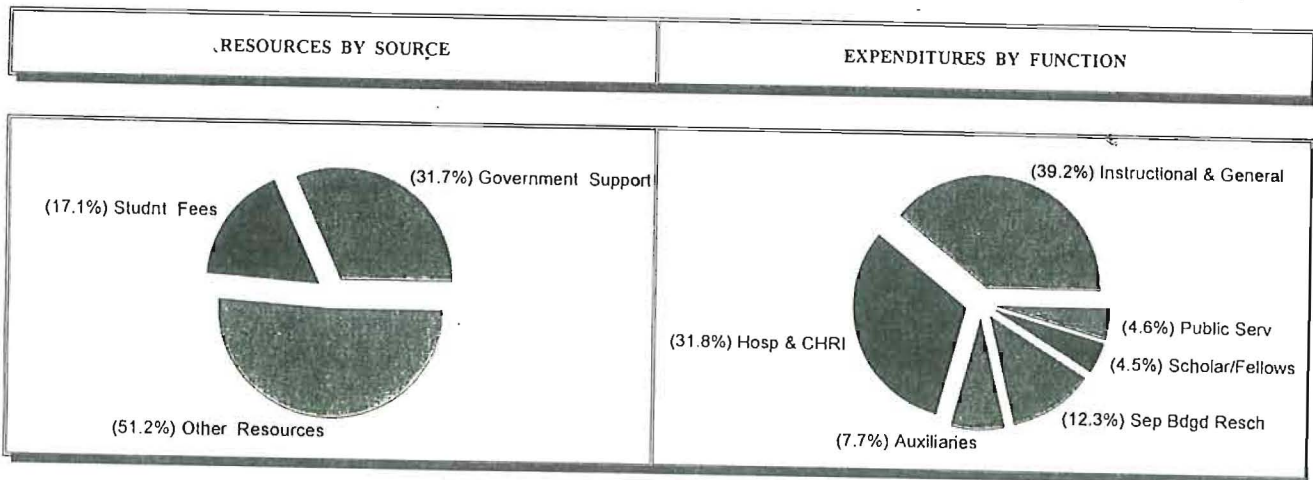
EXPENDITURES

Instructional & General
Separately Budgeted Research
Public Service
Scholarships & Fellowships
Auxiliaries
Health System (1)
Total Expenditures

865,204	904,407	39,203	4.5%
252,969	282,828	29,859	11.8%
103,022	105,837	2,815	2.7%
98,748	104,240	5,492	5.6%
175,753	177,343	1,590	0.9%
651,581	732,869	81,288	12.5%
2,117,222	2,307,624	190,402	9.0%

(1) Health System includes University Hospitals, Hospital East, CHRI, Harding and Network.

SUMMARY OF BUDGETED RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY - FY 2002



SUMMARY OF ANNUAL STUDENT FEES COLUMBUS CAMPUS

Undergraduate
Graduate
Graduate Programs:
MBA
EMBA
Master of Accounting
MLHR
Master of Physical Therapy
Professional:
Pharmacy
Medicine
Dentistry
Optometry
Veterinary Medicine
Law

INSTRUCTIONAL & GENERAL FEES				NON-RESIDENT SURCHARGE			
FY 2001 Fees	FY 2002 Fees	Dollar Change	Percent Change	FY 2001 Fees	FY 2002 Fees	Dollar Change	Percent Change
4,356	4,761	405	9.3%	8,349	8,766	417	5.0%
6,021	6,306	285	4.7%	9,591	10,071	480	5.0%
9,024	11,334	2,310	25.6%	9,591	10,071	480	5.0%
26,076	27,402	1,326	5.1%	9,591	10,071	480	5.0%
15,036	15,810	774	5.1%	9,591	10,071	480	5.0%
6,021	6,843	822	13.7%	9,591	10,071	480	5.0%
NA	6,661	NA	NA	NA	10,071	NA	NA
7,107	7,716	609	8.6%	10,206	10,716	510	5.0%
13,821	15,168	1,347	9.7%	22,065	22,065	0	0.0%
11,757	12,840	1,083	9.2%	19,704	20,688	984	5.0%
9,897	10,374	477	4.8%	19,704	20,688	984	5.0%
11,049	12,012	963	8.7%	20,364	21,381	1,017	5.0%
9,984	10,828	842	8.4%	10,358	10,876	518	5.0%

Notes:
Full time fees for Undergraduate Students are for 12+ credit hours.
Full time fees for Graduate and Professional Students are for 10+ credit hours.

DETAIL OF BUDGETED RESOURCES AND EXPENDITURES TOTAL UNIVERSITY BY FUND (IN THOUSANDS)

RESOURCES

Government Support
State Support
State Share of Instruction
Appropriations
Ohio Grants & Contracts
Subtotal State Support
Federal Grants & Contracts
Local Grants & Contracts
Subtotal Government

Student Fees
Instructional, General and Tuition
Other
Subtotal Student Fees

Other Resources
Health System (1)
Auxiliary Sales & Services
Departmental Sales & Services
Private Grants & Contracts
Endowment Income
Investment Income
Other
Subtotal Other

Total Resources

EXPENDITURES

Instruction & General
Instruction & Departmental Research
Academic Support
Student Services
Institutional Support
Plant, Operations & Maintenance
Subtotal Instruction & General

Separately Budgeted Research
Public Service
Scholarships & Fellowships
Auxiliaries
Health System (1)

Total Expenditures

2000-01 Revised Budget	2001-2002			Total Budget	Percent Change
	General	Capital	Restricted		
339,246	346,321			346,321	1.8%
121,641	22,266		99,431	121,887	0.0%
28,339	1,636		34,426	38,061	27.2%
489,228	389,213		133,868	603,068	2.8%
184,204	32,172		174,749	206,921	12.3%
23,776	2,724		21,093	23,817	0.2%
697,208	404,109		329,698	733,807	8.2%
344,326	375,086			375,086	8.9%
20,804	12,741	8,775	160	21,678	4.2%
365,130	387,827	8,775	160	396,762	8.7%
658,688		725,040		725,040	10.1%
168,433		170,079		170,079	1.0%
60,509	77	60,717		60,854	20.6%
165,389	12,220	176	169,659	172,053	3.4%
36,046	3,375		33,630	37,005	2.7%
12,740	12,844			12,844	0.8%
6,884	7,031	139		7,184	4.1%
1,099,688	35,847	966,209	193,298	1,165,044	7.8%
2,162,024	827,453	964,884	623,160	2,315,521	7.1%
654,424	456,440	31,026	88,896	612,382	4.0%
103,950	93,509	6,652	13,257	112,318	8.1%
49,947	46,191	4,762	1,277	52,237	4.6%
70,979	56,428	6,104	10,312	72,824	2.6%
85,904	84,111	7	6,534	90,652	5.6%
985,204	736,680	47,461	120,276	904,407	4.5%
262,859	29,342	9,710	243,776	282,828	11.8%
103,022	4,867	12,659	88,421	105,937	2.7%
98,748	54,697		49,643	104,240	5.6%
176,763	1,439	168,104	7,800	177,343	0.9%
661,581		719,629	13,240	732,850	12.5%
1,214,277	828,916	957,453	623,160	2,307,826	7.5%

(1) Health System budget includes Hospital, Hospital East, CHRI, Harding and Networks.

DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
COLUMBUS CAMPUS BY FUND
 (IN THOUSANDS)

RESOURCES

Government Support
 State Support
 State Share of Instruction
 Appropriations
 Ohio Grants & Contracts
 Subtotal State Support
 Federal Grants & Contracts
 Local Grants & Contracts
 Subtotal Government

Student Fees
 Instructional, General and Tuition
 Other
 Subtotal Student Fees

Other Resources
 Health System (1)
 Auxiliary Sales & Services
 Departmental Sales & Services
 Private Grants & Contracts
 Endowment Income
 Investment Income
 Other
 Subtotal Other

Total Resources

2000-01 Revised Budget	2001-2002			Total Budget	Percent Change
	General	Restricted	Restricted		
317,721	322,934			322,934	1.6%
79,150	18,943	60,050		78,993	-0.2%
27,395	1,636	33,500		35,136	28.3%
434,267	343,513	88,650		432,163	-3.0%
172,978	31,917	163,000		184,817	12.7%
23,721	2,724	21,000		23,724	0.0%
620,944	378,184	277,650		655,704	5.6%
322,871	351,462			351,462	8.9%
19,380	12,090	7,800		19,890	2.6%
542,251	363,552	7,800		371,352	8.5%
658,688		725,040		725,040	10.1%
168,318		169,975		169,975	1.0%
47,500		67,700		67,700	21.3%
161,940	12,220		155,000	167,220	3.3%
35,375	3,375		33,000	38,375	2.8%
11,300	11,300			11,300	
6,533	6,661			6,661	0.4%
1,089,652	33,444	952,715	188,000	1,174,171	7.8%
2,062,349	775,162	960,618	485,550	2,201,227	7.2%

EXPENDITURES

Instruction & General
 Instruction & Departmental Research
 Academic Support
 Student Services
 Institutional Support
 Plant, Operations & Maintenance
 Subtotal Instruction & General

Separately Budgeted Research
 Public Service
 Scholarships & Fellowships
 Auxiliaries
 Health System (1)

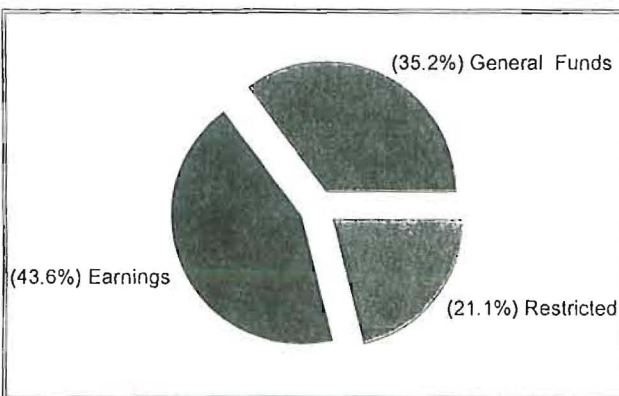
Total Expenditures

527,120	427,565	28,915	88,331	544,811	3.4%
95,060	87,639	4,402	10,200	102,241	7.6%
45,650	41,902	4,752	1,200	47,854	4.8%
64,014	60,145	6,988	10,000	68,133	3.3%
78,428	78,952		1,600	80,452	5.3%
608,272	686,214	44,087	111,231	841,512	4.1%
209,482	29,342	9,710	200,279	239,331	14.2%
101,866	4,361	11,750	88,000	104,111	2.2%
93,821	53,777		46,000	88,777	5.3%
175,573	1,439	168,021	7,800	177,260	0.9%
651,581		719,629	13,240	732,859	12.6%
2,040,695	775,153	953,177	485,550	2,193,860	7.5%

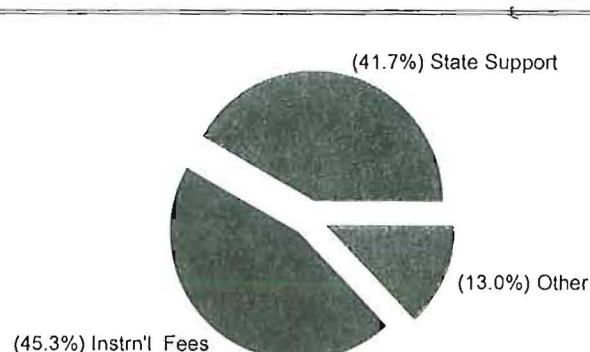
(1) Health System budget includes Hospital, Hospital East, CHRT, Harding and Networks.

BUDGETED RESOURCES
COLUMBUS CAMPUS - FY 2002

RESOURCES BY FUND



GENERAL FUNDS BY SOURCE



DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
LIMA CAMPUS BY FUND
 (IN THOUSANDS)

RESOURCES

Government Support
 State Support
 State Share of Instruction
 Appropriations
 Ohio Grants & Contracts
 Subtotal State Support
 Federal Grants & Contracts
 Local Grants & Contracts
 Subtotal Government

Student Fees
 Instructional, General and Tuition
 Other
 Subtotal Student Fees

Other Resources
 Health System
 Auxiliary Sales & Services
 Departmental Sales & Services
 Private Grants & Contracts
 Endowment Income
 Investment Income
 Other
 Subtotal Other

Total Resources

2000-01 Revised Budget	2001-2002			Total Budget	Percent Change
	General	Earnings	Restricted		
4,051	4,148			4,148	2.3%
783	706	178		884	12.9%
109		109		109	
4,943	4,852	287		5,139	4.0%
760		760		760	
8,663	4,852	1,037		6,689	3.4%
4,070	4,484			4,484	10.2%
736	287	710		997	35.5%
4,806	4,771	710		5,481	14.0%
2		2		2	
172		77		77	-55.2%
70		70		70	
86		86		86	
260	260			260	
70	70	138		208	197.1%
858	330	217	188	702	8.6%
11,188	9,953	927	1,192	12,072	8.2%

EXPENDITURES

Instruction & General
 Instruction & Departmental Research
 Academic Support
 Student Services
 Institutional Support
 Plant, Operations & Maintenance
 Subtotal Instruction & General

Separately Budgeted Research
 Public Service
 Scholarships & Fellowships
 Auxiliaries
 Health System

Total Expenditures

5,348	6,728		68	8,796	8.4%
1,014	1,269		10	1,289	25.1%
907	959		25	984	8.6%
1,204	931	116	25	1,072	-11.0%
878	964	7	7	971	10.6%
9,361	9,841	116	135	10,092	7.9%
34			34	34	
606	31	809	65	906	49.3%
780			958	958	22.8%
2		2		2	
10,773	9,872	927	1,192	11,991	11.3%

DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
MANSFIELD CAMPUS BY FUND
 (IN THOUSANDS)

RESOURCES

Government Support
 State Support
 State Share of Instruction
 Appropriations
 Ohio Grants & Contracts
 Subtotal State Support
 Federal Grants & Contracts
 Local Grants & Contracts
 Subtotal Government

Student Fees
 Instructional, General and Tuition
 Other
 Subtotal Student Fees

Other Resources
 Health System
 Auxiliary Sales & Services
 Departmental Sales & Services
 Private Grants & Contracts
 Endowment Income
 Investment Income
 Other
 Subtotal Other

Total Resources

2000-01 Revised Budget	2001-2002			Total Budget	Percent Change
	General	Earnings	Restricted		
4,099	4,405			4,405	7.6%
976	769	140		885	-7.9%
228		238		238	4.4%
5,303	5,184	378		5,562	4.6%
840		886		886	6.4%
6,143	5,184	38		5,222	8.5%
4,993	4,946			4,946	-0.9%
160	75	160		235	48.9%
5,153	5,021	160		5,181	0.6%
70		45		45	-35.7%
22		26		26	18.2%
139		175	98	273	96.4%
85		71		71	-16.6%
400	420			420	5.0%
710	420	244	165	639	10.6%
12,012	10,605	245	1,630	12,481	3.9%

EXPENDITURES

Instruction & General
 Instruction & Departmental Research
 Academic Support
 Student Services
 Institutional Support
 Plant, Operations & Maintenance
 Subtotal Instruction & General

Separately Budgeted Research
 Public Service
 Scholarships & Fellowships
 Auxiliaries
 Health System

Total Expenditures

6,112	6,929	145		8,074	18.8%
1,066	1,205	6		1,210	14.6%
679	699	16		714	23.3%
1,634	960	129		1,089	-29.0%
814	874	20		894	9.8%
9,095	9,667	314		9,981	9.7%
30		116		116	283.3%
293	465	1		466	59.0%
1,665	425	1,200		1,628	3.8%
33		28		28	-21.2%
11,010	10,697	261	1,630	12,213	10.9%

DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
MARION CAMPUS BY FUND
 (IN THOUSANDS)

RESOURCES

Government Support
 State Support
 State Share of Instruction
 Appropriations
 Ohio Grants & Contracts
 Subtotal State Support
 Federal Grants & Contracts
 Local Grants & Contracts
 Subtotal Government

Student Fees
 Instructional, General and Tuition
 Other
 Subtotal Student Fees

Other Resources
 Health System
 Auxiliary Sales & Services
 Departmental Sales & Services
 Private Grants & Contracts
 Endowment Income
 Investment Income
 Other
 Subtotal Other

Total Resources

2000-01 Revised Budget	2001-2002 General	2001-2002 Fees	2001-2002 Research	Total Budget	Percent Change
3,540	3,555			3,555	0.4%
667	563	65		628	-5.8%
40		58		58	45.0%
4,247	4,118	123		4,241	-0.1%
500		514		514	2.8%
4,747	4,118	637		4,755	0.2%
3,692	4,375			4,375	18.6%
68	62			62	6.9%
3,760	4,437			4,437	18.3%
2		4		4	100.0%
738		449		449	-39.2%
120			360	360	200.0%
160			149	149	-0.7%
340	384			384	12.9%
66	66			66	
1,418	450	453	609	1,412	-0.5%
9,913	8,005	453	1,146	10,604	7.0%

EXPENDITURES

Instruction & General
 Instruction & Departmental Research
 Academic Support
 Student Services
 Institutional Support
 Plant, Operations & Maintenance
 Subtotal Instruction & General

Separately Budgeted Research
 Public Service
 Scholarships & Fellowships
 Auxiliaries
 Health System

Total Expenditures

4,870	4,402	471	50	4,923	1.1%
1,032	1,381		24	1,405	36.1%
756	777		28	806	6.6%
922	1,036		9	1,045	13.3%
647	669	7	6	681	5.3%
8,228	8,265	478	118	8,859	7.7%
			50	50	
100			180	180	80.0%
967	395		800	1,195	23.6%
2		4		4	100.0%
9,295	8,560	482	1,146	10,288	10.7%

DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
NEWARK CAMPUS BY FUND
 (IN THOUSANDS)

RESOURCES

Government Support
 State Support
 State Share of Instruction
 Appropriations
 Ohio Grants & Contracts
 Subtotal State Support
 Federal Grants & Contracts
 Local Grants & Contracts
 Subtotal Government

Student Fees
 Instructional, General and Tuition
 Other
 Subtotal Student Fees

Other Resources
 Health System
 Auxiliary Sales & Services
 Departmental Sales & Services
 Private Grants & Contracts
 Endowment Income
 Investment Income
 Other
 Subtotal Other

Total Resources

2000-01 Revised Budget	2001-2002 General	2001-2002 Fees	2001-2002 Research	Total Budget	Percent Change
4,884	5,464			5,464	11.9%
1,107	833	231		1,031	-3.9%
20		20		20	
4,011	6,297	251		6,541	18.9%
667		800		800	18.9%
6,678	6,297	1,051		7,348	10.0%
5,500	6,584			6,584	19.7%
168	190			190	13.1%
6,668	6,774			6,774	1.6%
43		63		63	23.3%
60			60	60	-18.7%
100			45	45	-55.0%
330	405			405	22.7%
165	255			255	54.6%
898	680	63	50	808	15.6%
10,444	13,781	63	1,146	14,930	17.6%

EXPENDITURES

Instruction & General
 Instruction & Departmental Research
 Academic Support
 Student Services
 Institutional Support
 Plant, Operations & Maintenance
 Subtotal Instruction & General

Separately Budgeted Research
 Public Service
 Scholarships & Fellowships
 Auxiliaries
 Health System

Total Expenditures

6,190	7,938	62		7,990	29.1%
1,192	1,573			1,573	32.0%
1,637	1,320	7		1,327	-13.7%
1,334	1,514			1,514	18.6%
875	1,321	68		1,321	51.0%
11,128	13,646	127		13,793	23.9%
18		24		24	33.3%
62					-100.0%
900		995		995	10.6%
43		61		61	18.6%
12,151	13,665	61	1,146	14,863	22.3%

273

274

274

* Adjusted for State budget cuts processed after the Third Quarter Budget Report.

SUMMARY OF STATE SUPPORT EXTENDED CAMPUSES (IN THOUSANDS)

LIMA CAMPUS

State Share of Instruction
State Appropriations
Access Challenge
Jobs Challenge
Capital Component
Subtotal Appropriations

State Grants & Contracts

Total Lima Campus

MANSFIELD CAMPUS

State Share of Instruction
State Appropriations
Access Challenge
Jobs Challenge
Capital Component
Subtotal Appropriations

State Grants & Contracts

Total Mansfield Campus

MARION CAMPUS

State Share of Instruction
State Appropriations
Access Challenge
Jobs Challenge
Capital Component
Subtotal Appropriations

State Grants & Contracts

Total Marion Campus

2000-01	2001-02				Dollar Change	Percent Change
Total Budget	General Funds	Restricted	Total Budget			
4,051	4,148		4,148	95	2.3%	
711	651		651	(60)	-8.4%	
72	55		55	(17)	-23.6%	
0		178	178	178		
783	706	178	884	101	12.9%	
109	0	109	109	0	0.0%	
4,943	4,852	287	5,139	196	4.0%	
4,099	4,405		4,405	306	7.8%	
745	712		712	(33)	-4.4%	
57	47		47	(10)	-17.5%	
132		140	140	8	6.1%	
934	759	140	899	(35)	-3.7%	
225		238	238	10	4.4%	
5,281	5,184	378	5,562	281	5.3%	
3,540	3,555		3,555	15	0.4%	
525	507		507	(18)	-3.4%	
77	58		58	(19)	-24.7%	
65		65	65	0	0.0%	
867	683	65	748	(119)	-13.7%	
40		68	68	28	70.0%	
4,247	4,118	123	4,241	(6)	-0.1%	

SUMMARY OF STATE SUPPORT EXTENDED CAMPUSES (IN THOUSANDS)

NEWARK CAMPUS

State Share of Instruction
State Appropriations
Access Challenge
Jobs Challenge
Capital Component
Subtotal Appropriations

State Grants & Contracts

Total Newark Campus

AGRICULTURAL TECH INSTITUTE

State Share of Instruction
State Appropriations
Access Challenge
Jobs Challenge
Capital Component
Subtotal Appropriations

State Grants & Contracts

Total ATI

OARDC

Appropriations
State Grants & Contracts

Total OARDC

TOTAL EXTENDED CAMPUSES

State Share of Instruction
Appropriations
State Grants & Contracts

Total Extended Campuses

2000-01	2001-02				Dollar Change	Percent Change
Total Budget	General Funds	Restricted	Total Budget			
4,884	5,484		5,484	600	12.3%	
824	788		788	(36)	-4.4%	
52	45		45	(7)	-13.5%	
231		231	231	0	0.0%	
1,107	833	231	1,064	(43)	-3.9%	
20		20	20	0	0.0%	
0,011	5,287	251	5,549	557	8.9%	
4,951	4,817		4,817	(134)	-2.7%	
425	371		371	(54)	-12.7%	
104	81		81	(23)	-22.1%	
85		36	36	(49)	-57.6%	
614	452	36	488	(126)	-20.5%	
198		160	160	(38)	-19.2%	
5,761	5,269	188	5,457	(304)	-5.3%	
38,344		38,731	38,731	387	1.0%	
350		350	350	0	0.0%	
38,694	0	39,081	39,081	387	1.0%	
21,525	22,387	0	22,387	862	4.0%	
42,449	3,313	39,381	42,894	245	0.6%	
943	0	925	925	(18)	-1.9%	
64,917	25,700	40,306	65,006	1,089	1.7%	

STUDENT FEE INCOME

COLUMBUS CAMPUS

(IN THOUSANDS)

INSTRUCTIONAL FEES

Resident Fees
General Fees
Non-Resident Surcharge

Subtotal Instructional Fees

OTHER FEES

Application Fees
Acceptance Fees
Computer Fees
Study Abroad
Continuing Education
Flight Instruction
Medical Instrument Fees
COTA Fees
Other

Subtotal Other Fees

TOTAL STUDENT FEES INCOME

FY 2001 BUDGET	FY 2002 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
227,399	247,013	19,614	8.6%
16,528	16,453	(75)	-0.5%
78,273	87,996	9,723	12.4%
322,200	331,462	29,262	9.1%
1,450	1,450	0	0.0%
815	815	0	0.0%
2,540	2,390	(150)	-5.9%
1,950	2,735	785	40.3%
525	250	(275)	-52.4%
675	675	0	0.0%
1,250	1,300	50	4.0%
1,300	1,400	100	7.7%
1,075	1,075	0	0.0%
11,580	12,090	510	4.4%
333,780	365,552	29,772	8.9%

2001-2002 STUDENT FEE SCHEDULE

FEES PER QUARTER

COLUMBUS CAMPUS

Undergraduate

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	123	8	131	122	253
1	245	15	260	244	504
2	306	22	328	487	815
3	368	29	397	731	1,128
4	490	39	529	974	1,503
5	613	49	662	1,218	1,880
6	735	59	794	1,461	2,255
7	858	68	926	1,705	2,631
8	980	78	1,058	1,948	3,006
9	1,103	88	1,191	2,192	3,383
10	1,225	98	1,323	2,435	3,758
11	1,348	107	1,455	2,679	4,134
12+	1,470	117	1,587	2,922	4,509

Graduate

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	124	8	132	168	300
1	248	15	263	336	599
2	397	23	420	671	1,091
3	596	35	631	1,007	1,638
4	794	47	841	1,343	2,184
5	993	59	1,052	1,679	2,731
6	1,191	70	1,261	2,014	3,275
7	1,390	82	1,472	2,350	3,822
8	1,588	94	1,682	2,686	4,368
9	1,787	105	1,892	3,021	4,913
10+	1,985	117	2,102	3,357	5,459

**2001-2002 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

MBA

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	229	8	237	168	405
1	458	15	473	336	809
2	732	23	755	671	1,426
3	1,098	35	1,133	1,007	2,140
4	1,464	47	1,511	1,343	2,854
5	1,831	59	1,890	1,679	3,569
6	2,197	70	2,267	2,014	4,281
7	2,563	82	2,645	2,350	4,995
8	2,929	94	3,023	2,686	5,709
9	3,295	105	3,400	3,021	6,421
10	3,661	117	3,778	3,357	7,135

EMBA

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	564	8	572	168	740
1	1,127	15	1,142	336	1,478
2	1,803	23	1,826	671	2,497
3	2,705	35	2,740	1,007	3,747
4	3,607	47	3,654	1,343	4,997
5	4,509	59	4,568	1,679	6,247
6	5,410	70	5,480	2,014	7,494
7	6,312	82	6,394	2,350	8,744
8	7,214	94	7,308	2,686	9,994
9	8,115	105	8,220	3,021	11,241
10	9,017	117	9,134	3,357	12,491

**2001-2002 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Master of Accounting

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	322	8	330	168	498
1	644	15	659	336	995
2	1,031	23	1,054	671	1,725
3	1,546	35	1,581	1,007	2,588
4	2,061	47	2,108	1,343	3,451
5	2,577	59	2,636	1,679	4,315
6	3,092	70	3,162	2,014	5,176
7	3,607	82	3,689	2,350	6,039
8	4,122	94	4,216	2,686	6,902
9	4,638	105	4,743	3,021	7,764
10	5,153	117	5,270	3,357	8,627

MLHR

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	136	8	144	168	312
1	271	15	286	336	622
2	433	23	456	671	1,127
3	649	35	684	1,007	1,691
4	866	47	913	1,343	2,256
5	1,082	59	1,141	1,679	2,820
6	1,298	70	1,368	2,014	3,382
7	1,515	82	1,597	2,350	3,947
8	1,731	94	1,825	2,686	4,511
9	1,948	105	2,053	3,021	5,074
10	2,164	117	2,281	3,357	5,638

**2001-2002 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Master of Physical Therapy

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	136	8	144	168	312
1	271	15	286	336	622
2	433	23	456	671	1,127
3	649	35	684	1,007	1,691
4	866	47	913	1,343	2,256
5	1,082	59	1,141	1,679	2,820
6	1,298	70	1,368	2,014	3,382
7	1,515	82	1,597	2,350	3,947
8	1,731	94	1,825	2,686	4,511
9	1,948	105	2,053	3,021	5,074
10+	2,070	117	2,187	3,357	5,544

Pharmacy

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	154	8	162	224	386
1	307	15	322	447	769
2	491	23	514	714	1,228
3	737	35	772	1,072	1,844
4	982	47	1,029	1,429	2,458
5	1,228	59	1,287	1,786	3,073
6	1,473	70	1,543	2,143	3,686
7	1,719	82	1,801	2,500	4,301
8	1,964	94	2,058	2,858	4,916
9	2,210	105	2,315	3,215	5,530
10+	2,456	117	2,572	3,572	6,144

**2001-2002 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Medicine Fees

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	309	8	317	460	777
1	617	15	632	919	1,551
2	988	23	1,011	1,471	2,482
3	1,482	35	1,517	2,207	3,724
4	1,976	47	2,023	2,942	4,965
5	2,470	59	2,529	3,678	6,207
6	2,963	70	3,033	4,413	7,446
7	3,457	82	3,539	5,149	8,688
8	3,951	94	4,045	5,884	9,929
9	4,445	105	4,550	6,620	11,170
10+	4,939	117	5,056	7,355	12,411

Dentistry Fees

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	260	8	268	431	699
1	520	15	535	862	1,397
2	833	23	856	1,379	2,235
3	1,249	35	1,284	2,069	3,353
4	1,665	47	1,712	2,758	4,470
5	2,082	59	2,141	3,448	5,589
6	2,498	70	2,568	4,138	6,706
7	2,914	82	2,996	4,827	7,823
8	3,330	94	3,424	5,517	8,941
9	3,747	105	3,852	6,206	10,058
10+	4,163	117	4,280	6,896	11,176

2001-2002 STUDENT FEE SCHEDULE
FEE PER QUARTER
COLUMBUS CAMPUS

Optometry Fees

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	209	8	217	431	648
1	418	15	433	862	1,295
2	668	23	691	1,379	2,070
3	1,002	35	1,037	2,069	3,106
4	1,336	47	1,383	2,758	4,141
5	1,671	59	1,730	3,448	5,178
6	2,005	70	2,075	4,138	6,213
7	2,339	82	2,421	4,827	7,248
8	2,673	94	2,767	5,517	8,284
9	3,007	105	3,112	6,206	9,318
10	3,341	117	3,458	6,896	10,354

Vet Medicine Fees

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	243	8	251	446	697
1	486	15	501	891	1,392
2	777	23	800	1,425	2,225
3	1,166	35	1,201	2,138	3,339
4	1,555	47	1,602	2,851	4,453
5	1,944	59	2,003	3,564	5,567
6	2,332	70	2,402	4,276	6,678
7	2,721	82	2,803	4,989	7,792
8	3,110	94	3,204	5,702	8,906
9	3,498	105	3,603	6,414	10,017
10	3,887	117	4,004	7,127	11,131

2001-2002 STUDENT FEE SCHEDULE
FEE PER SEMESTER
COLUMBUS CAMPUS

Law (Semester)

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Tuition	Non-Resident Total
0	328	11	339	340	679
1	655	22	677	680	1,357
2	1,047	35	1,082	1,088	2,170
3	1,571	53	1,624	1,631	3,255
4	2,095	70	2,165	2,175	4,340
5	2,619	88	2,707	2,719	5,426
6	3,142	106	3,248	3,263	6,511
7	3,666	123	3,789	3,807	7,596
8	4,190	141	4,331	4,350	8,681
9	4,713	158	4,871	4,894	9,765
10	5,237	176	5,413	5,438	10,851

2001-2002 STUDENT FEE SCHEDULE
FEES PER QUARTER
LIMA, MANSFIELD, MARION AND NEWARK CAMPUSES

Undergraduate
Lower Division

Credit Hours	Instructional Fees	General Fees	BOR - AC Credit	Resident Total	Non-Resident Tuition	Non-Resident Total
0	112	4	(17)	99	122	221
1	223	8	(33)	198	244	442
2	278	11	(41)	248	487	735
3	334	15	(49)	300	731	1,031
4	445	20	(65)	400	974	1,374
5	557	25	(81)	501	1,218	1,719
6	668	31	(98)	601	1,461	2,062
7	779	36	(114)	701	1,705	2,406
8	891	41	(130)	802	1,948	2,750
9	1,002	46	(146)	902	2,192	3,094
10	1,113	51	(163)	1,001	2,435	3,438
11	1,225	56	(179)	1,102	2,679	3,781
12+	1,336	61	(195)	1,202	2,922	4,124

Undergraduate
Upper Division

Credit Hours	Instructional Fees	General Fees	BOR - AC Credit	Resident Total	Non-Resident Tuition	Non-Resident Total
0	112	4	(9)	107	122	229
1	223	8	(18)	213	244	457
2	278	11	(22)	267	487	754
3	334	15	(27)	322	731	1,053
4	445	20	(36)	429	974	1,403
5	557	25	(45)	537	1,218	1,755
6	668	31	(54)	645	1,461	2,106
7	779	36	(62)	753	1,705	2,458
8	891	41	(71)	861	1,948	2,809
9	1,002	46	(80)	968	2,192	3,160
10	1,113	51	(89)	1,075	2,435	3,510
11	1,225	56	(98)	1,183	2,679	3,862
12+	1,336	61	(107)	1,290	2,922	4,212

2001-2002 STUDENT FEE SCHEDULE
FEES PER QUARTER
LIMA, MANSFIELD, MARION AND NEWARK CAMPUSES

Graduate

Credit Hours	Instructional Fees	General Fees	BOR - AC Credit	Resident Total	Non-Resident Tuition	Non-Resident Total
0	124	4	0	128	168	296
1	248	8	0	256	336	592
2	397	12	0	409	671	1,080
3	596	18	0	614	1,007	1,621
4	794	24	0	818	1,343	2,161
5	993	31	0	1,024	1,679	2,703
6	1,191	37	0	1,228	2,014	3,242
7	1,390	43	0	1,433	2,350	3,783
8	1,588	49	0	1,637	2,686	4,323
9	1,787	55	0	1,842	3,021	4,863
10+	1,985	61	0	2,046	3,357	5,403

AGRICULTURAL TECHNICAL INSTITUTE

Undergraduate

Credit Hours	Instructional Fees	General Fees	BOR - AC Credit	Resident Total	Non-Resident Tuition	Non-Resident Total
0	112	4	(17)	99	122	221
1	223	8	(33)	198	244	442
2	278	11	(41)	248	487	735
3	334	15	(49)	300	731	1,031
4	445	20	(65)	400	974	1,374
5	557	25	(81)	501	1,218	1,719
6	668	31	(98)	601	1,461	2,062
7	779	36	(114)	701	1,705	2,406
8	891	41	(130)	802	1,948	2,750
9	1,002	46	(146)	902	2,192	3,094
10	1,113	51	(163)	1,001	2,435	3,438
11	1,225	56	(179)	1,102	2,679	3,781
12+	1,336	61	(195)	1,202	2,922	4,124

ANNUAL FEE HISTORY COLUMBUS CAMPUS RESIDENT FEES

Year	Under-graduate	Graduate	Law	Medicine	Dentistry	Optometry	Vet. Med
1991-92	2,568	3,639	4,204	7,074	5,799	5,799	5,799
1992-93	2,799	3,966	4,584	7,710	6,321	6,321	6,321
1993-94	2,940	4,266	4,932	8,310	6,810	6,810	6,810
1994-95	3,087	4,482	4,914	8,958	7,431	7,152	7,371
1995-96	3,273	4,707	5,864	9,408	8,013	7,512	7,740
1996-97	3,468	4,941	6,412	10,155	8,646	7,887	8,277
1997-98	3,660	5,187	7,022	10,968	9,165	8,517	8,691
1998-99	3,879	5,445	7,692	11,637	9,813	8,955	9,306
1999-00	4,110	5,730	8,424	12,744	10,746	9,420	10,191
2000-01	4,356	6,021	9,984	13,821	11,757	9,897	11,049
2000-02	4,761	6,306	10,826	16,168	12,840	10,374	12,032
Average Increase	6.4%	6.7%	9.9%	7.8%	8.3%	6.0%	7.6%

SUMMARY OF TYPICAL STUDENT FEES COLUMBUS CAMPUS

RESIDENT FEES

Instructional & General
Room & Board
Text Books/Supplies

Subtotal

Health Insurance
Parking & Bus Pass
COTA Pass
Football Tickets
Basketball Tickets

Total

NON-RESIDENT FEES

Instructional & General
Non-Resident Tuition
Room & Board
Text Books/Supplies

Subtotal

Health Insurance
Parking & Bus Pass
COTA Pass
Football Tickets
Basketball Tickets

Total

UNDERGRADUATE FEES				GRADUATE FEES			
2000-01 Fees	2001-02 Fees	Dollar Change	Percent Change	2000-01 Fees	2001-02 Fees	Dollar Change	Percent Change
4,356	4,761	405	9.3%	6,021	6,306	285	4.7%
5,397	5,697	300	5.6%	5,136	5,388	252	4.9%
888	932	44	5.0%	888	932	44	5.0%
10,641	11,390	749	7.0%	12,044	12,620	576	4.8%
708	753	45	6.4%	708	753	45	6.4%
138	149	11	7.8%	138	149	11	7.8%
27	27	0	0.0%	27	27	0	0.0%
95	100	5	5.3%	95	100	5	5.3%
64	64	0	0.0%	64	64	0	0.0%
11,673	12,483	810	6.9%	13,077	13,719	642	4.9%
4,356	4,761	405	9.3%	6,021	6,306	285	4.7%
8,349	8,766	417	5.0%	9,591	10,071	480	5.0%
5,397	5,697	300	5.6%	5,136	5,388	252	4.9%
888	932	44	5.0%	888	932	44	5.0%
18,990	20,156	1,166	6.1%	21,636	22,697	1,061	4.9%
708	753	45	6.4%	708	753	45	6.4%
138	149	11	7.8%	138	149	11	7.8%
27	27	0	0.0%	27	27	0	0.0%
95	100	5	5.3%	95	100	5	5.3%
64	64	0	0.0%	64	64	0	0.0%
20,022	21,249	1,227	6.1%	22,063	23,790	1,727	7.8%

(1) Undergrad will increase 9.3% due to a linked tuition cap exemption for OSU.

(2) Undergraduate: South 2/room; 10 meals. Graduate: single; 10 meals plus phone.

(3) Estimated costs and inflationary increase per OSU Bookstore.

(4) Student insurance is based on the single student medical only rate.

(5) Using main campus rate.

(6) Five football and eight basketball games.

- (1) Undergrad will increase 9.3% due to a linked tuition cap exemption for OSU.
 (2) Undergraduate - 8 meals 2/room; 10 meals - Graduate - single; 10 meals plus phone.
 (3) Estimated costs and inflationary increase per OSU bookstore.
 (4) Student Insurance is based on the single student medical only rate.
 (5) Using main campus rate.
 (6) Five football and eight basketball games.

**DETAIL OF SELECTED RATES
OTHER STUDENT FEES
FY 2002**

Description	Timing	Rate	Percent Change
Housing, Food Service and Special Centers			
Undergraduate (South Dorms - 2/room, 10 meals/week)	Quarter	1,899.00	5.6%
Graduate (Single - 10 meals/week + Phone)	Quarter	1,796.00	4.9%
Married Student Housing (2 bedroom apartment)	Month	566.00	5.8%
Board Only (10 meals/week)	Quarter	800.00	5.3%
Parking & Transportation			
Parking, 4-Wheel Vehicle (Main Campus)	Annual	148.50	7.8%
Parking, 4-Wheel Vehicle (West Campus)	Annual	37.80	12.0%
COTA Bus Pass	Quarter	9.00	0.0%
Recreational Fees			
Football Tickets	Per Game	20.00	5.3%
Basketball Tickets	Per Game	8.00 - 12.00	0.0% - 9.1%
Golf Course Membership	Annual	550.00	0.0%
Golf Course Greens Fees	Per Round	18.00	0.0%
Larkins Locker Fee	Quarter	12.50	0.0%
Student Health Insurance			
Student	Quarter	251.00	6.4%
Student & Spouse	Quarter	642.00	6.5%
Student & Children	Quarter	647.00	6.4%
Student, Spouse & Children	Quarter	867.00	6.4%
Law Students	Semester	377.00 - 1,301.00	6.4%
Early Arriving Students	Month	84.00 - 289.00	6.3%
Clinic Fees			
Dental Hygiene Fee	Quarter	107.00	7.0%
Nursing Clinical Fee (Undergraduate)	Quarter	150.00	New
Nursing Clinical Fee (Graduate)	Annual	600.00 - 750.00	New

**DETAIL OF SELECTED RATES
OTHER STUDENT FEES
FY 2002**

Description	Timing	Rate	Percent Change
Computer Fees			
College of Arts (Undergraduate & Graduate)	Quarter	43.00	0.0%
College of Business (Undergraduate)	Quarter	85.00	0.0%
College of Business (Graduate)	Quarter	120.00	0.0%
College of Engineering (Undergraduate)	Quarter	110.00	0.0%
College of Engineering (Graduate)	Quarter	120.00	0.0%
College of Nursing (Undergraduate & Graduate)	Quarter	43.00	0.0%
Department of CIS in Math & Phys Sci (Undergraduate)	Quarter	73.00	0.0%
Department of CIS in Math & Phys Sci (Graduate)	Quarter	80.00	0.0%
School of Public Policy & Management (Graduate)	Quarter	120.00	0.0%
Equipment Fees			
Optometry Equipment	One Time	340.00	0.0%
Dental School Instrumentation Kit	One Time	828.00	7.0%
Dental Hygiene Instrumentation Kit	One Time	318.00	7.1%
Application Fees			
International (All Students)	One Time	40.00	0.0%
Domestic (All Students)	One Time	30.00	0.0%
Acceptance Fees			
Undergraduate	One Time	70.00	0.0%
Graduate		N/A	N/A
Professional	One Time	25.00	0.0%

DETAIL OF SELECTED RATES
FACULTY, STAFF & DEPARTMENTAL FEES
FY 2002

Description	Unit	Rate	Percent Change
Health Insurance			
Prime Care Plan			
Individual	Month	34.64	31.7%
Family	Month	108.24	31.7%
OSUHP Plan			
Individual	Month	159.55	31.7%
Family	Month	498.61	31.7%
Traditional Plan			
Individual	Month	159.55	31.7%
Family	Month	498.61	31.7%
Buckeye Plan			
Individual	Month	14.00	31.7%
Family	Month	43.74	31.7%
Parking & Transportation			
Parking, 4-Wheel Vehicle A Decal (Main Campus)	Annual	432.00	9.1%
Parking, 4-Wheel Vehicle B Decal (Main Campus)	Annual	225.00	8.7%
Recreational Fees			
Football Tickets	Per Game	35.00	6.1%
Basketball Tickets	Per Game	19.50 - 20.50	9.4% - 10.8%
Golf Course Membership	Annual	1,600.00	11.1%
Golf Course Greens Fees	Per Round	30.00	0.0%
Departmental Rates			
Basic Telephone Service	Month	20.65	0.0%
University Hospitals	Various	Various	9.0%
James Cancer Hospital	Various	Various	9.0%
University Hospital East	Various	Various	9.0%

SUMMARY OF RESIDENT STUDENT FEES
BIG TEN PUBLIC INSTITUTIONS
FOR FY 2001 AND FY 2002

	UNDERGRADUATE FEES				GRADUATE FEES			
	FY 2001 Fees	FY 2002 Fees	1 Year % Change	5-Year Avg % Change	FY 2001 Fees	FY 2002 Fees	1 Year % Change	5-Year Avg % Change
Penn State	7,018	7,574	7.9%	6.1%	7,790	8,224	5.6%	5.6%
Michigan	6,926	7,375	6.5%	4.0%	10,821	11,523	6.5%	3.9%
Michigan State	5,432	5,912	8.8%	3.9%	6,290	6,510	3.5%	3.1%
Minnesota	4,877	5,538	13.5%	5.0%	5,794	6,547	13.0%	5.0%
Illinois-Urbana*	4,994	5,504	10.2%	4.8%	5,614	6,164	9.8%	5.2%
Ohio State	4,358	4,761	9.3%	6.7%	8,021	8,306	4.7%	5.1%
Indiana	4,405	4,734	7.5%	4.6%	4,449	4,818	8.3%	5.3%
Purdue	3,872	4,164	7.5%	5.4%	3,872	4,164	7.5%	5.4%
Wisconsin	3,791	4,086	7.8%	5.8%	5,887	6,358	8.0%	7.7%
Iowa	3,204	3,521	9.9%	5.9%	3,750	4,107	9.5%	5.7%
Average	4,888	5,317	8.9%	5.0%	6,029	6,472	7.6%	5.0%

Source: Annual Missouri Study of AAU Data Exchange Members.

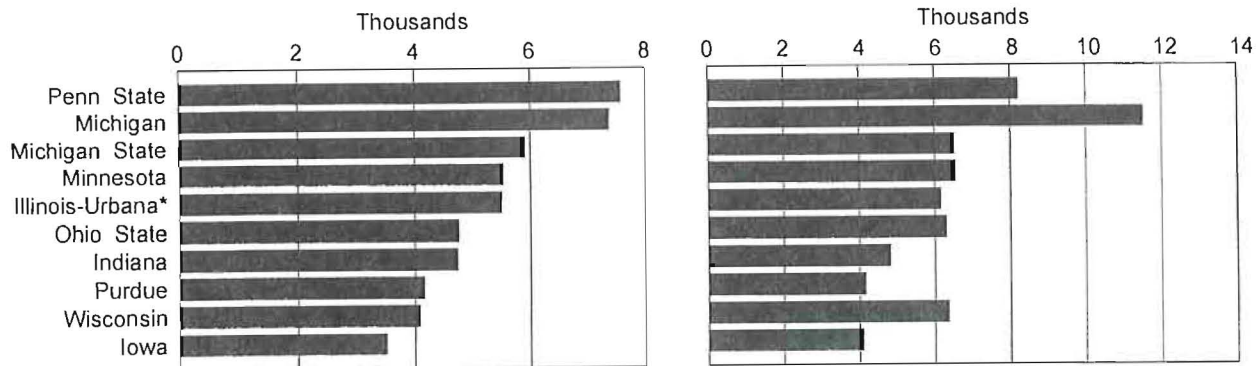
* Note: FY02 Rates for University of Illinois reflect the averages of differential rates for entering and returning students.

SUMMARY OF RESIDENT STUDENT FEES

BIG TEN PUBLIC INSTITUTIONS

FISCAL YEAR 2002

UNDERGRADUATE FEES	GRADUATE FEES
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Source: Annual Missouri Study of AAU Data Exchange members.

SUMMARY OF AUXILIARY OPERATIONS

FISCAL YEAR 2002

IN THOUSANDS

	Resources			Expenditures & Transfers				Net Income
	Auxiliary	General Funds	Restricted	Total Budget	Expend	Debt Service	Other Transfers	
COLUMBUS CAMPUS								
Housing, Food Services and Event Centers (1)	68,863	1,439		70,302	58,186	7,899	4,075	142
Intercollegiate Athletics	47,188		7,800	54,988	52,594	683	1,550	161
Schottenstein Center	15,375			15,375	15,367			8
Bookstores	14,832			14,832	14,348	222	5	257
Transportation & Parking Svs	16,801			16,801	10,368	2,411	3,254	548
University Airport	6,107			6,107	5,137	207	40	723
Real Estate & Prop Mgt	1,009			1,009	894			115
Subtotal Columbus	169,075	1,439	7,800	178,214	156,914	11,422	8,924	1,954
LIMA CAMPUS								
Parking Facility	2			2	2			0
MANSFIELD CAMPUS								
Parking Facility	26			26	0			26
MARION CAMPUS								
Parking Facility	4			4	2			2
NEWARK CAMPUS								
Parking Facility	51			51	51			0
GRAND TOTAL	170,058	1,439	7,800	179,297	158,969	11,422	8,924	1,982

(1) Includes Student Housing & Food Service, The Fawcett Center, Student Unions and ATI Dorm.

HOUSING, FOOD SERVICES AND EVENT CENTERS

(IN THOUSANDS)

RESOURCES

Food Service
Housing
Fawcett Center
ATI Residence Hall
Ohio Union
Other
General Funds Support of Ohio Union
Subtotal Resources

FY 2001 BUDGET	FY 2002 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
16,317	17,769	1,452	8.9%
33,414	38,136	4,722	14.1%
4,236	4,384	148	3.5%
1,477	1,311	(166)	-11.2%
4,199	2,921	(1,278)	-30.4%
2,844	5,140	2,296	80.7%
1,412	1,439	27	1.9%
63,899	71,100	7,201	11.3%

EXPENDITURES & TRANSFERS

Personnel
Benefits
Supplies & Services
Equipment
University Overhead
Debt Service
Other Transfers
Subtotal Expenditures & Transfers

FY 2001 BUDGET	FY 2002 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
21,350	22,835	1,585	7.4%
5,130	5,688	558	10.9%
22,592	24,686	2,094	9.3%
1,319	1,356	37	2.8%
2,967	3,521	554	18.7%
6,415	7,899	1,484	23.1%
2,918	4,075	1,157	39.7%
62,691	70,160	7,469	11.9%

NET INCOME

FY 2001 BUDGET	FY 2002 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
1,208	940	(268)	-22.2%

INTERCOLLEGIATE ATHLETICS

(IN THOUSANDS)

RESOURCES

Auxiliary
Football
Men's Basketball
Other Sports
Golf Course
Other
Subtotal Auxiliary

Restricted
Fund Raising

Total Resources

FY 2001 (1)	FY 2002 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
19,650	21,010	1,360	6.9%
7,640	10,698	3,058	40.0%
1,208	1,223	15	1.2%
3,141	2,947	(194)	-6.2%
12,109	11,310	(799)	-6.6%
43,748	47,188	3,440	7.9%
7,404	7,800	396	5.3%
51,152	54,988	3,836	7.5%

EXPENDITURES & TRANSFERS

Auxiliary
Personnel
Benefits
Supplies & Services
Equipment
Schottenstein Rent
University Overhead
Debt Service
Other Transfers
Subtotal Auxiliary

Restricted
Athletics Grants-In-Aid
Debt Service
Subtotal Restricted

Total Expenditures & Transfers

FY 2001 (1)	FY 2002 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
17,522	17,835	313	1.8%
3,288	3,908	620	18.9%
17,182	18,825	1,443	8.4%
607	484	(123)	-20.3%
1,200	1,511	311	25.9%
2,240	2,822	582	25.9%
492	492	0	0%
1,439	1,550	111	7.7%
43,748	47,027	3,279	7.5%
6,721	7,800	1,079	16.0%
683	181	(502)	-73.5%
7,404	7,800	396	5.3%
50,852	54,827	3,975	7.8%
270	181	(89)	-32.9%

NET INCOME

(1) FY 2001 budget was restated to reflect the separation of the Schottenstein Center.

THE OHIO STATE UNIVERSITY HEALTH SYSTEM *

(IN THOUSANDS)

RESOURCES

Auxiliary
 Inpatient Revenue (Net)
 Outpatient Revenue (Net)
 Other
 Subtotal Auxiliary

Restricted
 State Appropriation
 Other
 Subtotal Restricted

Total Resources

EXPENDITURES & TRANSFERS

Auxiliary
 Patient Services
 Student Education
 Research
 Administration
 Plant, Operation & Maintenance
 Other
 Transfers To Plant (Net)
 Subtotal Auxiliary

Restricted

Total Expenditures & Transfers

NET INCOME

FY 2001 BUDGET	FY 2002 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
377,410	422,076	44,666	11.8%
192,693	205,479	12,786	6.6%
88,585	97,485	8,900	10.0%
658,688	725,040	66,352	10.1%
9,842	9,840	(2)	-0.0%
3,400	3,400	0	
13,242	13,240	(2)	-0.0%
671,930	738,280	66,350	9.9%
423,201	469,735	46,534	11.0%
17,564	15,354	(2,210)	-12.6%
3,772	2,607	(1,165)	-30.9%
134,034	168,408	34,374	25.6%
28,864	23,986	(4,878)	-16.9%
4,664	0	(4,664)	-100.0%
39,482	39,539	57	0.1%
651,581	719,629	68,048	10.4%
13,242	13,240	(2)	-0.0%
664,823	732,869	68,046	10.2%
7,107	5,411	(1,696)	-23.9%

Includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Harding Hospital, and the Hospital Network.

UNIVERSITY HOSPITALS

(IN THOUSANDS)

RESOURCES

Auxiliary
 Inpatient Revenue (Net)
 Outpatient Revenue (Net)
 Other
 Subtotal Auxiliary

Restricted
 State Appropriation
 Other
 Subtotal Restricted

Total Resources

EXPENDITURES & TRANSFERS

Auxiliary
 Patient Services
 Student Education
 Research
 Administration
 Plant, Operation & Maintenance
 Other
 Transfers To Plant (Net)
 Subtotal Auxiliary

Restricted

Total Expenditures & Transfers

NET INCOME

FY 2001 BUDGET	FY 2002 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
238,586	273,386	34,800	14.6%
88,971	88,715	(256)	-0.3%
83,288	87,242	3,954	4.7%
410,845	449,343	38,498	9.4%
9,842	9,840	(2)	-0.0%
0	0	0	
9,842	9,840	(2)	-0.0%
420,687	459,183	38,496	9.2%
245,824	266,786	20,962	8.5%
12,640	13,103	463	3.7%
897	815	(82)	-9.1%
86,293	105,878	19,585	22.7%
19,144	16,969	(2,175)	-11.4%
1,200	0	(1,200)	-100.0%
29,648	29,415	(233)	-0.8%
395,646	432,966	37,320	9.4%
9,842	9,840	(2)	-0.0%
405,488	442,806	37,318	9.2%
15,199	16,377	1,178	7.8%

JAMES CANCER HOSPITAL & SOLOVE RESEARCH INSTITUTE

(IN THOUSANDS)

RESOURCES

Auxiliary
 Inpatient Revenue (Net)
 Outpatient Revenue (Net)
 Other
 Subtotal Auxiliary

Restricted
 State Appropriation
 Other
 Subtotal Restricted

Total Resources

EXPENDITURES & TRANSFERS

Auxiliary
 Patient Services
 Student Education
 Research
 Administration
 Plant, Operation & Maintenance
 Other
 Transfers To Plant (Net)
 Subtotal Auxiliary

Restricted

Total Expenditures & Transfers

NET INCOME

	FY 2001 BUDGET	FY 2002 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
RESOURCES				
Auxiliary				
Inpatient Revenue (Net)	84,193	89,742	5,549	6.6%
Outpatient Revenue (Net)	51,502	62,630	11,128	21.6%
Other	1,804	4,390	2,586	143.3%
Subtotal Auxiliary	137,499	156,762	19,263	14.0%
Restricted				
State Appropriation	0	0	0	
Other	3,400	3,400	0	
Subtotal Restricted	3,400	3,400	0	0.0%
Total Resources	140,899	160,162	19,263	13.7%
EXPENDITURES & TRANSFERS				
Auxiliary				
Patient Services	87,581	104,232	16,651	19.0%
Student Education	3,664	1,606	(2,058)	-56.2%
Research	2,875	1,792	(1,083)	-37.7%
Administration	27,134	33,533	6,399	23.6%
Plant, Operation & Maintenance	5,001	3,276	(1,725)	-34.5%
Other	1,355	0	(1,355)	-100.0%
Transfers To Plant (Net)	5,839	5,570	(269)	-4.6%
Subtotal Auxiliary	133,449	150,009	16,560	12.4%
Restricted	3,400	3,400	0	0.0%
Total Expenditures & Transfers	136,849	153,409	16,560	12.1%
NET INCOME	4,050	6,753	2,703	66.7%

UNIVERSITY HOSPITAL EAST

(IN THOUSANDS)

RESOURCES

Auxiliary
 Inpatient Revenue (Net)
 Outpatient Revenue (Net)
 Other
 Subtotal Auxiliary

Restricted
 State Appropriation
 Other
 Subtotal Restricted

Total Resources

EXPENDITURES & TRANSFERS

Auxiliary
 Patient Services
 Student Education
 Research
 Administration
 Plant, Operation & Maintenance
 Other
 Transfers To Plant (Net)
 Subtotal Auxiliary

Restricted

Total Expenditures & Transfers

NET INCOME

	FY 2001 BUDGET	FY 2002 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
RESOURCES				
Auxiliary				
Inpatient Revenue (Net)	42,876	47,688	4,812	11.2%
Outpatient Revenue (Net)	29,266	32,340	3,074	10.5%
Other	1,485	1,537	52	3.5%
Subtotal Auxiliary	73,627	81,565	7,938	10.8%
Restricted				
State Appropriation	0	0	0	
Other	0	0	0	
Subtotal Restricted	0	0	0	
Total Resources	73,627	81,565	7,938	10.8%
EXPENDITURES & TRANSFERS				
Auxiliary				
Patient Services	54,635	57,735	3,100	5.7%
Student Education	432	335	(97)	-22.5%
Research	0	0	0	
Administration	13,835	21,433	7,598	54.9%
Plant, Operation & Maintenance	4,719	3,741	(978)	-20.7%
Other	2,109	0	(2,109)	-100.0%
Transfers To Plant (Net)	2,292	3,196	904	39.4%
Subtotal Auxiliary	78,022	86,440	8,418	10.8%
Restricted	0	0	0	
Total Expenditures & Transfers	78,022	86,440	8,418	10.8%
NET INCOME	(4,395)	(4,875)	(480)	10.9%

HARDING HOSPITAL

(IN THOUSANDS)

RESOURCES

Auxiliary
 Inpatient Revenue (Net)
 Outpatient Revenue (Net)
 Other
 Subtotal Auxiliary

Restricted
 State Appropriation
 Other
 Subtotal Restricted

Total Resources

EXPENDITURES & TRANSFERS

Auxiliary
 Patient Services
 Student Education
 Research
 Administration
 Plant, Operation & Maintenance
 Other
 Transfers To Plant (Net)
 Subtotal Auxiliary

Restricted

Total Expenditures & Transfers

NET INCOME

	FY 2001 BUDGET	FY 2002 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
RESOURCES				
Auxiliary				
Inpatient Revenue (Net)	11,755	11,260	(495)	-4.2%
Outpatient Revenue (Net)	4,850	2,927	(1,923)	-39.6%
Other	535	234	(301)	-56.3%
Subtotal Auxiliary	17,140	14,421	(2,719)	-15.9%
Restricted				
State Appropriation	0	0	0	
Other	0	0	0	
Subtotal Restricted	0	0	0	
Total Resources	17,140	14,421	(2,719)	-15.9%
EXPENDITURES & TRANSFERS				
Auxiliary				
Patient Services	12,848	13,073	225	1.8%
Student Education	828	310	(518)	-62.6%
Research	0	0	0	
Administration	4,148	4,027	(121)	-2.9%
Plant, Operation & Maintenance	0	0	0	
Other	0	0	0	
Transfers To Plant (Net)	1,380	973	(407)	-29.5%
Subtotal Auxiliary	19,204	18,383	(821)	-4.3%
Restricted	0	0	0	
Total Expenditures & Transfers	19,204	18,383	(821)	-4.3%
NET INCOME	(2,064)	(3,962)	(1,898)	-92.0%

HOSPITAL NETWORK

(IN THOUSANDS)

RESOURCES

Auxiliary
 Inpatient Revenue (Net)
 Outpatient Revenue (Net)
 Other
 Subtotal Auxiliary

Restricted
 State Appropriation
 Other
 Subtotal Restricted

Total Resources

EXPENDITURES & TRANSFERS

Auxiliary
 Patient Services
 Student Education
 Research
 Administration
 Plant, Operation & Maintenance
 Other
 Transfers To Plant (Net)
 Subtotal Auxiliary

Restricted

Total Expenditures & Transfers

NET INCOME

	FY 2001 BUDGET	FY 2002 BUDGET	DOLLAR CHANGE	PERCENT CHANGE
RESOURCES				
Auxiliary				
Inpatient Revenue (Net)	0	0	0	
Outpatient Revenue (Net)	18,104	18,867	763	4.2%
Other	1,473	4,082	2,609	177.1%
Subtotal Auxiliary	19,577	22,949	3,372	17.2%
Restricted				
State Appropriation	0	0	0	
Other	0	0	0	
Subtotal Restricted	0	0	0	
Total Resources	19,577	22,949	3,372	17.2%
EXPENDITURES & TRANSFERS				
Auxiliary				
Patient Services	22,313	27,909	5,596	25.1%
Student Education	0	0	0	
Research	0	0	0	
Administration	2,624	3,537	913	34.8%
Plant, Operation & Maintenance	0	0	0	
Other	0	0	0	
Transfers To Plant (Net)	323	385	62	19.2%
Subtotal Auxiliary	25,260	31,831	6,571	26.0%
Restricted	0	0	0	
Total Expenditures & Transfers	25,260	31,831	6,571	26.0%
NET INCOME	(5,683)	(8,882)	(3,199)	-56.3%

STATE SHARE OF INSTRUCTION AND STUDENT FEES

TEN YEAR TREND

COLUMBUS CAMPUS

(IN THOUSANDS)

FY 1991 Actual
 FY 1992 Actual
 FY 1993 Actual
 FY 1994 Actual
 FY 1995 Actual
 FY 1996 Actual
 FY 1997 Actual
 FY 1998 Actual
 FY 1999 Actual
 FY 2000 Actual
 FY 2001 Actual
 FY 2002 Budget
 Ten Year Average Increase

State Share of Instruction (1)			Student Fees (2)		
Subsidy	Dollar Change	Percent Change	Fees	Dollar Change	Percent Change
267,373	267,373	3.3%	178,012	178,012	11.1%
254,928	(12,445)	-4.7%	197,634	19,622	11.0%
243,452	(11,476)	-4.5%	208,346	10,712	5.4%
251,274	7,822	3.2%	216,202	7,856	3.8%
263,900	12,626	5.0%	225,821	9,619	4.4%
273,320	9,420	3.6%	235,866	10,045	4.4%
283,012	9,692	3.5%	252,864	16,998	7.2%
297,551	14,539	5.1%	269,096	16,232	6.4%
305,161	7,610	2.6%	281,558	12,462	4.6%
312,839	7,678	2.5%	306,755	25,197	8.9%
317,721	4,882	1.6%	322,093	15,338	5.0%
322,946	5,225	1.6%	351,487	29,394	9.2%
		1.8%			7.0%

(1) The State Share of Instruction includes Academic Challenge (prior to FY96) but not other challenge funds.
 (2) Student Fees include Instructional, General and Non-Resident Fees.

HEADCOUNT ENROLLMENTS

AUTUMN QUARTER, 1991-2001

Columbus Campus								
Year	General	Graduate	MS	PhD	Medicine	Optometry	Pharmacy	Veterinary Medicine
1991	40,785	10,902	635	393	868	234	21	496
1992	38,958	10,604	650	373	858	239	18	501
1993	37,062	10,932	665	359	856	241	19	508
1994	36,165	10,735	654	354	850	242	24	518
1995	35,475	10,530	678	360	863	249	36	521
1996	35,485	10,193	683	371	848	249	44	523
1997	35,647	9,948	666	380	855	247	41	535
1998	36,252	9,632	634	375	842	247	94	529
1999	36,092	9,300	628	372	832	248	147	531
2000	35,749	9,382	643	379	832	245	195	527
2001	35,711	9,411	670	379	832	245	284	536

Summary By Campus							
Year	Columbus	Eng	Marshall	Marion	Newark	ATI	Grand Total
1991	54,334	1,475	1,428	1,026	1,656	691	60,610
1992	52,201	1,410	1,465	1,066	1,732	729	59,603
1993	50,642	1,348	1,412	1,046	1,675	713	56,836
1994	49,542	1,232	1,504	1,209	1,560	740	55,287
1995	48,712	1,244	1,359	1,171	1,548	783	54,817
1996	48,396	1,281	1,343	1,312	1,611	827	54,770
1997	48,319	1,374	1,460	1,105	1,676	925	54,859
1998	48,605	1,321	1,517	1,141	1,778	965	55,327
1999	48,150	1,323	1,573	1,176	1,883	1,031	55,136
2000	47,952	1,238	1,583	1,276	2,025	969	55,043
2001	47,901	1,250	1,550	1,289	2,125	1,000	55,115